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BEFORE THE

FEDERAL ENERGY REGULATORY COMMISSION

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IN THE MATTER OF: : Docket Number:

GENERATION MARKET POWER AND: RM04-7-000

AFFILIATE ABUSE :

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Commission Meeting Room  
Federal Energy Regulatory  
Commission  
888 First Street, N.E.  
Room 2C  
Washington, D.C.

Thursday, January 27, 2005

The above-entitled matter came on for technical  
conference, pursuant to notice, at 9:10 a.m., Steve Rodgers,  
presiding.

## P R O C E E D I N G S

(9:10 a.m.)

MR. RODGERS: Why don't we go ahead and get started this morning. I'm going to ask our panelists on the morning panel to please come and take their seats up at the table.

While they're doing that, I'm just going to mention, to kick us off, that the purpose of this two-day conference is to address issues associated with the generation market power screen that the Commission has, as well as the affiliate abuse prong that the Commission has, which are two of the four prongs the Commission uses as part of its current four-part test to assess the existence of market power for purposes of determining qualification for market-based rate authorization.

The first day of the conference we'll consider when and, if so, to what extent the Commission should modify the interim generation market power screens adopted by the Commission in orders issued in July and April of last year as well as the appropriate mitigation for those that are found to have market power. Tomorrow's conference will address issues such as affiliate abuse, reciprocal dealing and the competitive solicitation process.

Each panelist has been asked to give opening

1       remarks and we will proceed directly from one panelist to  
2       the next without questions in between. After all the  
3       panelists have spoken, we will have questions and responses  
4       between the staff, the panelists and the Commissioners and  
5       panelists. I very much encourage the panelists themselves,  
6       during that time, to comment on what other panelists have  
7       had to say.

8               At the end of each session, this morning's  
9       session and this afternoon's session, there will be an  
10      opportunity for an open microphone comment from the  
11      audience. So, if you're interested in that, there's  
12      microphones near the front of the room on either side. And  
13      I encourage you to come forward and share your comments and  
14      questions at that time. If you have questions that you wish  
15      to ask when we get into the Q&A part of the panel, I  
16      encourage you to take your temp card and just hold it up on  
17      the side. I'll recognize you as soon as I can.

18             Without further ado then, why don't we introduce  
19      this morning's first panelist who is Louis Jahn, Director of  
20      Wholesale Market Policy with the Edison Electric Institute.

21             Welcome, Louis.

22             MR. JAHN: Thank you, Steve.

23             Good morning. I'm Louis Jahn, Director of  
24      Wholesale Market Policy with the Edison Electric Institute.  
25      I'm appearing before the Commission today on behalf of the

1       Institute and on behalf of the Alliance of Energy Suppliers,  
2       which is a division of EEI that represents power suppliers.

3               The purpose of my testimony today is to present  
4       to the Commission a new market power screen that EEI  
5       proposes be adopted by the Commission for the purpose of  
6       determining whether an MD or applicant does or does not  
7       possess market power. This new market power screen assesses  
8       whether the applicant actually does or does not possess  
9       market power through an analysis of the actual state of  
10      competition in the wholesale marketplace.

11             This assessment process focuses on a  
12      determination of the relationship between the wholesale  
13      loads that were actually seeking competitive supply  
14      alternatives, i.e., contestable loads and competitive  
15      generation resources that were available to serve those  
16      loads. This proposal, which is termed a historical  
17      contestable load analysis, is attached as Appendix A to my  
18      written testimony.

19             Let me first address the question as to why EEI  
20      believes that there is a need for a new generation market  
21      power screen. Both the pivotal supplier and market power  
22      screen were designed primarily by the Commission to function  
23      as indicative screens for the purpose of identifying those  
24      MBR applications that would require a more detailed scrutiny  
25      by the Commission to determine whether the applicant does or

1       does not possess market power.

2               EEI recognizes that there is a definite need for  
3       an indicative screen, given the volume of MBR applications  
4       that come before the Commission. However, as with any  
5       indicative screen, both screens have had to trade a certain  
6       degree of analytical accuracy for simplicity of preparation  
7       as well as a limitation on the scope of the data input  
8       required to prepare the screen.

9               This analytical tradeoff process, however, has  
10       been particularly significant with regard to the market  
11       share screen. For example, the market share screen does not  
12       consider the relationship of total wholesale capacity to  
13       total market demand of assessing whether the applicant does  
14       or does not possess market power.

15              The analytical tradeoffs in the market share  
16       screen have created the potential for a significant false  
17       positive problem associated with the use of this screen. By  
18       that I mean that the market share screen will incorrectly  
19       indicate that a MBR application has market power.

20              In support of this concern, EEI would note that  
21       non-RTO utilities are currently experiencing a failure rate  
22       of approximately 70 percent for the market share screens  
23       within their control areas in the MBR filings that have been  
24       made to date. This contrasts with the failure rate of  
25       approximately 9 percent for the pivotal supplier screen.

1       This result indicates to us that a significant false  
2       positive problem may be associated with this screen,  
3       particularly, in light of the results of the supplemental  
4       analyses that have been filed by some companies failing the  
5       market share screen. These analyses appear to demonstrate  
6       that the applicant does not possess market power within  
7       their control.

8               From EEI's perspective, while there is a need to  
9       address the potential false positive problem associated with  
10      the continued use of the market share screen for indicative  
11      purposes, EEI also believes there is a need at this time to  
12      develop a market power screen that would determine whether  
13      the applicant does or does not possess market power based  
14      upon an assessment of the actual state of competition in the  
15      marketplace. This is the purpose of the contestable load  
16      analysis that I'm presenting you today.

17             Let me now make a few brief comments on the  
18      proposed preparation guidelines for the contestable load  
19      analysis, which is attached as Appendix A to my written  
20      testimony that I provided you today.

21             Guidelines 1 to 3 require the applicant to  
22      identify the relevant product and markets that will be used  
23      in the analysis. Note that the applicant can define  
24      multiple product markets for use in the analysis, for  
25      example, on-peak/off-peaks, short-term/long-term. Note

1 further that, while the applicant is required to file an  
2 analysis based upon historical data, which is consistent  
3 with the April order, the applicant also has an option to  
4 file a forward-looking analysis.

5 A forward-looking analysis would be particularly  
6 important if the applicant's assets position or market  
7 conditions are expected to change significantly in the  
8 market. This additional option would address some of the  
9 issues the Commission is currently addressing in the change  
10 of status RMO-414 proceeding.

11 Guideline 4 requires the applicant to identify  
12 all contestable loads. Note that under our guidelines the  
13 applicant is given the opportunity to develop the specific  
14 methodology that the applicant will use to identify the  
15 contestable loads. For example, the applicant might rely  
16 upon an analysis of RFPs within the control area.  
17 Alternatively, an applicant might identify contestable loads  
18 through an analysis of the power supply portfolios of the  
19 wholesale customers within the control areas.

20 Guidelines 5 to 7 require the applicant to  
21 identify potential competitive suppliers in the market, to  
22 identify the total uncommitted capacity that would have been  
23 available to compete for the contestable loads and, finally,  
24 to determine what portion of that total uncommitted  
25 wholesale capacity could have been imported into the

1 relevant market.

2 For example, an applicant might choose to develop  
3 an estimate of uncommitted wholesale capacity on an hourly  
4 basis through a load shape analysis that incorporates hourly  
5 data. In other words, this is going down the roads that we  
6 think you should be looking at, for example, uncommitted  
7 wholesale energy.

8 Guideline 8 requires the applicant to provide a  
9 demonstration that transmission constraints did not limit  
10 access by the contestable loads to the generation resources.  
11 This requirement could be addressed by the applicant, for  
12 example, by an analysis of transmission congestion data.

13 Finally, Guidelines 9 and 10 establish the  
14 criteria that EEI is proposing for the applicant to pass the  
15 contestable load analysis. Under the proposed guidelines,  
16 if total competitive generation resources are at least twice  
17 the contestable load, the applicant will be deemed to have  
18 passed the analysis for the specified product and seasons.  
19 In addition, the applicant would have to provide a  
20 demonstration to the Commission that the competitive  
21 generation resources were not unduly concentrated among  
22 competitive suppliers.

23 Let me now address how the EEI proposes that the  
24 Commission use this contestable load analysis. EEI proposes  
25 that this analysis be filed at the time the MBR applicant



1 makes its initial filing for MBR authorization or reviewed  
2 by the Commission for determining whether the applicant does  
3 or does not possess market power. If the analysis  
4 determines that the applicant possess an absence of market  
5 power, a rebuttal presumption would be to establish the  
6 applicant does not possess market power and therefore there  
7 would be no need to initiate a 206 proceeding.

8 In conclusion, EEI believes that there is a need,  
9 at this point, to implement a market power screen that would  
10 provide the Commission with a more accurate determination of  
11 whether the applicant does or does not possess market power  
12 based upon an assessment of the actual state of competition  
13 in the marketplace. From EEI's perspective, that  
14 determination process should focus on an analysis of the  
15 relationship between contestable loads and competitive  
16 generation resources in the market. This is the  
17 conceptional premise of the basis for EEI's contestable load  
18 analysis.

19 Thank you for the opportunity that you have given  
20 EEI to present our proposal to you today. I look forward to  
21 answering any questions you may have later.

22 MR. RODGERS: Thank you very much. We appreciate  
23 that.

24 Let me next turn to Jim Bushnell, the Research  
25 Director of the University of California Energy Institute.

1 Welcome.

2 MR. BUSHNELL: Thank you. I'd like to thank the  
3 Commission for the opportunity to, again, opine on horizontal  
4 electric power screens, a subject near and dear to my heart,  
5 which means there's probably something wrong with me.

6 The Commission has made a lot of progress in this  
7 area. The types of things that are being talked about now  
8 certainly incorporate a lot more careful thinking in terms  
9 of where we've moved from. But, in a way, the progress  
10 that's been made so far only makes it more frustrating for  
11 me to see the serious problems that remain with the interim  
12 generation market power screens.

13 The interim screens create unnecessary risks for  
14 both false positive and false negative indications of market  
15 power, which I imagine you'll be hearing about from many  
16 other people today. The spirit of the changes embodied in  
17 the development of the interim screens could be improved  
18 upon by embracing screens that are just more fundamentally  
19 based on economic oligopoly models. The phrase "computer  
20 models" has been used to describe these kinds of models, but  
21 the fact is that a screen-based oligopoly model could be  
22 implemented in a way that really would require no more  
23 computing power than the types of formula we've been talking  
24 about.

25 It's just critical for the screens to focus on

1 the key question that these screens are designed to answer,  
2 which is, if an individual firm, the firm of interest, tries  
3 to raise prices by reducing output, would it find it  
4 profitable to do so and what would the impact on the market  
5 be? This is the question that concentration methods were  
6 intended to answer. You can see the big firms that can't  
7 replace that output. There are certainly cases where you  
8 could imagine imports or something else making up for the  
9 output of that large firm. Conversely, a small firm in a  
10 tight market that reduces output could easily find that no  
11 other firm could replace its output.

12 This is a fact the Commission recognized when it  
13 adopted the SMA screen. You want to account for the fact  
14 that even a firm with small market share could have market  
15 power if it were a pivotal supplier in the market. But a  
16 pivotal supplier is only the most extreme condition under  
17 which market power could be found. This indicates two,  
18 three or even four firms could find it unilaterally  
19 profitable to reduce output in the market in order to raise  
20 prices.

21 What a market power screen really needs to  
22 capture is this notion of residual demand based by  
23 suppliers. The demand of the output of that specific firm  
24 which takes into account both the demand in the market and  
25 the supply from all the other competitors that that supplier

1       might face. In a way the SMA is a very crude attempt to  
2       measure the residual demand of the firm, but implicitly it  
3       assumes that the marginal cost of all the other firms are  
4       zero. There's no market power until the point where these  
5       other firms exhaust their capacity.

6               Why not use the actual costs of the other firms  
7       in the market? Reasonable data are publicly available.  
8       Otherwise, you'll almost certainly miss circumstances where  
9       a firm could raise prices because it has high-cost  
10      competitors rather than just capacity-constrained  
11      competitors. This is one way in which the interim screens  
12      might read false negatives. The other is that the focus is  
13      too much on single unilateral market power in the market.

14             Now there are problems with false positives,  
15      also. They will stem largely from the fact that the interim  
16      measures do not properly account for supply contracts and  
17      retail obligations of firms. You have to go through the  
18      logic. Why would a firm want to pull capacity off the  
19      market? Well, it does so when it can sell its remaining  
20      output at high prices. But, if it's already committed that  
21      output at a pre-set contract price, or under some form of  
22      retail rate obligation, then there's no point in trying to  
23      raise the wholesale price. It reaps no benefit from the  
24      fact that it's selling its remaining output at a pre-set  
25      price.

1           In trying to measure the risk of firms exercising  
2 market power, it's critically important to try to capture  
3 that net wholesale position as accurately as possible. This  
4 is where the interim screens really fall short. The  
5 measures in that position are completely ad hoc and just as  
6 worrying as the fact that the ad hoc measure of net position  
7 is implemented in a pretty ad hoc way.

8           Concentration measures and even pivotal supply  
9 measures just don't accommodate consideration of net  
10 position very well. You can't just plug net position into a  
11 formula. That really makes sense if you try to develop a  
12 modified concentration measure that utilizes net position in  
13 a way that is consistent with underlying economic power the  
14 way the original concentration methods are consistent with  
15 an underlying model.

16           Hendrickson, Preston and McAfee have been working  
17 on a modified HHI that incorporates the net position of  
18 firms that are integrated, for example. In this context it  
19 makes much more sense just to use the underlying economic  
20 model of firm behavior directly. You just plug the net  
21 position of a firm into a oligopoly model and it makes  
22 sense.

23           I've been working on the oligopoly model in  
24 electricity markets for a long. And, over the last couple  
25 of years, I've discovered something somewhat surprising.

1       They actually work. They work reasonably well. They  
2       produce more accurate and more rich and more useful  
3       information than any concentration of pivotal supply model  
4       could. We're able to recreate market outcomes, backcasting  
5       markets in several electricity markets really well with a  
6       rather basic Cornell model. The key really is worrying  
7       about a lot of specific supply cost details -- getting that  
8       retail contract obligations as right as you can.

9               The triennial review of market-based rate  
10       authority seems to me to be the prefect application for an  
11       oligopoly model. In the merger context, you'll want to  
12       worry about contracts. You want to worry about long-term  
13       obligations, but you don't know what's going to happen when  
14       those contracts expire. With market-based rate authority,  
15       the applicant could reduce wholesale and retail price  
16       commitments and apply for the duration of the authorities --  
17       say three years -- and have the supply toward this netting  
18       out of the wholesale market position. Among other things,  
19       this would help encourage suppliers to sign up their excess  
20       capacity under long-term contracts and hopefully provide a  
21       counter-balance to a resource adequacy requirements that are  
22       placing the same kind of pressure on buyers to sign long-  
23       term contracts.

24               In closing, to me, none of the arguments against  
25       using computer oligopoly models are very persuasive. The

1 informational computational requirements really are  
2 comparable to those in the existing screens that are being  
3 talked about. The theoretical foundation is much stronger  
4 and now there is some empirical evidence that suggest that  
5 they're pretty good at identifying potential trouble spots  
6 as opposed to clear cases where the existing screens have  
7 created problems.

8 I think we've tended to get bogged down in trying  
9 to make these oligopoly models as accurate as possible and  
10 gotten hung up in debate about the details about specific  
11 things. I think we need to think about ways in which simple  
12 oligopoly models can be made to be consistent with the  
13 principles of trying to capture capacity costs and net  
14 position in a way that's consistent with economic theory and  
15 I think that would be a big improvement over what the  
16 interim screens are trying to do. Thank you.

17 MR. RODGERS: Thank you, Dr. Bushnell. We  
18 appreciate that.

19 Why don't we next turn to our next panelist,  
20 Steve Henderson, the Vice President of Charles River  
21 Associates, who has been asked to appear here today on  
22 behalf of Entergy Corporation. Welcome.

23 MR. HENDERSON: Thank you. Thanks, Steve. I'd  
24 like to thank the Commission for the opportunity to be here.

25 I'm appearing on behalf of Entergy companies.

1       What I'd like to do is focus on the first question asked of  
2       this panel. I do think it's appropriate to use two  
3       indicative screens. I don't see anything wrong with that.  
4       But I want to suggest that the screens are flawed and need  
5       to be modified.

6               The primary problems that I see are measuring  
7       native load correctly, both in the screens and in the  
8       subsequent delivery price test and also the need to use some  
9       sort of measure of economic capacity. There are some other  
10      things we could talk about if we have time, like nameplate  
11      capacity and some other things. But, in formal discussions  
12      with staff, Entergy has been asked how it would suggest  
13      modifying the screens. So that's basically my topic today.

14             This is what I would suggest. Entergy's first  
15      recommendation would be to revise the pivotal supplier  
16      screen. I'd take the 714 hourly load data and I'd divide it  
17      into two parts -- identify the native load portion of that  
18      and everything else. Native load would be load that has an  
19      obligation to serve either state-regulated retail load or  
20      cost-based wholesale requirements -- full requirements or  
21      partial requirements load. I would do the pivotal supplier  
22      screen only for the peak period, which is the current  
23      practice -- no change there.

24             Then I'd make the following calculation for the  
25      applicant and each rival. I'd provide full credit for the



1 native load during the peak period instead of using the  
2 current practice of the average daily peak, which, in my  
3 view, is an inaccurate proxy. I'd take that measure of  
4 native load and subtract it from peak generation capacity.  
5 If the difference is positive, it's a measure of uncommitted  
6 capacity. If it's negative, it's a measure of the amount of  
7 demand which is on net, as it were. That calculation would  
8 be done for the applicant and each rival separately.

9 Some of the positive differences would be a  
10 measure of the amount of rival uncommitted capacity internal  
11 to the control area and a sum of the negative differences  
12 would be a measure of the amount of unmet demand inside of a  
13 control area. That unmet load, unmet demand would replace  
14 the current wholesale market-load measure, which, in my  
15 view, is an inaccurate proxy.

16 To the internal rival, uncommitted capacity  
17 measure, I would add the peak seasonal imports from the  
18 simultaneous import study. That would be adjusted for the  
19 availability of first tier uncommitted capacity. I would  
20 not -- if I were doing this test correctly, I would not  
21 include the include the applicant's external generation.  
22 That is, external to the control area. Nor would I -- if  
23 there were firm transmission reservation in support of that  
24 to bring the applicant's external generation into the  
25 control area, I would not deduct those transmission

1       reservations from the simultaneous import capability on the  
2       grounds that the hypothetical and the pivotal supplier test  
3       is basically asking the question, can rivals supply the  
4       demand? Can the applicant require load to buy from it,  
5       meaning that rivals cannot make the supply? If an applicant  
6       tried to do that by withholding the external generation,  
7       that external generation could simply be replaced by  
8       external rival generation over the same pipeline coming in  
9       over the same transmission capacity.

10               The only way it would make sense to do that  
11       deduction is if you went beyond the pure generation market  
12       power screen and said I have transmission market power.  
13       There's a withholding of the transmission in addition to the  
14       withholding of the generation. So, as long as that's pure  
15       generation market power screen, I would not make that  
16       adjustment. Then, if the total amount of rival and  
17       committed capacity computed that way exceeds the unmet load,  
18       the applicant is not a pivotal supplier in the peak period  
19       and would pass that screen. That's how I would revise the  
20       first one.

21               Entergy's second recommendation would be to  
22       revise the market share screen. This one has a bit more  
23       extensive revision than I would suggest. As to totaling  
24       that output, the market share screen is conducted for four  
25       seasons. Three of those four seasons are non-peak seasons.

1       That creates its own problem. If you're going to conduct an  
2       economic capacity -- market share screen for each of the  
3       four seasons, I suggest that you need to look at economic  
4       capacity. I would start off, once again, by doing the  
5       following application for the applicant and each rival. I'd  
6       provide full credit for the peak native load in each of the  
7       seasons. That would be instead of the current practice that  
8       uses the minimum peak seasonal daily peak, which is an  
9       inaccurate proxy.

10               For each of the four seasonal peaks, I would find  
11       an appropriate measure of the market clearing price and then  
12       find a price benchmark -- I'm not standing by this number --  
13       say 120 percent of that. This is kind of similar to the  
14       delivery price test. Market clearing price -- take 120  
15       percent of that and that becomes the pricing benchmark. You  
16       could use data like from LMP markets or system lambda data  
17       from the 714 or power markets -- week, daily -- to get those  
18       market clearing prices. I'd construct a simple stacking  
19       model of the internal generation and use that price  
20       benchmark, that 120 percent, to identify the economic  
21       capacity of the applicant and each of the rivals.

22               From that I would subtract the peak seasonal  
23       native load in the first step. If that difference is  
24       positive -- and this would be done for each entity in the  
25       market. If that difference is positive, it's a measure of

1 uncommitted economic capacity. For this test the negative  
2 numbers don't matter. For the rivals, you have some most  
3 positive entries and use that as a measure of the internal  
4 rival economic capacity. That would be adjusted for  
5 operating reserve and planned outages, as is the current  
6 practice. I didn't mention that that same operating reserve  
7 planning adjustment will be done in the pivotal supplier  
8 test as is the current practice, also.

9 I would add seasonal imports from the  
10 simultaneous import study on this one. I would approach  
11 this one differently. If the applicant has external to the  
12 control area generation, I would attribute that to the  
13 applicant. if he has transmission reservations to delivery,  
14 I would deduct that from the simultaneous import limit in  
15 making this calculation.

16 This test is a small shot. The question that's  
17 being asked is, what's a snapshot of the market share and  
18 it's appropriate to account for the applicant's external  
19 generation. The question is different than in the pivotal  
20 supplier test.

21 Having done all that, I would find the  
22 applicant's share of the total economic uncommitted capacity  
23 if it's less than 20 percent applicant would pass that --  
24 each season would pass that. If the applicant fails either  
25 of those revised tests, I would do the same thing that the

1 Commission currently does and allow the applicant the option  
2 of providing a delivered price test as additional review.

3 To make a couple of points -- it's kind of a "by  
4 the way" point -- what I'm suggesting you do with the hourly  
5 load data is really no more complicated than what is  
6 currently required for the screen. At least, in my firm,  
7 our practice is the best way to do what you currently  
8 require is to go get that 8760 load data and manipulate it.  
9 We have to do that already.

10 What I'm suggesting is no more complicated than  
11 that. You do have to divide that between native load and  
12 non-native load. That's an additional complication. That's  
13 important. The addition of a simple stocking model does go  
14 beyond what the current practice is. That is a step that's  
15 a bit more complicated. I don't view that as a difficult  
16 step, though. Most practitioners have models like that that  
17 are currently available. We certainly do.

18 I would not use nameplate capacity. We can talk  
19 about that in the Q&A if you want to. I'd do some sort of  
20 seasonal dependable capacity.

21 Finally, I recommend that, if an applicant fails  
22 the proposed revised screening analysis and elects to  
23 provide a delivered price test, that you take three things  
24 into consideration. First, I suggest that you only look at  
25 available economic capacity in that delivered price test.

1 Available economic capacity is a term of art, therefore,  
2 uncommitted economic capacity, as it were, that consistent  
3 with providing the additional review about the screening  
4 failure, which, by definition, have involved measures that  
5 accounted for native load.

6 Secondly, if you're going to do that delivered  
7 price test, the pivotal supplier piece of that test needs to  
8 be done only for the single highest peak period. The whole  
9 concept of anybody being a pivotal supplier in a non-peak  
10 period is just simply illogical. It doesn't make any sense.  
11 As a practitioner, I don't know what to do with that.

12 Thirdly, market concentration ratios, in my view,  
13 such as HHI, are really inappropriate for the purpose of  
14 this kind of analysis that the screen has been set up for,  
15 which is when you're reviewing the application of a single  
16 applicant, our basis message to you today is to study  
17 wholesale electricity markets requires separating the wheat  
18 from the chaff; in this case, separating the capacity and  
19 load that's in the wholesale market and subject to market  
20 price risks from the capacity and load that's not in that  
21 position.

22 The chaff that needs to be removed is the  
23 capacity that's committed to native load. And, if you're  
24 going to study non-peak periods, off-peak periods, it's the  
25 uneconomic capacity.

1                   If one is going to study uncommitted capacity, we  
2 necessarily must remove the committed capacity from the  
3 analysis, and to do so requires an accounting of native  
4 load. Such load does not pay market-based prices in the  
5 first place. And, if one is going to study non-peak  
6 periods, you necessarily must remove the economic capacity  
7 that's not in the market. It's just simply not possible to  
8 raise market prices by withholding generation that's not in  
9 the market in the first place.

10                   That's basically the message I'd like to leave  
11 with you. I appreciate very much the opportunity to speak  
12 to you.

13                   MR. RODGERS: Thank you very much, Steve. We  
14 appreciate your coming, too.

15                   Let's next turn to Julia Frayer, the Managing  
16 Director of the London Economics International Corporation.  
17 Thank you.

18                   MS. FRAYER: Thank you. Good morning, ladies and  
19 gentlemen and Commissioners.

20                   First, I would like to thank you for offering me  
21 the opportunity to be here today. As you mentioned, I'm  
22 Managing Director of London Economics, an international  
23 energy consulting firm, where I direct many of the company's  
24 engagements involving market power analysis, strategic  
25 bidding and simulation modeling and market design with

1       respect to market power issues and regulation.

2               Given my background as an economist and  
3       consultant for energy companies, market institutions and  
4       regulators, I would like to speak to you today about my  
5       experiences in applying and working with the horizontal  
6       market power test required under Section 203 of the Federal  
7       Power Act and the interim generation market power screens  
8       adopted by the Commission in their April 14, 2004 order.

9               I would also like to speak today about possible  
10      avenues for further refinement of these market power tests  
11      given best practices from energy sectors abroad and the  
12      experience with other industries.

13              Before I begin however, I would like to note that  
14      the opinions I express here today are based on my own  
15      personal views and are not necessarily reflective of the  
16      corporate policies of London Economics or the views of our  
17      clients.

18              I strongly believe that the successful evolution  
19      of U.S. power markets requires a stable, well-accepted and  
20      adaptable platform for market to power monitoring, not only  
21      for safeguard for consumers, but also for market  
22      participants.

23              Market participants, generators, marketers,  
24      suppliers need a clear set of commercially reasonable  
25      guidelines surrounding market power which they can use to



1       make business decisions. In order for market participants  
2       to be able to react sensibly to these guidelines, they need  
3       to know in advance what is expected of them. More over,  
4       they should not be forced to cope with inconsistent  
5       policies. Inconsistency between federal institutions, or  
6       between federal and state regulators, will deter industry  
7       evolution and hamper development. That's sort of by way of  
8       introduction.

9               That brings me to my initial fundamental  
10       question. What is market power? I want to just repeat that  
11       so that we have a starting point. The U.S. Department of  
12       Justice and Federal Trade Commission horizontal merger  
13       guidelines describe market power as, and I quote, "the  
14       ability to profitably maintain prices above competitive  
15       levels for a significant period of time."

16              As a practitioner of conducting market power  
17       analysis in this industry and others, I find that this  
18       definition presents two very important elements for market  
19       power policy. First, I note that the ability to exercise  
20       market power is expressed in terms of price. I will come  
21       back to this.

22              The second element that I would like to note is  
23       the notion of a significant period of time. This idea of a  
24       significant period of time permeates throughout market power  
25       analysis, starting with the market definition stage. The

1 market power test that we apply must be based on the robust  
2 definition of the market. That definition has four key  
3 dimensions -- function, geography, product and time.

4 I understand that the question of geographical  
5 dimension is going to be discussed in this afternoon's panel  
6 session, so I won't cover that this morning. But I would be  
7 remiss not to address critically the product dimension.  
8 That is relevant to item E on the agency for this panel.

9 Item E asks should the generation market power  
10 screens be extended to cover capacity and generation-based  
11 ancillary services such as reserves and regulations. I  
12 would like to suggest the following hypothesis. All these  
13 services -- energy, capacity, ancillary services -- are, in  
14 fact, part of a single market for wholesale electricity  
15 based on my direct observations. From markets there is  
16 substantial evidence that such services are treated as  
17 substitutes by suppliers and, to some degree, are  
18 substitutes on the demand side. The hypothesis can and  
19 should be further tested using a range of well-accepted,  
20 rigorous techniques for market definition.

21 If the hypothesis is proved, and I'm making no  
22 assumptions about it right now, on the basis of rigorous  
23 analysis, then the market power test, by definition, will  
24 encompass market power across all these services. In other  
25 words, separate market power tests for a different segment

1 of a single unified market are not warranted.

2           Going back to this idea of time, in certain  
3 definitions of market power, significant period of time is  
4 replaced by non-transitory. Economics have long held that  
5 inferences of high price that would result in temporary or  
6 transitory market power-like conditions are not harmful and  
7 may even be beneficial for the development of an industry.  
8 For example, the current system -- the ability to raise  
9 prices above competitive levels for a short period of time  
10 is not something we should seek to regulate in my opinion.  
11 In fact, we should try to preserve such abilities.

12           In the context of power market, transitory price  
13 increases can represent scarcity rents, which are above  
14 margin cost profits that generators garner during periods of  
15 tight supply demand. I believe scarcity rents are  
16 legitimate because they signal the need for new investment  
17 and demand response, allowing existing generators to recoup  
18 fix costs that they would not fully capture otherwise. They  
19 are transitory because they dissipate as soon as the  
20 underlying conditions leading to the shortage are removed or  
21 reduced.

22           Scarcity rents, in my opinion, are in direct  
23 contrast to a more long-lived persisting price increase,  
24 that is, the hallmark of real durable market power.  
25 However, the current set of market power tests do not

1 necessarily differentiate between scarcity rents and market  
2 power. In fact, we can imagine the set of conditions where  
3 scarcity may be misinterpreted from market power in the  
4 interim screens, especially, in the pivotal supplier tests.  
5 This would be a classic example of Type 1 error in  
6 economics. That is, someone who does not have market power,  
7 but nevertheless fails the test. In my opinion, regulating  
8 scarcity rents out of this market would be disastrous for  
9 investment and long-term sustainability of this industry.

10 How should we cope with this shortcoming? I  
11 suggest a number of possible avenues -- three, in fact, in  
12 my written statement. First, and this is by far the  
13 simplest and something that I believe some applicants have  
14 already done, that we can add context to the pivotal  
15 supplier test by also describing the market conditions  
16 around the test.

17 Does the supply demand balance suggest scarcity  
18 conditions? At least it could give us an indication of  
19 possible errors in the conclusions. An alternative and a  
20 preferred approach, in my opinion, is to consider the  
21 pivotal supplier test over a multi-year dimension with  
22 expected changes in supply and demand. There is an  
23 abundance of data on expected demand conditions over the  
24 next few years as well supply changes. Thus, data for such  
25 an exercise would not be lacking, even in markets without

1 RTOs or ISOs. More over, a multi-year analysis corresponds  
2 to the basic forward-looking premise of market-based rate  
3 authorization that the Commission has out and the three-year  
4 period of review currently utilized.

5 A third approach, and one that I will discuss  
6 further, and one that Jim discussed very briefly, is the  
7 idea of alternative -- actually, all the panelists have  
8 discussed this idea of an alternative diagnostic measure for  
9 market power, but I will specifically focus on the idea of  
10 the use of simulation of computer-based models.

11 Before I get there, though, we still haven't  
12 discussed the second aspect of the classic definition of  
13 market power -- the pricing aspect. In my opinion, it's  
14 important that a test for market power consider price  
15 consequences since market power is an economic activity  
16 played out through prices. Neither of the interim  
17 generation market power screens currently use price or  
18 pricing behavior.

19 What improvements can be made? Well, one  
20 possible modification is to recast the pivotal supply test  
21 as a residual demand analysis. I think Jim spoke a little  
22 bit about this and I won't go into much detail about what  
23 that means. I do discuss it in my written statement and I  
24 believe one of the key benefits, and there are actually a  
25 number of advantages of the residual demand analysis, but

1       one of the key benefits is direct benefit of market clearing  
2       prices. It requires some use of simulation models, but I  
3       don't find this to be an onerous task as a practitioner.  
4       And I believe there is sufficient data in the public domain  
5       to complete such an analysis.

6               I'd like to speak a little bit now about the  
7       other market power test. Section 203 of the Federal Power  
8       Act relies on the delivered price test -- another item on  
9       today's agenda. The delivered price test, and more  
10      generally the HHI computation ratio, is a well-accepted  
11      market power test and it has served the Commission very  
12      well. However, I do think that the delivered price test  
13      would benefit from some refinement, especially, in how it  
14      brings in price into its conclusions.

15             Currently, the delivered price test measures the  
16      market concentration of available capacity at or below a  
17      specific threshold price. In doing so, the test measures  
18      the concentration of what I call infra-marginal capacity.  
19      In other words, it looks at the concentration of generation  
20      dispatched to meet load at the selected price level, but it  
21      does not evaluate the competition for the next increment of  
22      demand. Thus, it does not really describe the market  
23      concentration of capacity that would be competing for the  
24      next increment of demand and that would be price setting in  
25      a transmission constrained network.

1           I do think, though, that the delivered price test  
2       could easily be modified or a secondary test created that  
3       would look at the market concentration of the capacity  
4       competing to serve the megawatt of demand. In fact, it  
5       would use the same underlying data base that it was already  
6       created to do -- the residual delivered price test. We have  
7       the results of that analysis in the context of several  
8       markets. In my experience, that analysis has been very  
9       worthwhile.

10           Another possible avenue for market power analysis  
11       would involve an adaptation of the well-known hypothetical  
12       monopolist or SNNIP test. The SNNIP test has traditionally  
13       been used to evaluate the market definition aspect or the  
14       boundaries of a market by answering the following question.  
15       What is the smallest market area that a hypothetical  
16       monopolist can be expected to profitably monopolize?

17           Using the concept of the SNIP test, we can  
18       analyze whether an actual supplier can sustained increased  
19       prices over a significant period of time. This goes back to  
20       the idea of simulation models and to use computer-based  
21       models to help analyze these questions.

22           There's been substantial research and development  
23       of simulation -- game theoretic and empirical models for  
24       analyzing market power. In the last few years, and in my  
25       experience, the classical model has been moving closer and

1 closer to being able to replicate patterns of actual  
2 behavior and price as observed in markets. More over, the  
3 level of detail necessary to run those models, in my  
4 opinion, is already in the public domain. So modeling can  
5 realistically be practiced in ISO and non-ISO areas. Many  
6 of these models represent a much more precise and refined  
7 picture of the supplier and demand side of the market.

8 As we know, the HHI analysis for a delivered  
9 price test does not really go in as the market share. Thus,  
10 the simulation models are more likely to acknowledge the  
11 possibility of more subtle and more complex abilities to  
12 exercise market power.

13 In conclusion, there are a number of well-  
14 accepted and quantitatively rigorous approaches that can be  
15 brought to bear on the issue of market power in the  
16 generation sector, both from the perspective of market  
17 definition and market power diagnosis. I believe, rather  
18 than describing default market definitions, the Commission  
19 should recommend guidelines and prescribe analytical  
20 techniques for establishing a relevant market definition.  
21 Such an approach would be adaptable across time, across  
22 market rule changes and across market divide chooses.

23 On market power testing, the Commission, in my  
24 opinion, needs to address some of the well-documented  
25 shortcomings of the current tests in light of scarcity and



1 pricing. Even if the interim screens and methodologies for  
2 market power analysis are refined and retained, I also  
3 believe that the Commission should allow applicants to  
4 present the results from simulation models and other market  
5 power diagnostic measures for review and as a supplement to  
6 the set of tests required by the Commission.

7 In a closing thought, along the way we must  
8 always keep in mind that some mistakes are inevitable. If  
9 we need to err, we should err on the side of markets.  
10 Excessive intervention may be even more dangerous than too  
11 little intervention in the long run.

12 Thank you for inviting me to participate in our  
13 conference. I welcome your questions and look forward to  
14 the discussions.

15 MR. RODGERS: Thank you, Julia. We appreciate  
16 your coming today.

17 Let's next turn to Denise Goulet, Senior  
18 Assistant Consumer Advocate with the Pennsylvania Office of  
19 the Consumer Advocate. Welcome, Denise.

20 MR. GOULET: Thank you. Good morning.

21 The Pennsylvania Office of Consumer Advocate  
22 thanks the Commission for this inquiry into the appropriate  
23 approaches to be used to assess generation market power. We  
24 also thank you for the opportunity to share with you a  
25 retail consumer perspective on this very important issue.

1           Our comments today do reflect solely the views of  
2           our office. There are disputes among offices across the  
3           nation, as this Commission is very well aware of, and these  
4           views are really solely the views of the Pennsylvania  
5           office.

6           Unlike the prior speaker, I would urge that if  
7           you are going to err that you should err on the side of  
8           protecting the consumer.

9           The Commission here is seeking comment on the  
10          development of guidelines and screens to be used to assess  
11          whether individual entities should be granted market-based  
12          rate authority. We believe that the review conducted by the  
13          Commission before granting market-based rate authority, and  
14          also in reassessing the situation in the triennial rate  
15          reviews, is a critical task. It raises a serious question  
16          regarding whether markets can produce rates that are just  
17          and reasonable where there is a known potential for market  
18          power.

19          The Commission is obligated by the Federal Power  
20          Act to protect consumers and ensure that the rates that are  
21          charged to those consumers are just and reasonable. If the  
22          Commission is going to rely upon markets to produce just and  
23          reasonable rates, then the Commission must first ensure that  
24          those markets are viable, efficient, competitive and free  
25          from the potential for the exercise of market power.

1           We believe that the first key step in the  
2           determination of this potential is through the application  
3           of appropriate market power screens. We also believe that a  
4           second critical aspect is to continue to ensure that RTOs,  
5           ISOs and their market monitors are truly independent. That  
6           they conduct proactive market monitoring and that they  
7           employ appropriate tools to mitigate the market power they  
8           find within their borders.

9           We want to offer comments on five areas that you  
10          raised in the notice -- first, the propriety of the current  
11          interim screens; second, the appropriate product market;  
12          third, the appropriate geographic market; fourth, the  
13          application of the rules to new units and lastly, we'll  
14          touch briefly on the affiliator's use.

15          Our first comment relates to the pivotal supplier  
16          and market share screens both provide very useful  
17          information to this Commission. We would urge you not to  
18          stray from these screens. We do believe that these screens  
19          alone do not tell the whole story. Like others on this  
20          panel before me, we are urging that you undertake some  
21          additional revisions to these screens.

22          We believe that an entity can pass the interim  
23          screens and yet still possess the potential to exert market  
24          power. We believe that because that entity may very well be  
25          able to control a critical section of the supply curve in

1       the market in which they find themselves. I guess you would  
2       put us in the category of those who think the screens can  
3       produce false positives as opposed to false negatives.

4               We believe the Commission should modify the  
5       interim screens and require applicants for market-based  
6       rates to submit a supply curve analysis. That will allow  
7       the Commission to discover where the applicant's units fall  
8       on the supply curve and also whether the applicant has the  
9       incentive to exert market power. In order to undertake such  
10      analysis, we believe that you should require the applicant  
11      to submit additional information reflecting the type of  
12      units they own and the heat rates of those units.

13             I'd like to turn now to appropriate product  
14      markets. The interim screens analyze the potential of  
15      applicants to exercise market power in the energy markets.  
16      We submit that this analysis is insufficient to detect all  
17      instances in which an applicant might be able to exert  
18      market power. Therefore, we would urge the Commission to  
19      also require information related to the applicant's ability  
20      to exert market power in the capacity markets and the  
21      ancillary services market. I think an example best  
22      illustrates the merits of expanding the list of product  
23      markets that are analyzed.

24             The Commission has determined that PJMs energy  
25      markets are sufficiently competitive to warrant market-based

1 rates. We would agree that those markets are some of the  
2 more liquid and competitive markets in the nation. However,  
3 that does not mean that an applicant may not have the power  
4 to exert market power in the ancillary services or capacity  
5 markets. For example, the PJM market monitor has  
6 consistently found that PJM's capacity markets remain highly  
7 concentrated. He's concluded that market power is endemic  
8 to the capacity market despite the fact that the energy  
9 markets -- he's found those to be competitive.

10 PJM market monitor has also determined that upon  
11 integration of one of the new PJM companies into PJM's  
12 markets that that new entity might well have the potential  
13 to exert market power in PJM's ancillary services market  
14 despite the fact that he found the energy markets  
15 competitive. We would again urge the Commission to err on  
16 the side of caution and consumers and that these examples  
17 warrant revision to the Commission's rules to require  
18 market-based rate applicants to submit analyses on their  
19 ability and the screen data necessary to determine whether  
20 the market's power in ancillary service markets and capacity  
21 markets can be exerted as well as in the energy markets.

22 I'd like to turn very briefly to the geographic  
23 market issues. The Commission interim screen focuses on  
24 control areas with the appropriate geographic market for  
25 purposes of conducting a market power analysis. However,

1 while a control area may be deemed competitive on the whole,  
2 the market may, nonetheless, contain constrained areas known  
3 as load pockets. We believe that the market power that can  
4 be exercised in those load pockets is significant and should  
5 be considered as part of the market-based rate application  
6 analysis.

7 The Commission should require all applicants for  
8 market-based rates to submit data related to routinely  
9 occurring restraints on the transmission system. Market  
10 monitors are very useful locations to get that information  
11 as well as control area operators.

12 I'd like to turn now to the exemption for new  
13 units. We believe there is absolutely no reason for the  
14 Commission to continue to exempt units built on and after  
15 July 1, 1996 from market-based rate applications and from  
16 market power analyses, especially, where those units are  
17 being constructed by entities that already own capacity  
18 within the market that's being analyzed.

19 As discussed above, even if the Commission were  
20 to find that a certain energy market is competitive, load  
21 pockets can and do exist, leading to the ability of any  
22 generation owner to exert market power regardless of the age  
23 of the units.

24 Additionally, capacity markets may remain highly  
25 concentrated, again, leading to the ability of the

1 generation owner to exert market power in the capacity  
2 market, regardless of the age of the unit. There's no  
3 reason to distinguish between an entity's ability to exert  
4 market power based on unit age, a factor that really bears  
5 no nexus to the potential to exert market power. Other  
6 facts such as transmission constraints, load pockets, market  
7 share, pivotal supplier and where the unit falls on the  
8 supply curve are far better indicators of ability to exert  
9 market power than is age of the unit.

10 Therefore, we would encourage the Commission to  
11 eliminate the exempt for new units, particularly, where  
12 those units are owned by entities that already own other  
13 significant capacity in the market.

14 I'd like to turn quickly now to the issue of  
15 affiliated concerns. We believe that the existence of ITOs  
16 and ISOs remains the best means of mitigating the potential  
17 for the exercise of market power, especially, where  
18 affiliated transactions are involved. However, the  
19 existence of the independent grid operator alone is  
20 insufficient to extinguish all potential for the exercise of  
21 market power.

22 As discussed above, the potential for the  
23 exercise of generation market power remains even in PJM even  
24 though PJM is known as one of the more liquid wholesale  
25 energy markets in the nation. While we do not advocate

1 limitations on the number of market-based rate grants given  
2 to any particular group of affiliates, we do urge the  
3 Commission to consider all affiliates in any single  
4 applicant's request for market-based rate authority.

5 As companies expand in size and geographic region  
6 through mergers, through acquisitions, or the creation of  
7 new generation affiliates, and as RTOs and ISOs grow, to  
8 include more companies that may be under the same corporate  
9 umbrella, the potential for market power becomes even more  
10 pronounced. Failing to consider all affiliates could lead  
11 to improper conclusions about an entity's ability to exert  
12 market power. Thus, even in RTOs and ISOs, the Commission  
13 should require market-based rate applicants to include  
14 analyses and screen data for all corporate affiliates that  
15 generate or sell energy into the market.

16 In closing, I just want to repeat quickly that we  
17 urge the Commission to first assess the competitiveness of  
18 the markets before authorizing market-based rates in any  
19 region and to further carefully assess the potential of any  
20 applicant to possess market power in all relevant product  
21 markets, including energy, capacity and ancillary services;  
22 to assess the ability of the applicant to possess market  
23 power in all relevant geographic markets, including load  
24 pockets; and for all generation that the applicant or its  
25 affiliates may own or control.



1           Additionally, the interim screens must be  
2       expanded to include a supply curve analysis. We would also  
3       encourage, again, that new units be included in all analyses  
4       within the category of entities that must seek authorization  
5       for market-based rates and in market power analyses,  
6       particularly, those who already own generation in the market  
7       or control other generation in the market. We believe that  
8       a comprehensive and complete analysis of the potential for  
9       an applicant to possess market power, either upon the  
10      initial application or at the triennial review, must be  
11      undertaken so that the Commission can determine whether  
12      allowing market-based rates is proper and in the best  
13      interest of consumers. Just and reasonable rates to the  
14      consumer is the goal.

15           We thank you for the opportunity to share our  
16      concerns with you. We welcome any questions.

17           MR. RODGERS: Thank you, Denise.

18           Let's next turn to our final panelist for this  
19      morning, Mark Hegedus, an attorney with the law firm of  
20      Spiegel and McDiarmid here today representing APPA and TAPS.

21           MR. HEGEDUS: Thank you. APPA and TAPS  
22      appreciate the opportunity to appear today to address the  
23      generation market power prong of the Commission's market-  
24      based rate test.

25           The Commission has come a long way from the hub

1       and spoke days and we support the Commission's efforts to  
2       examine market power issues and to develop market power  
3       tests that fulfill its statutory obligations.

4               Recent technical conferences where the Commission  
5       has heard a consistent refrain about the subtle, and not so  
6       subtle, ways market power can be exercised to justify these  
7       efforts. While today's conference focuses on the generation  
8       market power prong, the Commission must not look at this  
9       prong in isolation. The issue is not simply whether the  
10      applicant has generation market power, but whether the  
11      sellers and market-based rates will be just and reasonable.  
12      All four prongs of the MBR test bear on each other and, of  
13      course, on the ultimate question of the lawfulness of the  
14      market-based rate. Because of the connections among the  
15      four prongs, the Commission's investigation should not be  
16      limited to the generation market power prong alone, but,  
17      instead, should examine all issues bearing on the market-  
18      based rates.

19             I realize that some sellers have complained to  
20      the Commission that the two interim generation market power  
21      screens now in place are flawed. APPA and TAPS have our own  
22      problems with the screens. But, if you step back and look at  
23      the public utilities for whom the Commission ordered  
24      Section 206 investigations, one should not be surprised by  
25      the list. Rather, it is entirely appropriate for the

1 Commission to take a closer look to determine whether the  
2 market-based rates public utilities charge are just and  
3 reasonable. Billions of consumer dollars are at stake. The  
4 resources expended examining the lawfulness of these rates  
5 pales compared to the potential overpayments consumers must  
6 make if these companies can successfully exercise market  
7 power.

8 Last February, APPA and TAPS comments proposed a  
9 practical generation market power test with filing  
10 requirements calibrated to the market power potential of  
11 applicants. The test is designed to yield relevant,  
12 probative and substantial evidence that can be used to  
13 assess market power while minimizing the potential for false  
14 negatives and false positives.

15 We will resubmit our full proposal as part of our  
16 follow-up comments to today's conference. In the time  
17 remaining, however, I'd like to address certain aspects of  
18 our proposal -- proposed refinement to it and come to the  
19 defense of the market share screen.

20 I'll start with the market share screen. As the  
21 Commission has correctly recognized, screens cannot be  
22 determinative. When the screens suggest a problem, the  
23 Commission needs to take a closer look. We also worry about  
24 cases where applicants pass the screen, but, nonetheless,  
25 have the ability and the incentive to exercise market power.

1 For this reason, we support incorporating an analysis of  
2 supply curves into the MBR test. We strongly disagree with  
3 those who would ditch the market share screen or neutralize  
4 it by using what has been called "contestable load" or  
5 "truncated market share analysis."

6 As we understand this approach, one defines the  
7 size of the market the amount of wholesale load that is  
8 deemed contestable. If a summer's generation capacity  
9 amounts to more than the contestable load, the method calls  
10 for capping that summer's capacity of the contestable load  
11 level in the analysis.

12 One problem with this analysis is that it ignores  
13 the competitive capability provided by the generation fleets  
14 of large sellers, especially, ones that operate their own  
15 transmission control areas. These fleets make an enormous  
16 difference to those firms' ability to compete and influence  
17 price. An IPP with a single plant simply is not in the same  
18 position to compete, especially, for buyers wanting  
19 load-following type services or power backed by reserves.

20 The contestable load or truncated market share  
21 analysis ignores these important differences. Among the  
22 sources of support claimed for this approach is a horizontal  
23 merger guidelines provision regarding the assignment of  
24 equal market shares, which is used in school markets.

25 We're all familiar with school milk. I imagine

1       we drank a lot of milk when we were growing up. School  
2       systems seek bids to supply their milk needs. However,  
3       schools also want fresh milk. These requirements mean that  
4       dairies bidding for school milk contracts must have the  
5       capability to deliver fresh school milk on a regular basis,  
6       which should only necessitate access to dairy farms  
7       possession of delivery networks and proximity to the school  
8       systems served.

9               Analysis of these markets involve determining  
10       which dairies are in a position to serve the school system's  
11       needs. The antitrust agencies assign an equal market share  
12       to each dairy that has the capability and therefore can bid  
13       on and win these contracts.

14              As should be evident, electricity markets are not  
15       school milk markets. Contestable load and truncated market  
16       share analysis assumes that competitors are similarly  
17       situated with an equal ability to supply the needed product  
18       when, in reality, they are not. Indeed, it turns the notion  
19       of leveling the playing field on its head, shrinking down  
20       the dominant player so it looks like it's a member of the  
21       competitive fringe.

22              One possible meaning for refinement to the  
23       Commission's screens would be to examine the capacity that  
24       is available to compete in short-term market separately from  
25       capacity that can compete in long-term markets. Entry

1       analysis also differs, depending on whether the market of  
2       interest is the short-term or the long-term. The  
3       competitive analysis should also not assume that  
4       transmission availability is existing. But rather it should  
5       look to what transmission is available.

6               In fact, it doesn't appear to me that  
7       simultaneous viewpoint capability does this. However, as  
8       the Commission has heard from TAPS witness and Kimber last  
9       month, the reality of transmission access often differs from  
10      it shown to be available on paper.

11             The Commission's chosen geographic markets must  
12      also reflect reality, especially, when constraints prevent  
13      competing supplies from reaching the market. The Commission  
14      should simply not assume that the control area or an RTO  
15      footprint is the relevant market. Even with an RTO region,  
16      transmission constraints separate load pockets from the rest  
17      of the region. The Commission's orders announcing the  
18      interim screens seems to recognize this in making the  
19      geographic market definition a rebuttable presumption,  
20      although some recent orders, unfortunately, suggest  
21      otherwise.

22             Where market power is found, the Commission must  
23      remedy or mitigate it. However, in RTO regions, the  
24      Commission has indicate the willingness to conclude without  
25      a case-by-case examination that RTO mitigation does the job.

1 We do not believe these mitigation regimes have been shown  
2 to mitigate market power of specific applicants. The  
3 Commission is legally obligated to look at the market power  
4 in specific cases to determine what mitigation is necessary.

5 What are effective remedies? We think this  
6 question actually deserves its own technical conference,  
7 focusing not just on remedies for generation market power,  
8 but remedies addressing all prongs of the MBR analysis.  
9 Denial of market-based rates must be one remedy as well as  
10 imposing obligations on the failing applicant to offer to  
11 sell wholesale power at cost-based rates, especially, where  
12 wholesale consumers do not have sufficient access to  
13 alternative power supplies.

14 The denial of MBR authority should extend to  
15 sales beyond the applicant's control area if constraints  
16 transmission isolates buyers from the larger markets. Not  
17 only are these trapped customers discriminatorily denied  
18 access to the larger market, that market is distorted  
19 because demand is artificially suppressed.

20 Other remedies should focus on structural changes  
21 that remove the ability and incentive for exercised market  
22 power. Such remedies should be targeted and tailored to  
23 address the market power problems identified for the  
24 specific applicant. Appropriate remedial conditions on  
25 market-based rate authorizations could include reducing the

1       applicant's size in the market through sales of capacity  
2       entitlements. The sellers offering load-serving entities  
3       and others opportunities to participate in ownership of new  
4       generation, expanding transmission capacity available to  
5       access alternative suppliers through setting aside  
6       transmission capacity for use by trapped customers,  
7       clarifying and strengthening network customer rollover  
8       rights, making transmission upgrades, adhering to the  
9       requirement that transmission owners plan and construct the  
10      transmission system to accommodate the network customers  
11      needs and encouraging joint ownership and regional planning  
12      of the transmission grid.

13               Once remedies are identified, the Commission  
14      should require a compliance process that ensures that the  
15      remedies are implemented. And the Commission must also  
16      monitor the remedies to ensure that they achieve their  
17      desired ends.

18               Thank you very much. I look forward to your  
19      questions.

20               MR. RODGERS: Thank you very much, Mark -- and  
21      all of our panelists for that matter.

22               Any questions from our staff at the table?

23               MR. PERL: The question is for Steve Henderson.

24               First of all, what you call your "DPT style" test  
25      when you're reforming the market share screen where you set



1 a benchmark at 120 percent -- the price is up. First you  
2 start with your economic capacity and you subtract native  
3 load. Aren't you actually dealing with available economic  
4 capacity at that point?

5 MR. HENDERSON: That's right.

6 MR. PERL: And AEC and EC can be substantially  
7 different -- one to another?

8 MR. HENDERSON: Right. Uncommitted capacity and  
9 available capacity -- the word "available" seems to be  
10 associated with the 203 delivered price test in the 205  
11 context. For whatever reason, we used total uncommitted  
12 capacity, but it's effectively the same thing. You're  
13 right.

14 MR. PERL: I understand you don't want to  
15 necessarily stand by 120 percent of benchmark price. My  
16 concern is this, if you limit the supply to people 120  
17 percent of benchmark price, you might still have the  
18 proverbial "old clunker" who will still run and still be  
19 dispatched in the way that they're being dispatched now.  
20 You do not include them in the test, but, in reality, they  
21 can run on the high end of the supply curve. There might be  
22 market power when the test is not picking up any.

23 MR. HENDERSON: I don't see how -- let's say we  
24 have a market like it has 35,000 megawatts of capacity.  
25 And, at peak, it's got 30 megawatts of load. But we're

1       dealing here now with a shoulder period. Let's say in the  
2       peak period prices might be like a hundred dollars a  
3       megawatt hour, but we're in the shoulder peak period and  
4       demand is 20,000 megawatts and the capacity that's in the  
5       market is 22,000 or something like that.

6               If you've got 22,000 in the market, but you've  
7       got 35,000 total -- is the old clunkers, if there are any  
8       old clunkers actually operating in the shoulder peak  
9       periods, in this long peak period that's being analyzed,  
10      it's probably because they're in some sort of -- they have  
11      to be out for some sort of reserve status. They're pinned  
12      at their minimums. They're not setting price. I don't  
13      think that you lose anything by saying that those things are  
14      just not in the market if you withheld those.

15             MR. PERL: That's a shoulder season. One thing  
16      we've learned over the past few years is weird things can  
17      happen in shoulder seasons. In 1998, for example, there are  
18      weird dispatch instances. You might have dispatch of the  
19      uneconomic unit that don't have a screen throughout the  
20      year. Granted, in the shoulder season, it still could  
21      happen. You also have plants out on maintenance in the fall  
22      and winter. I think that could be more of a problem than  
23      your screen is picking up.

24             MR. HENDERSON: I don't know the frequency with  
25      which that happens or how big of a problem that is that you

1 would want to try to capture in a basic screen. If you  
2 think that's a real problem, you certainly should look into  
3 it.

4 What I suggest to you, though, is, for  
5 exceptional situations like that, you shouldn't construct a  
6 screen that would bring in all 35,000 megawatts of capacity.  
7 Most of the stuff above, let's say, \$50 is just not in the  
8 market. You need to get rid of that.

9 MR. PERL: I agree. But we have to make sure  
10 that things that can happen are addressed in some form or  
11 another.

12 MR. HENDERSON: You're not going to be able to do  
13 that by using an inappropriate screen. What I would say is  
14 develop a screen to address the basic way you think the  
15 market works. And, if there are those exceptional  
16 circumstances, of course, you need to look into it. But, if  
17 you're not going to understand them by first saying, well,  
18 first, let's develop a screen that has all the capacity in  
19 it, even in shoulder period -- but you're not going to  
20 understand it. You're not going to understand those  
21 exceptions. If you've got that concern, you're not going to  
22 make any progress in understanding.

23 MR. PERL: Thank you.

24 MR. O'NEILL: I haven't studied your contestable  
25 screen in detail, but it seems to me that if we step back

1       for a second and ask the question why are we doing screens?  
2       My answer, at least, is to get rid of filings here that  
3       shouldn't go through a long, drawn out process of studying  
4       the market power when there probably isn't any market power  
5       for entities that arguably people are going to contest maybe  
6       researching for something we can never find.

7               But it looks like your analysis says that we want  
8       to do a lot more in depth analysis and really isn't a screen  
9       where we can press a button and get a number out. Does it  
10      make any sense to avoid having a detailed argument for  
11      screens over a very large entity that everybody can sort of  
12      touch? They think it has at least some kind of market power  
13      potential and simply go to a more detailed analysis -- I  
14      mean, maybe with enough time so that you don't have to  
15      institute a 206. But, just realize the fact that a simple  
16      screen is not going to get you anywhere and maybe for large  
17      entities maybe we should just stop pretending or looking for  
18      that magic elixir.

19             Let me, while I have floor -- Mark, if we go back  
20      to cost-based rates, and we offer the stuff at cost-based  
21      rates and more customers show up than we have capacity, what  
22      do we do? And, for our simulators in the market, how do we  
23      get the demand elasticity right when, in fact, it looks  
24      vertical to most of the markets that we deal with today?  
25      And, as far as I can tell, that gives you infinite prices

1 under some occasions. Thanks.

2 MR. JAHN: Let me deal with the first part, Dick.  
3 Let's just go to the 100,000 for a moment and look at the  
4 regulatory framework of how these screens are tied basically  
5 together. To me, the meetings that I've had with the  
6 Commission staff it's apparent that there's a definite need  
7 for what I would call an administrative sorting screen  
8 because you're facing four or five hundred applications a  
9 year.

10 What I need, from my point of view, from a  
11 regulatory framework is a need to have a set of indicative  
12 screens whose sole purpose is to identify the potential for  
13 the applicant to possess market power.

14 Dick, that has to look -- a whole series of IPPs,  
15 EWGs, all the way up the track. Once you've done that, then  
16 the big question is, where does the Commission go at that  
17 point?

18 From my perspective, the DPT is just another  
19 variant on an indicative screen. I think you've got to jump  
20 into an analysis that says what is the actual state of  
21 competition in the marketplace? That's a piece of  
22 information that can be provided to the Commission by  
23 looking at historically what has happened within the market.  
24 To me, the two are perfectly together.

25 MR. O'NEILL: I guess maybe we're just talking

1       about whether we should call it a screen or just call it a  
2       detailed functional analysis of the problem, John. Yes.

3               MS. FRAYER: I'd loved to take the chance to  
4       answer the question regarding demand elasticity -- put my  
5       two cents in.

6               I think it actually boils down to, first,  
7       answering the question of time dimension of the market. If  
8       we believe that the appropriate time dimension for the  
9       market is short-term, one-hour interval, I agree. I think  
10      nobody can disagree that the demand side of the market  
11      basically faces a very elastic or wholly inelastic demand  
12      curve because we need to serve that demand if we actually  
13      test the hypothesis and decide that the time dimension is  
14      much longer possibly.

15              MR. O'NEILL: How much longer?

16              MS. FRAYER: That's a good question.

17              MR. O'NEILL: Important, though. Three years,  
18      five years.

19              MS. FRAYER: One of the keys to being able to do  
20      the market power test correctly -- I believe the time  
21      dimension for the market, if we step back and look at how do  
22      you define the market, when you think about what's the  
23      smallest market area where you have substitutes, you include  
24      all substitutes within the market.

25              If you look at that same idea from the

1 perspective of the time dimension, substitutes really boil  
2 down to what are the current commercial range when it's in  
3 the industry. What type of substitutes do customers have?  
4 Will they come purchase in the spot market real time or can  
5 they go out and contract? Right now we don't have  
6 substantial customer contract markets.

7 I'm involved day-to-day. I think you can get  
8 quotes maybe for one to three years, maybe five years. If  
9 you're looking at PJM, you're comfortable with that  
10 liquidity. But you're not going to get substantial quotes  
11 10 years out at this point in this market.

12 Another aspect of substitution for this market is  
13 on the supply side. That, too, is going to really limit the  
14 market definition from the time perspective. On the supply  
15 side, we're talking about how long does it take for you to  
16 get reinvestment in the ground -- actual regeneration,  
17 possibly transmission. The shortest amount of time really  
18 for new generation is maybe 12, 24 or 36 months, depending  
19 on what type of generation you're talking about -- more  
20 base-load plants.

21 In my mind, you put these two pieces together --  
22 demand-side, commercial realities of competition, commercial  
23 arrangements -- probably three years, five years. I would  
24 say at this point maybe closer to one to three years. And  
25 you put together also supply-side substitution on investment

1       and that's probably also around two to three years.

2               MR. O'NEILL:  If we use your three-year rule of  
3       thumb, we wouldn't be discussing California.

4               MS. FRAYER:  I think we'd be looking at  
5       California differently for sure.

6               MR. O'NEILL:  Well, three years -- the problem  
7       didn't last three years.

8               MS. FRAYER:  Maybe, probably some of the drivers  
9       to the problem.  You talked about underlying shortages.  
10      That's what participated.  For example, hydro conditions  
11      have generally improved substantially.

12              MR. O'NEILL:  Would you have not just sort of  
13      chalked up California to a short-term blimp?

14              MS. FRAYER:  I think I would have to take a look.  
15      I frankly believe that we should have done the market  
16      definition stage very aggressively there in order to  
17      determine market power.  I'm sure it was never done.  For  
18      example, if California, a statewide geographical market  
19      definition did control most of the state or was, in fact, a  
20      geographical market that consist of two markets -- southern  
21      and northern California where you may have problems in one  
22      and not problems in the other.

23              You also have to take a look at the product  
24      dimension in California so we understand whether or not  
25      we're looking solely at what was traded in the spot market



1 or off the contract.

2 MR. O'NEILL: How do we incorporate this into a  
3 quick and dirty screen?

4 MS. FRAYER: I think that is actually answered  
5 with the previous discussion we just had. I don't think  
6 there's a quick and dirty screen. I think there needs to be  
7 guidelines for market definition. There are quick and dirty  
8 analyses that have been practiced now for 5 or 10 years by  
9 DOJ and litigation by FTC and other regulators that do look  
10 to market definition. Those are quick and dirty,  
11 definitely, in terms of actual analysis of market power.

12 I strongly believe in what you said, Dick. That  
13 we need, basically, a cross-benefit approach. You don't  
14 want to do an analysis that cost millions for an applicant  
15 that clearly has no potential for market power. So we need  
16 to ratchet up that market intervention as we go along.

17 MR. BUSHNELL: Since we're jumping into the  
18 simulation questions, I'll jump in, too. I would look at  
19 this the same way we're looking at the existing interim  
20 screens. You're really thinking about where the elasticity  
21 is coming from -- from the competition, from the other firms  
22 in the market. So you define the firms of interest and you  
23 take everybody else. They are competitive fringe. You look  
24 at their supply. If you want to simplify things, you ask  
25 that they build their stackup model, fit a line through it,

1       fit a curve through it.

2               MR. O'NEILL: All the elasticity comes from  
3       alternative suppliers, not from the demand side.

4               MR. BUSHNELL: That's right.

5               MR. O'NEILL: And, when you're approaching that  
6       demand side, what happens?

7               MR. BUSHNELL: I don't think you need a demand  
8       side in there if you're looking at hourly markets.

9               MR. O'NEILL: Do you disagree with your buddy,  
10      Bernstein?

11              MR. BUSHNELL: Let's put it this way. I would  
12      love to see actual demand be elasticity. What I'm saying is  
13      don't simulate it in the screen if it's not there. And  
14      that's where I'd love to give people credit. I'd give them  
15      a lot of credit if they could get demand elasticity in the  
16      market in terms of being able to pass this screen.

17              All I'm saying is, could we run these models  
18      without a demand in elasticity? I think, legitimately,  
19      there is demand in elasticity provided by the operation of  
20      ISOs, by people -- heating and operating reserves below  
21      whatever margins they're operating, normal conditions for  
22      and that provides interruptible loads. I'm perfectly  
23      willing to give credit for those sorts of things -- a fair  
24      amount of credit. But, just looking at the other firms in  
25      the markets, defining residual demand out of that, I think

1 gets you a long way. It would have captured California. It  
2 would have certainly pointed to potential trouble there.

3 I think the real question would have been, would  
4 we, in 1996, have forecast the demand levels in 2000? And I  
5 think, under some scenarios, we probably would have. I  
6 think the big difference there, again, is that there were no  
7 long-term contracts as opposed to looking at some of these  
8 other markets where, if we had been in there, the same kind  
9 of approach would indicate that there wasn't nearly the same  
10 kind of problem in those other markets as there was in  
11 California.

12 MR. O'NEILL: How much time and effort would it  
13 take to do one of these analyses?

14 MR. BUSHNELL: The gauntlet keeps getting thrown  
15 back to me to the oligopoly model folks about, well, you  
16 know, we run lots of these analyses. That's what I've been  
17 playing around with -- how far can you take this? I think,  
18 if you wanted to linearize the supply, you take a linear  
19 residual demand based on drawing a line through the cost  
20 groups of the competitors in the market. You've got a  
21 formula you can do on a spreadsheet. I don't see how that's  
22 any different than the kind of formula we're talking about  
23 in these other screens. Where it gets a little more  
24 complicated is when you start introducing capacity  
25 constraints.

1           If you want to model certain key transmission  
2 constraints in a market, I think that's worth the effort.  
3 But, if simplicity is really the goal, I think there are  
4 better simple screens we can do. But it seems like the  
5 consensus is that there's plenty of areas where we can avoid  
6 simulation.

7           MR. O'NEILL: Your screen would have us get into  
8 the area of cost curve generation.

9           MR. BUSHNELL: Definitely. I'm hearing that from  
10 almost all the panel. It's just sort of a question of  
11 exactly how we use that information.

12           MR. RODGERS: Could I ask a clarifying question  
13 in terms of who does these cost curves? Who feeds these  
14 models? Is this done by applicants when they come in every  
15 three years? Or is this something the Commission staff  
16 needs to do on an ongoing basis? And how many people are we  
17 talking about that need to feed a model like this?

18           MR. BUSHNELL: The practitioners here would say,  
19 of course, we have the stuff in house. We do at the Energy  
20 Institute, too. I think the question is whether you want to  
21 establish a data set that is considered consistent across  
22 all applicants. Most of the people are buying this from  
23 places like Platt's or taking it off the EPA where they're  
24 using the data on modern general heat re-estimates and  
25 plugging in, basically, industry standard heat rates for

1       stuff that's not in the data. I would bet, if you looked at  
2       bunch of different propriety data sets, they're not going to  
3       be real different in a lot of dimensions.

4               I think there's an argument for having a  
5       standardized, perhaps, FERC-housed data set on generation  
6       costs just so people aren't arguing about some of those  
7       aspects in the context of filing. It's not a big burden for  
8       most of these applicants to have this sort of stuff provided  
9       by the applicant either, though.

10              MR. RODGERS: How often does this data need to be  
11       updated -- daily, weekly, every three years?

12              MR. BUSHNELL: You want to consider fuel cost  
13       variations. I think the rest of the stuff annually is  
14       probably adequate. We're not talking about basically going  
15       in and major overall in every generation unit's data points.  
16       We'll review what major changes have been made.

17              MR. RODGERS: Is this model, and the data that is  
18       fed into the model, is this something that you're  
19       recommending that the Commission would undertake and that it  
20       would go out and bring people in when it saw market power  
21       concerns as a result of the model?

22              MR. BUSHNELL: I think it depends on the context.  
23       If you want to do a really simple screen, you could generate  
24       a formula that the applicants could do and it wouldn't be a  
25       lot of burden.

1           If you want to do something that a lot of people  
2     have recommended, which is identify subregions using sort of  
3     well-recognized transmission constraints to define the  
4     regions and then do a regional analysis where you're looking  
5     into the all the firms within a region, that's something  
6     that you could do. Then I think we're talking about a small  
7     enough number of analyses that it wouldn't necessarily be  
8     prohibitively onerous on you. But I think allowing the  
9     applicants to do that -- if you do an analysis, the  
10    applicants are going to come in with their own versions of  
11    such things anyway, I would imagine.

12           And so I think there's real merit in having the  
13    Commission house the data and attempt these kinds of  
14    analysis. But I don't consider that to be critical to the  
15    process.

16           MR. RODGERS: Okay. If I understood your  
17    testimony earlier, you had mentioned that one of the  
18    problems or shortcomings that you perceived in the oligopoly  
19    models that you've developed or been associated with was  
20    trouble measuring the retail obligations of suppliers in the  
21    market. Is that correct?

22           MR. BUSHNELL: No. That was a problem I found  
23    with the interim generation screens, which we heard sort of  
24    both sides of this argument here. Everybody recognizes that  
25    a firm with a bunch of retail load that is providing it

1 cost-based rates is not as big as it might appear if you  
2 looked at just its generation. So really the question is,  
3 what to do about that, and that's what Kelly's question was  
4 getting at.

5 One way is to sort of truncate the native load  
6 off and try to do some version of a concentration measure  
7 based on that. That is just a way of trying to deal with  
8 this in an ad hoc fashion. I think, looking at the 704  
9 data, looking at the native load obligation makes sense.  
10 Again, these are not data that are really hard to come by.  
11 I would do something different with it than apply a  
12 concentration measure.

13 And I would add that one thing you need to  
14 consider is whether these native load obligations are under  
15 rates that are cost-based locally because of local rate  
16 base. Or, if they're in some way under a process that is  
17 index to wholesale market prices. And this is where the  
18 Pennsylvania sort of context would be of concern. You have  
19 a retail provider whose retail rates are going to be indexed  
20 through wholesale prices. That's a completely different  
21 dynamic than if you have retail rates that are basically  
22 fixed through a regulatory process at the state level based  
23 on average costs. But I think these are not, again, really  
24 difficult data to come by. I think every version of the  
25 model modifications we've heard today involves some way of

1        assessing that kind of information.

2                MR. RODGERS: Mark had his card up. Then I'll  
3        come back to you, Steve.

4                MR. HEGEDUS: First of all, I wanted to comment  
5        on the models. I actually think it's good to be talking  
6        about it and to be exploring it. The concern we have with  
7        it is that the details really do matter, particularly, some  
8        of our smaller members are going to be the ones who get lost  
9        in the details and hurt. So I think the validation process  
10       is vitally important to us and that we are sure that the  
11       model, in fact, reflects the actual competitive dynamic in  
12       the marketplace.

13               Secondly, I wanted to note that this discussion  
14       about how to deal with the native load points to a concern  
15       we have with just the blunt chopping off or cutting out of  
16       the capacity for native load. What we're hearing is how  
17       native load effects incentive and ability varies from  
18       company to company, from state to state. And one of the  
19       things we tried to do with the tests we proposed last  
20       February was provide a vehicle so that you can look  
21       specifically at how state regulatory rules affected the  
22       intent of the ability when it came to accounting for native  
23       load.

24               The other thing I wanted to address was Dick's  
25       question with respect to cost-based rates. We look at that



1 as a specific remedy to a specific market power problem.  
2 How you design those really will be dependent upon what you  
3 find as a result of your investigation.

4 In terms of the ability of cost-based rates to  
5 attract capital, I think the rec ^\^U( 'pretty good.  
6 Companies that continue to operate under cost-based rates  
7 are doing quite well in a steady stream. Certainly, the  
8 model of cost-based rates and the ability to give  
9 shareholders value is a good record.

10 MR. O'NEILL: Mark, my question was when the  
11 cost-based rate attracts more offers than the capacity of  
12 the cost-based rate.

13 MR. HEGEDUS: Presumably, at that point, someone,  
14 including the generator, may want to build some more  
15 generation.

16 MR. O'NEILL: But how do you ration the existing  
17 generation?

18 MR. HEGEDUS: Obviously, that's a difficult  
19 question in terms of rationing the generation. What you're  
20 suggesting is you don't have a market to sell it to the  
21 highest bidder. If I came to that problem -- I guess I'm  
22 not convinced that I'm going to come to that problem. But,  
23 when I come to it, obviously, I agree with you that that's  
24 something we need to think about.

25 MR. O'NEILL: Let's look at the other side. When

1 the cost-based rate is significantly above the market, and  
2 you post the cost-based rate, which is enough to attract  
3 capital, and few people show up, what do you do with the  
4 stranded costs?

5 MR. HEGEDUS: That's one reason you need to look  
6 at the specific market power problem that you're dealing  
7 with. It may be that in that situation that may be the  
8 better answer is to increase transmission capacity in order  
9 to open up the market to give the trapped customers access  
10 to the market.

11 MR. O'NEILL: But history here at this Commission  
12 is every time the Commission has opened the market up it  
13 faced stranded costs. In other words, the cost-based rates  
14 were significantly in excess of what the market was  
15 offering. Should we go through another round of that so we  
16 can experience it one more time?

17 MR. HEGEDUS: Your question presumes that there  
18 will have been generations specifically built to deal with  
19 this remedy. Then that possibly that will then obligate the  
20 Commission to deal with the stranded costs. That was the  
21 premise arising out of Order 888 was this idea that pursuant  
22 to other kinds of regulatory regimes that operated the  
23 construction of that generation.

24 MR. O'NEILL: And 436 and 636? What's going to  
25 change the next time around when we go back to that system?

1                   MR. HEGEDUS: It's not clear to me that we're  
2 going back to that kind of system in terms of a proposal  
3 that I've put forward.

4                   MR. RODGERS: Cliff, did you have a comment on  
5 what Mark was just saying?

6                   MR. FRANKLIN: I had a different question.

7                   MR. RODGERS: Hold that a minute. I wanted to  
8 come back to Steve Henderson.

9                   MR. HENDERSON: While it's still fresh in our  
10 minds, I wanted to weigh in on our discussion of simulation  
11 models.

12                   Of course, as a practitioner, it's hard for me to  
13 say anything against simulation models, although my partners  
14 on 12th Street are salivating at this discussion. That  
15 said, I think simulation models are great. You can do a lot  
16 of things with simulation models that get it right in the  
17 sense of truncating capacity commitments. If you can put  
18 the contract -- the fixed price contract, you can put that  
19 into the model and see what the model tells you about the  
20 behavior that profit maximizing in those circumstances. All  
21 of that is good, theoretically very nice.

22                   I just have two comments and they're negative  
23 comments. No. 1, it's not a screen. There's no way that  
24 you could employ this as a screening device. Maybe you  
25 could use it on an exceptional basis or have Commission

1       staff rewriting these things -- kind of checking on stuff.  
2       Maybe that's okay. But the single problem you have got to  
3       come up with, it seems to me -- I did simulation models for  
4       market power analysis at least on one occasion and found  
5       that the object of my affection at the time was able to  
6       increase prices by 1 and 1/2 percent and thought that was a  
7       great result. It was in the context of trying to promote  
8       retail competition in the operative markets and somebody was  
9       able to increase prices by 1 and 1/2 percent. That sounded  
10      like no market power to me. I got hammered by people who  
11      said, 1 and 1/2 percent, that's outrageous. Multiply that  
12      times ta-da and you get millions and millions and millions  
13      of dollars.

14               The problem with behavioral models is what's the  
15      standard of review? I've asked this to the Federal Trade  
16      Commission staff. I've asked it to DOJ staff. You've got a  
17      5 percent price increase threshold that you use for the  
18      hypothetical monopolist test and that leads to the  
19      structural measures. That's all fine and dandy. But are  
20      you willing to import that same standard over to a  
21      behavioral model? The answer that came back from both of  
22      those staff was, no, we're not willing to do that.

23               Any price increase epsilon 1/10th of 1 percent is  
24      too much and it's the case, particularly -- you might be  
25      able to use one of these simulation models and find, on

1 occasion, that somebody small is not able to raise price.  
2 That can happen. If it does happen, it is strictly because  
3 there are flats in the supply curve and you just happen to  
4 be operating within all those flats and nothing changes. If  
5 you linearize it and have an upward sloping supply curve,  
6 I'll guarantee you every time you exercise one of these  
7 models, you'll find that there is at least some small  
8 increase in price that is profitable.

9           You're going to have to say, okay, that's going  
10 to happen. Sometimes they're going to see 2 percent and  
11 that's bad. Sometimes I'm going to see 1 percent. Maybe  
12 that's not so bad. But you're going to have to have a  
13 standard of review that says at some point I'm going to let  
14 the problem go.

15           And, if you don't do that, and this is kind of a  
16 discussion among staff, but I'll look over to the table over  
17 here. This is a set of Commissioners that you're going to  
18 have to persuade to adopt a standard where their Federal  
19 Trade Commission Commissioners have not been willing to do  
20 that and the DOJ has not been willing to do that.

21           If you could persuade them to take the lead and  
22 set antitrust standards on this score, I would cheer for  
23 that. But I think that's going to be needed if you go this  
24 direction.

25           MR. RODGERS: Marybeth, I think you had your card

1 up next. Go ahead.

2 MS. TIGHE: Thanks, Steve.

3 Me. Hegedus, you mentioned the need to consider  
4 transmission constraints, I believe, in defining the  
5 relevant geographic markets. And I think others of you have  
6 also touched on this. What metrics would you suggest we use  
7 in doing that? What standards should we use to indicate  
8 that a constraint is significant or not? Are we talking  
9 about recurring TORs, extended outages? What metrics would  
10 you suggest that we consider in making that determination of  
11 a smaller, relative geographic market than the control area?

12 MR. HEGEDUS: I think that the information that  
13 is being asked for as part of the simultaneous import  
14 capability study starts to bring in the kinds of things you  
15 want to take a look at, but you need to understand what is  
16 the total transmission capability. But you also need to  
17 understand what is the available transmission capability.  
18 It may depend upon what kind of market you are modeling or  
19 you are interested in. If it's a spot market, or just  
20 short-term transmission is needed, that's going to, perhaps,  
21 give you a different answer than if the market of interest  
22 is a long-term market when the only thing that will be able  
23 to support a generation sale is a firm transmission path.

24 I am not sure it boils down to a simple metric.  
25 It is a question of taking a look at the information that is

1       available to us. I think it's also incumbent upon the  
2       Commission to also have the information available to it.

3               One of the things we have encouraged in our  
4       comments is that the Commission has, as part of the  
5       obligations on public utilities, to report the transmission  
6       data to the Commission so that the Commission can undertake  
7       a proper analysis of transmission constraints, including for  
8       defining geographic markets appropriately.

9               MS. GOULET: I would agree. I think reporting is  
10      a critical part of it. I think the job is easier in an RTO  
11      or an ISO because you do have market monitors who are  
12      looking at this information every day. I know the PJM  
13      market monitors the way they undertake mitigation  
14      procedures. That's exactly the criteria they are using.  
15      They're looking at whether there are routinely occurring  
16      constraints within particular areas that are creating load  
17      pockets.

18              I don't think they're so concerned about the  
19      infrequent situation where a line goes out of service for  
20      some bizarre reason. I think, under their rules, they would  
21      still mitigate in that situation. But, in terms of what  
22      you're looking for -- the actual overall analysis of an  
23      entity to see if it has market power -- I think you ought to  
24      be looking at where are the routinely, frequently recurring  
25      constraints on the system. What you're trying to capture is

1       where is the incentive for someone to exert market power and  
2       does this applicant own units within that load pocket, if it  
3       exists?

4               MR. PEDERSON:  If I could just ask a clarifying  
5       question on this load pocket discussion and the date.  One  
6       of the things that the April 14th order sets out is that  
7       applicants can come in and make these types of arguments.  
8       I'm wondering whether the applicants out in the market have  
9       the data available to come in and make a showing to the  
10      Commission that there is a load pocket.  Or is it really  
11      incumbent upon the Commission to go out and get that  
12      information?

13             MS. GOULET:  I would suggest that an applicant,  
14      if they're not a transmission owner, may not have that  
15      information.  But a control area operator certainly would  
16      have that information.  And, if it's within the borders of  
17      an ISO or an ISO, that market monitor would definitely have  
18      that information.

19             MR. HEGEDUS:  I echo Denise's response in terms  
20      of a transmission owner applicant who is likely to have  
21      information or are more likely to have it than the  
22      applicants who are not transmission owners.  That's why I  
23      think it's important that the Commission have a reporting  
24      obligation on the part of transmission owners so that that  
25      information is available, both to the Commission and to



1        intervenor and people who need it in order to do the  
2        analysis.

3                Another thing I would note with respect to the  
4        simultaneous import capability studies, at least some them  
5        so far are being filed are being protected as critical  
6        energy infrastructure and, particularly, given about a  
7        three-week turnaround time to respond to the applications  
8        that have been file or the studies that have been filed so  
9        far. It's kind of difficult to get the information  
10       practically. And so it raises a question in my mind as to  
11       whether everything that's going into the simultaneous import  
12       capability study is, in fact, critical energy information  
13       infrastructure. I think that's something that needs to be  
14       thought about in terms of whether the designation is being  
15       done to broadly in keeping information away from people who  
16       need it.

17               MR. RODGERS: I had a couple of questions I  
18       wanted to ask Lou about RTO matters and also the contestable  
19       load proposal that EEI has.

20               First of all, I wondering, Lou, if you think the  
21       Commission should retain the exemption we established in the  
22       April 2004 order for those selling into RTOs and ISOs?

23               MR. JAHN: The difficulty there is what has  
24       always been of concern to EEI is that the apparent  
25       discriminatory treatment, if you're an RTO versus if you're

1 not an RTO and a different standard being applied that way.  
2 From that perspective, and, particularly, how it loops back  
3 to the contestable load analysis, we would view those  
4 standards as such that would be applied in assessing whether  
5 or not you should get MBR authorization to be standard, both  
6 within and outside of an RTO.

7 MR. RODGERS: I know in several rounds of  
8 comments that you all have filed over the two and half years  
9 leading up to our April order, on at least two occasions,  
10 EEI had said that you supported an RTO exemption. You  
11 supported those selling into RTOs should not have to undergo  
12 the test and the Commission ultimately decided not to do  
13 that. Are you saying EEI has changed its position on that  
14 matter?

15 MR. JAHN: No. I'm just doing it within the  
16 context of the contestable load analysis and how we view  
17 that being applied.

18 MR. RODGERS: Whatever the appropriate screen is,  
19 if the Commission went with the contestable load or went  
20 with some altogether different screen or stayed with the  
21 screen we have now, whatever screen we use, is it EEI's view  
22 that those in RTOs and ISOs should not be subject to the  
23 screen?

24 MR. JAHN: Yes.

25 MR. RODGERS: You said earlier, though, that you

1       believed it was appropriate that the Commission would have a  
2       market power test of some type. Understood that you don't  
3       think of the current version as correct, but, nonetheless,  
4       the principle of having a market power screen is  
5       appropriate. Correct?

6               MR. JAHN: The same response I gave to Dick. I  
7       think it's appropriate to have an indicative screen for  
8       sorting purposes and then a follow-up, more detailed screen  
9       to address what's actually happening within the marketplace.

10              MR. RODGERS: I guess my logical conclusion to  
11       what I understand EEI's position is the real focus of the  
12       Commission's attention in terms of market power issues for  
13       purposes of a generation screen should be in the Southeast  
14       and the West because those are the parts of the country that  
15       do not have RTOs and ISOs. Is that correct?

16              MR. JAHN: It's correct that they don't have RTOs  
17       in the Southeast. Yes.

18              (Laughter.)

19              MR. JAHN: Yes.

20              MR. RODGERS: Okay. I just wanted to clarify  
21       your views on that. And, just to make sure I understood the  
22       focus, a market power screen should be in those parts of the  
23       country -- the West and the Southeast.

24              MR. JAHN: No. Well, inherent within an RTO is a  
25       market monitoring process, that is, a continuous, ongoing

1 monitoring to determine whether or not there were market  
2 power issues there. That is an ongoing process and you're  
3 going outside the RTO with another process.

4 MR. RODGERS: I understand. The screens that  
5 we're talking about either staying with or changing here in  
6 EEI's view really need to be applied in the Southeast and  
7 the West and not in the parts of the country that RTOs and  
8 ISOs because those parts of the country have market monitors  
9 and other protections in place. Correct?

10 MR. JAHN: No. Let me back up again. What we're  
11 saying here is based upon the April order where the RTO  
12 exemption, or I guess the follow-up order where the RTO  
13 exemption was removed by the Commission, we would want these  
14 tests that we proposed be contestable load, plus  
15 modifications to the indicative screens to be done both  
16 inside and outside RTOs once the Commission changes its  
17 position on whether or not they should be an ongoing RTO  
18 exemption going forward.

19 MR. RODGERS: So then it is your view, or it is  
20 the EEI's view, that you've changed positions in terms of  
21 whether there should be an exemption for those selling into  
22 RTOs because your earlier comments said that there should be  
23 an exemption. If I heard you correctly just a minute ago,  
24 you are not saying there should not be.

25 MR. JAHN: No. In the past, the EEI has taken

1 the position that there should be an RTO exemption in  
2 support of that in the past. Then the Commission removed  
3 that exemption. From our perspective, on an ongoing basis,  
4 given the mitigation framework that exists within RTOs, it  
5 would be prudent to reinstitute that.

6 MR. RODGERS: Reinstitute the exemption?

7 MR. JAHN: Right.

8 MR. RODGERS: Let me ask a couple of questions,  
9 if I could, on the contestable load proposal that you all  
10 have. If I understand EEI's position, one of the  
11 problems with the Commission's current screen is that it  
12 looks at off-peak times of the years to begin with. But, in  
13 addition to doing that, it looks at the off-peak season in  
14 an inaccurate way, according to EEI, because there's some  
15 likelihood that that surplus capacity will exist during  
16 off-peak periods. Is that correct?

17 MR. JAHN: Stating it a little more clearly, our  
18 concern with the market share screen is the fact that it is  
19 only looking at capacity of the market and it's not looking  
20 in different time periods as to the relationship of the  
21 demand to the supply within those time periods.

22 MR. RODGERS: Let me ask my question, I guess,  
23 more directly then. Should the Commission be looking at  
24 market power issues in non-peak periods, according to EEI?

25 MR. JAHN: The Commission should be looking at

1 market power issues in all time periods. Correct?

2 MR. RODGERS: In all time periods? Okay. In  
3 terms of how one measures those that are actually seeking  
4 competitive supply, under the contestable load approach, one  
5 of the recommendations that EEI has, in terms of how one  
6 could go about measuring that, is to use RFPs who was  
7 soliciting power in an RFP process and just using that  
8 process to sort of measure what the demand is out there. Is  
9 that correct?

10 MR. JAHN: Yes.

11 MR. RODGERS: Do you think, though, that there  
12 are, in fact, other sources of demand in the market besides  
13 what just shows up in a formal RFP solicitation process?

14 MR. JAHN: The RFP solicitation process was  
15 offered as an example of one type of information you could  
16 look at. There are other types of information. For  
17 example, since you're talking about a portfolio analysis  
18 that would be looking at different segmented wholesale  
19 market demands that are in play on a contestable level.

20 MR. RODGERS: Okay. Is it your view, if I  
21 understand it, that the focus of the supply in the market  
22 should be that which is available in the control area, not  
23 that which is outside the control area under the contestable  
24 load approach? Is that correct?

25 MR. JAHN: No. That's not correct. The

1       contestable load analysis -- a key part of that looks at  
2       supply in adjacent areas that can be imported into the area  
3       and is part of the composite competitive resources that a  
4       contestable load can access.

5               MR. RODGERS: Thanks for clarifying that. I  
6       misunderstood that. I appreciate that clarification.

7               This question is actually for you, Lou as well as  
8       you, Steve. You have proposed, in your case, Lou, a  
9       completely different type of approach to what the Commission  
10      currently has -- the contestable load approach. And, Steve,  
11      you proposed some pretty significant revisions to that that  
12      you feel would improve the Commission's screens.

13              Have either of you done analyses or test runs to  
14      see approximately how many entities would pass or fail these  
15      new screens?

16              MR. JAHN: In terms of the contestable load  
17      analysis?

18              MR. RODGERS: Right. You haven't tried this, so  
19      you're not sure.

20              MR. JAHN: There have been, I believe, about 10  
21      companies of the 36 holding companies that have filed for  
22      MBR authorization have included variance on the contestable  
23      load analysis, but I have not looked at details.

24              MR. RODGERS: For those 10 of the 36, did they  
25      all pass the contestable load analysis?

1                   MR. JAHN: It depends on how you would define the  
2 criteria and it depends upon the nature of how those were  
3 structured. I'm just offering that as a comment for you if  
4 you want to take a look at it, but we have done no  
5 independent study.

6                   MR. RODGERS: As they define the criteria, did  
7 they pass the contestable load analysis?

8                   MR. JAHN: Yes, they did.

9                   MR. RODGERS: You mentioned before, in speaking  
10 engagements that we've had, that one of the concerns that  
11 EEI has with the current screens is that too many IOUs, in  
12 particular, seem to be failing the screens. Is there some  
13 threshold that the Commission should be looking for in terms  
14 of how many entities or what type entities are passing or  
15 failing the screen?

16                  MR. JAHN: No, I don't believe so. Once you kind  
17 of get into the situation, from my perspective, you should  
18 be looking at assessing whether or not the supplier actually  
19 does have market power within the control area market. I  
20 don't think you should go at this by saying, okay, we need  
21 to have 10 percent of the applicants fail the screens and  
22 not get MBR authority and then work backwards and develop a  
23 screen that gives you the 10 percent number. I don't think  
24 that's appropriate.

25                  MR. RODGERS: All right.



1                   Steve, did you want to comment? Have you done  
2 any tests or trial runs on who passes or how many entities  
3 would pass or fail?

4                   MR. HENDERSON: No. I certainly have done no  
5 systematic survey of however many that have failed the tests  
6 so far. I have not done that. I haven't done that even for  
7 my own set of clients, which is a pretty small subset of  
8 that larger group.

9                   MR. RODGERS: Okay.

10                  Jerry, did you have a question?

11                  MR. PEDERSON: I had a question regarding native  
12 load and, in particular, the contestable load. We've heard  
13 in previous conferences that utilities with large peak  
14 generations often have a good portion of those generators  
15 that swing between serving retail load and competing in the  
16 wholesale market. I'm wondering how the contestable load  
17 analysis takes that dynamic of the market into account.

18                  MR. JAHN: One of the things -- in my oral  
19 comments, I felt one of the directions that you should be  
20 going is to looking at more over an 8760 time span and  
21 looking within each hour the actual amount of capacity in  
22 that hour that is uncommitted. So, to the extent that  
23 generation swings between supporting retail load and is  
24 available for wholesale market, that would evidence itself.  
25 If you looked at an uncommitted energy concept, that could

1 be integrated into the contestable load analysis.

2 MR. PEDERSON: If we're looking at just peak and  
3 taking the full native load deduction, doesn't that kind of  
4 distort the market because at other times those generators  
5 are not committed? They're out competing in the wholesale  
6 market.

7 MR. JAHN: That's the point of the contestable  
8 load analysis to get away from just using a single point  
9 method in terms of assessing whether or not there's capacity  
10 available within the market to expanding it more to a much  
11 more expansive multi-arrow concept.

12 MR. PEDERSON: How many hours over the year do we  
13 do that contestable load analysis?

14 MR. JAHN: It could be a function of the data  
15 availability and to the extent to which data is available  
16 that enables the analysis to be structure for multiple  
17 hours.

18 MR. PEDERSON: You would support doing that on  
19 non-peak hours as well?

20 MR. JAHN: Yes.

21 MR. PEDERSON: I would have the same question to  
22 you, Steve, regarding an end-of-load deduction. If there's  
23 a full native load deduction, how does that take into  
24 account the dynamic of having a portion of that fleet of  
25 generators any portion during that quarter that could be

1 competing in the wholesale market?

2 MR. HENDERSON: As best I can tell, there's  
3 nothing about that dynamic that's not picked up if you do  
4 the analysis that I suggest for a non-peak period. The peak  
5 period is one where the market clearing price is a hundred  
6 and you want to analyze some non-peak period where prices  
7 are at 50. A lot of the capacity that was available for the  
8 peak is just not economic at that time.

9 If you calculate that which is economic, you've  
10 got to do a little bit above 50 in order to make the  
11 analysis meaningful and I suggest going 20 percent. So,  
12 from 50 up to 60, pick up everything, which is potentially  
13 economic kind of close to the price that's prevailing. Then  
14 do the analysis on that. You will know whether the  
15 applicant or anybody's generation is economic and it's in  
16 the market. You'll know what their commitments are or what  
17 their load is. You'll be making the same kind of analysis  
18 in a market share kind of context as you would be making if  
19 you, in fact, put all this into a simulation model and said  
20 the market clearing price is \$50.

21 Let's say the applicant has 10,000 megawatts of  
22 capacity that's actually running and he's got 8000 megawatts  
23 of load, committed load, committed on a cost basis. If I do  
24 the analysis and -- say that he had uncommitted capacity of  
25 2000 megawatts, and I used that in the market share, I'd be

1       using a simulation model. I've put 8000 megawatts of  
2       contract into that simulation model, so that's fixed price.  
3       And, in the simulation model, if something is withheld, you  
4       can't profit from any increase in the market price with the  
5       8000 that's being served at a fixed price. It's only the  
6       2000 that potentially can earn. That's the same analysis  
7       that you're making when you do the economic, uncommitted  
8       capacity calculation.

9               MR. PEDERSON: So you would only take out that  
10       part of the committed supply that is under a long-term,  
11       fixed price contract?

12              MR. HENDERSON: Yes. That's why it's important  
13       to identify native load, retail and wholesale cost-based  
14       load. Yes.

15              MR. PEDERSON: Another question I'm trying to get  
16       my hands on is that, if we're looking at a non-RTO market  
17       and looking at a control area that has a dominant supplier,  
18       in doing the analysis we're going to limit the supplies  
19       based on some price, prevailing price in the market and that  
20       dominant supplier may be setting that price. Does that not  
21       distort our analysis by using that factor on what supplies  
22       get in there?

23              MR. HENDERSON: I don't think so. I've been  
24       using price benchmarks that were going to be close by but  
25       external to the control area and into Entergy prices

1       probably pretty good. But you can also look at surrounding  
2       control areas. If you were doing the market, that next PJM,  
3       you could look at PJM prices. If you were doing California,  
4       you could look at California prices. Getting the right  
5       price benchmark is important. I don't think that's an  
6       insurmountable problem and I don't think -- there's a bit of  
7       circularity.

8               The dominance that you referred to I'm not sure  
9       what the source of that is. If you're referring to the fact  
10      that they dominant their own retail franchise service  
11      territory, I'm not sure what relevance that has. But, if  
12      they're dominating the wholesale market, then, yes, you need  
13      to look at pricing benchmark that are free from that  
14      dominance. I would look to something that's nearby.

15             MR. RODGERS: Let me next call on Rob Gramlich  
16      today impersonating Michael Bardee of the Office of General  
17      Counsel.

18             MR. GRAMLICH: I do have one question on the  
19      contestable load analysis. At this point, Mark's milk  
20      carton is looking pretty attractive.

21             (Laughter.)

22             MR. GRAMLICH: I'm thinking about, if you use  
23      that concept, if you're wondering how much milk supply could  
24      enter the D.C. milk demand market, you might look around and  
25      look up as far as, say, Pennsylvania. And say, well, you

1 know, there are some dairy farms up there that could  
2 reasonably serve the D.C. market once you add up all of that  
3 supply. Compared to how much demand you have in D.C., you  
4 might find, well, you've got three times more supply than  
5 you've got demand and it seems like a critical piece of the  
6 contestable load analysis was to make that comparison to see  
7 whether, in fact, you have access supply, which then  
8 indicates low market power. Well, that's not very  
9 satisfying of the Pennsylvanians, Philadelphians and people  
10 from Pittsburgh who want that milk as well. You don't  
11 really have three times as much milk as you have demand.

12 What do you do in your contestable load analysis?  
13 In your response to Steve's question, you said you do take  
14 into account the imports that can come in. So it sounds  
15 like you're including internal supply and external supply  
16 and comparing that to only internal demand. Are you  
17 essentially guaranteeing that you find excess supply?

18 MR. JAHN: No. Because, if you back up, that's  
19 the same premise that's in the pivotal supplier analysis.  
20 The pivotal supplier analysis looks at the uncommitted  
21 demand within the control area and analyzes the total  
22 uncommitted supply as a composite of the uncommitted supply  
23 within the control area, plus what can be imported, I  
24 believe, in from the first tier markets. We're applying  
25 that same concept here.

1                   MR. GRAMLICH: That's not an issue in the  
2                   wholesale market share analysis.

3                   MR. JAHN: The market share analysis uses the  
4                   simultaneous import capabilities also to define total market  
5                   capacity.

6                   MR. GRAMLICH: Steve, did you have something to  
7                   add to that?

8                   MR. HENDERSON: You asked a good question.  
9                   There's a kind of theoretical problem when analyzing  
10                  markets. Let's say you've got some excess capacity in some  
11                  place like TVA and you do an analysis of the Dominion  
12                  market, the Southern Company market, the Entergy market, the  
13                  Ameren market, the AEP market -- every one of those, the  
14                  excess supply that's in the TVA market is thought to  
15                  discipline the AEP market, the Ameren market, the Southern  
16                  Company market, Dominion, Duke -- all of them, all the  
17                  surrounding markets.

18                  How big of a mistake are we making when we  
19                  analyze things that way? Well, I don't have the answer for  
20                  you. It's a pretty deep question. But I would suggest to  
21                  you that a lot of the competition that we're talking about  
22                  here from this excess supply in TVA is potential  
23                  competition. It's the threat of competition. The threat  
24                  can be used multiple times. The actuality can only be used  
25                  once. So, as long as this is a single supplier -- I'm sorry

1       -- yes, a single market analysis and we're looking at  
2       unilateral exercises of market power, I think we're okay.

3               If Duke, Southern Company, Ameren and AEP all  
4       somehow simultaneously became a problem, then clearly the  
5       excess capacity in TVA couldn't be used to discipline all  
6       those.

7               MR. RODGERS: I have several of the panelists who  
8       have been very patient with their temp cards up for some  
9       time now. In fact, I thought I saw one of them a minute ago  
10      folding his into a paper plane ready to fly it up here.

11              (Laughter.)

12              MR. RODGERS: And another panelist I thought I  
13      saw wrapping his around a rock that he was getting ready to  
14      hurl this way. But I appreciate your patience. I think  
15      Mr. Bushnell had his card up first, so I will call on him.

16              MR. BUSHNELL: I just wanted to follow-up on  
17      Steve Henderson's point about the oligopoly models producing  
18      this uncomfortable amount of information. It certainly is  
19      true that what comes out of an oligopoly model will be some  
20      estimate of how far places might go above perfectly  
21      competitive levels. If you want to define it that way, I  
22      think it's important to recognize that any standard one  
23      applies through any of these measure implicitly does the  
24      same thing, though.

25              The concentration measures the HHI is based upon



1 is a very simple oligopoly model. When you start  
2 determining what an elasticity is, any threshold you're  
3 defining in terms of concentration indirectly is determining  
4 an acceptable level of markups. I think it's right that  
5 you're going to get some market power a lot of the time and  
6 it's wrong to say that any amount of market power is  
7 justification for denying market-based rates.

8 But the Commission market-based rate authority is  
9 not antitrust policy, first of all. This is something, for  
10 better or worse, that defines a tougher standard than  
11 antitrust laws and the Commission has had to deal with this  
12 in a lot of contexts already.

13 In the markets I deal with, there are thresholds  
14 for impact tests for bidding. There are price caps,  
15 absolute price caps. And if you get it too far wrong, there  
16 are refund hearings that are also all having to rely upon  
17 some way of defining what an acceptable amount of market  
18 power might be. So I think it is an issue you have to  
19 grapple with. But it's important to recognize that it is  
20 one that's there and really can't be avoided under the sort  
21 of mission that market-based rate authority provides.

22 MR. RODGERS: Julia, did you have a comment?

23 MS. FRAYER: I did want to just add one quick  
24 comment on continuation of what Jim was suggesting.

25 In this idea of figuring out a bright line

1 standard of review is effectively not only endemic to all  
2 tests we do, but also needs to be considered going back to  
3 sort of what I keep trying to hammer out today, going back  
4 to the market definitions. So it needs to be taken in that  
5 context. In other words, perhaps, a 1 percent increased  
6 that was found to be sustainable may not be sustainable over  
7 a non-transitory period of time. That actually brings us  
8 back to this idea of the set of prongs that also involve  
9 looking at potential intervention. It's time and it's  
10 sufficiency and it's likelihood within that set. When we  
11 think about the tests and design thresholds, we need to  
12 consider that both the tests and those thresholds are  
13 designed, vis-a-vis, the key dimensions that we define for  
14 the market.

15 With that, I also wanted to talk a little bit  
16 briefly about the question I was just asked about -- milk  
17 consumption and the fact that you may have an access supply  
18 that's being attributed to a bunch of other -- many people  
19 simultaneously. It actually goes back again to the  
20 fundamental issue of geographical market design. It may, in  
21 fact, be true -- I'm sorry, geographical definition. It  
22 may, in fact, be true that, though, right now, based on the  
23 default market definitions we used for the current test  
24 where we always look at control areas, plus the first tier  
25 markets, it may, in fact, be true that certain first tier

1       markets for certain control areas are not really part of the  
2       geographical dimension for the market.

3               This takes me back to something that I wanted to  
4       add to the answers that, Marybeth, you got from my fellow  
5       panelists on geographical market definition. What's  
6       standard? Some of the standards you have suggested are  
7       actual occurrence of transmission congestion. In the  
8       economic sense, they fall under what I call product flow  
9       analysis, looking at physical trade between regions as a way  
10      to define geographical market boundaries.

11             There are also other types of -- and they kind of  
12      fall into two categories -- other types of techniques that  
13      we can use to look at geographical definitions. There are a  
14      lot technical techniques. For example, price correlation  
15      analysis, range of price causality analysis, co-integration  
16      using the SSNIP's test, the hypothetical monopolist test.  
17      It could actually be used very easily and we have actually  
18      simulated that to define geographical market dimensions.  
19      There is also practical measures.

20             I think that goes back to what you suggested  
21      regarding product flow. We have to take a look and see is  
22      it true that a trader has the ability to take power from TVA  
23      and get it down to the southwest corner of the FERC-control  
24      area. Is it true that a trader in TVA can take it up into  
25      the Chicago area when their looking at the market areas from

1 applicants in those market definitions?

2 There is a lot of precedence is antitrust and  
3 dominant cases and various litigated matters for that type  
4 of practical indices to be used to actually define the  
5 market. So I think, if we build upon that, we may be able  
6 to avoid some of the other pitfalls that we face in trying  
7 to design the test. So, if we start with the market  
8 definition, it might help clear up a lot of the other issues  
9 we face attributing load, attributing transmission capacity,  
10 et cetera.

11 MR. GRAMLICH: To do a real quick SSNIP, is that  
12 significant and non-transitory increase in price?

13 MS. FRAYER: Yes. Got an A.

14 (Laughter.)

15 MR. RODGERS: Mark, you had a comment.

16 MR. HEGEDUS: Thank you very much, Steve.

17 A few comments in reaction to things that have  
18 been said. First of all, with respect to Jerry's question  
19 regarding contestable load and its ability to take a kind of  
20 what I would call the "fleet effect" in terms of what I have  
21 seen I haven't seen it being able to take account of that  
22 fleet effect. That was the importance of the analogy to  
23 sort of the milk markets. What you have in those  
24 situations, and where you have competitors who have been  
25 found to be equally capable of winning a contract and then

1       you're comfortable with saying, okay, assign them equal  
2       market shares -- what we have in electricity markets is  
3       often that competitors aren't necessarily in the same  
4       position to be able to serve a particular kind of load or a  
5       particular kind of management. That was one of our concerns  
6       that contestable load wasn't capturing that kind of effect.

7               Secondly, I want to note that I'm not sure the  
8       Commission has to reinvent the wheel in terms of an  
9       analytical tool. I think the deliberate price test, in  
10      fact, provides the Commission with a lot of what people on  
11      the panel here today have been asking for. For example, it  
12      implicitly reflects price levels in terms of you run the  
13      tests for different periods -- peak, non-peak, shoulder  
14      peak. It also reflects the costs of generation because you  
15      use the economic measures. So you have tools already at  
16      your disposal that we do use that address concerns that  
17      you're hearing today.

18             In terms of other tools, I wanted to note that  
19      the supply curve analysis that some of us have talked for  
20      also addresses interest in sort of looking at who can supply  
21      the next increment to supply. You look at the curve and you  
22      can see where particular units on the curve, who owns the  
23      units, whether you're in a flat area, a part of the curve,  
24      or in the steep part of the curve. What is the  
25      concentration? How many people? Who's competing in that

1 part of the curve? That provides useful information in  
2 terms of understanding your market.

3 And the last point I'll make -- and I do  
4 appreciate the opportunity to comment. Jim draws an  
5 important distinction about the Commission here is not  
6 implementing antitrust policy or antitrust enforcement like  
7 the antitrust agencies. And I think where that's reflected  
8 is in the definition of market power that the antitrust  
9 agencies use in terms of having this idea of sustained  
10 market power, along with things that they're trying to do is  
11 decide when they're going to exercise their enforcement  
12 tools with relatively limited enforcement capability in  
13 terms of their resources.

14 And, yes, you have to make decisions in terms of  
15 when it's right to intervene. But your standards that  
16 you're applying is not a standard in terms of abuse of  
17 monopoly power such as under the Sherman Act. Your standard  
18 is just and reasonable rates.

19 I would submit that that imposes a higher  
20 standard, a more high obligation on the Commission to look  
21 for market power and, perhaps, to not tolerate as much  
22 market power as might be tolerated under the Sherman Act.  
23 Thank you.

24 MR. RODGERS: Thank you, Mark.

25 David, did you have a question?

1                   MR. HUNGER: A question for Steve -- a couple of  
2 questions about native load.

3                   I'm wondering, if the Commission went that far  
4 and netted out all the native load, would a 20 percent  
5 market share screen be the appropriate number? We've heard  
6 arguments that 20 percent is too low in identifying,  
7 especially, and maybe not in an initial screen, but maybe in  
8 subsequent rounds. If the Commission got the native load  
9 right, in your opinion, would a 20 percent screen be a  
10 reasonable screen?

11                  MR. HENDERSON: I wouldn't change the role of the  
12 20 percent just because we're getting a better measure of  
13 native load. I think you can think of the 20 percent, more  
14 or less, the way that you think of it now. It's a  
15 conservative screen. If you pass it, I think that probably  
16 it does mean that the applicant passes subject to what other  
17 special investigation might be going on. If there are none  
18 of those, I think the applicant passes. But I'd think I'd  
19 probably use it in the ultimate decision in the same way  
20 that the Commission always has. You look at people who have  
21 28 percent market share and look at it more carefully and  
22 decide, for whatever reason, that that's okay.

23                  The antitrust authorities go up to like 35  
24 percent. That range between 20 and 35 percent right now is  
25 taken under advisement and I suggest that you just continue

1 to do that.

2 MR. HUNGER: In Mark's comments, there's a lot on  
3 page 7. I'll read to you. It says, talking about the  
4 native load, "For example, capacity that, at times, serves  
5 native load, but, at other times is available to bid in the  
6 spot market, should be counted when assessing short-term  
7 markets." That reasoning is consistent with the  
8 Commission's practice now of looking at the lowest native  
9 load period during the season, assuming that everything else  
10 -- at some point you can deduct that much capacity, but at  
11 some point during the season that capacity is conceivably  
12 competing in wholesale markets. I'm wondering what you  
13 think is wrong with that argument.

14 MR. HENDERSON: I think what's wrong with it is  
15 that, when we do these analyses, we're taking snapshots.  
16 And, if you take a snapshot of spring and say I'm going to  
17 do this partial credit for native load and I'm only going to  
18 look at taking credit for like 60 percent of the native load  
19 because sometime during the spring you're going to be using  
20 that economic capacity.

21 Whatever that argument is, my reaction to that  
22 is, okay, if you think that's true, take another snapshot in  
23 the spring. Take as many snapshots as you need. But, for  
24 each snapshot, you need to actually be looking at the  
25 market. Don't take a distorted view of one snapshot because



1 at some other time something else is happening.

2 God forbid, if you did 8760 snapshots, you'd  
3 learn everything presumably that you wanted to know. But I  
4 wouldn't say you get partial credit for native load on the  
5 grounds that at some other time in the same season  
6 circumstances are different.

7 MR. HUNGER: Your argument for consistency in a  
8 sense. If you going to look at the lowest native load  
9 level, look at it for both. If you're going to look at the  
10 middle, pick the middle. If you're going with the highest,  
11 pick the highest.

12 MR. HENDERSON: Even though I don't think it's  
13 practical to use the simulation model, that's what you would  
14 be doing if you did a simulation model. You'd have how many  
15 hours you've simulated. You'd have the contracts in for  
16 that hours. You'd have what the economic clearing price is,  
17 making market shares. You'd be taking a whole series of  
18 snapshots, but you don't just restore one snapshot because  
19 of some other time period.

20 MR. HUNGER: That was a very precise definition  
21 of native load. Native load would have to be locked up in a  
22 cost-based deal.

23 MR. HENDERSON: Yes. I would point out that  
24 there is some challenge to getting that native load  
25 calculation correct. One of the things that we're

1       encountering as practitioners is we're learning more and  
2       more about load as we go along. We knew a lot about  
3       capacity, but we don't know everything that we need to know  
4       about load. I'm taking that into account. We need to get  
5       the story straight. We need to get an accurate measure of  
6       native load. If we don't have it, let's develop it.

7               MR. HUNGER: Do you think that the measure that  
8       the Commission uses for available economic capacity is  
9       accurate or close to accurate for native load?

10              MR. HENDERSON: I think it's pretty accurate. It  
11       still suffers to the extent that we take this 714 control  
12       area load data and use that directly. In a delivered price  
13       test part of that could be non-native load. Separating that  
14       out probably needs to be done just for the delivered price  
15       test, also.

16              MR. HUNGER: The reason I'm really harping on it  
17       these studies seem to really swing on the native load. If  
18       you don't account for native load, a certain class of  
19       applicants will almost all fail. If you do account for all  
20       of it, then you get almost all of them passing these things.  
21       It seems to me, if the Commission is going to work with the  
22       screens it has, it seems to be a critical parameter, if you  
23       will.

24              MR. HENDERSON: I agree. I think it's the single  
25       most important thing that you need to sort out. The other

1       one that's close behind, though, is, if you really want to  
2       look at the non-peak periods, that's something that's come  
3       up now within the last year or so. It didn't use to do  
4       that. Now it's become plain to me, after looking at a few  
5       of these analyses, which you do as you look at the economic  
6       capacity in those non-peak periods, and there is some  
7       judgment involved in that.

8               MR. RODGERS: If I could follow-up on what you  
9       were just talking about as well as something Julia mentioned  
10      earlier.

11             Julia had mentioned that she did not think -- if  
12      I understood her correctly, did not recommend a type of  
13      quick and dirty analysis for testing market power. And, for  
14      initial market-based rate applicants here at the Commission,  
15      we have to get an order out within 60 days. So we are under  
16      a clock on those kind of filings and I think that compels  
17      some kind of quick and dirty analysis. That's my opinion.

18             But, that said, Steve, the type of further review  
19      or analysis that you were suggesting for certain times of  
20      the year where you don't just look at the minimum peak day  
21      of a period, but you look at several other snapshots during  
22      that seasons, that would seem to me to add a lot more  
23      complexity and work for an initial screening process that  
24      the Commission, to this point, has intended just to weed out  
25      the applicants that need a closer look.

1           I'm wondering, if we were to take you up on your  
2 offer and direct applicants to take multiple snapshots  
3 within each season, depending on what the native load was on  
4 certain days, would we not, perhaps, get a lot of negative  
5 feedback that we were overly burdening applicants with a lot  
6 more work?

7           MR. HENDERSON: Yes, you would. And that's not  
8 my suggestion. My suggestion was right now you're looking  
9 at four seasons. In the peak time of each of those four  
10 seasons -- the reason why my suggestion is simpler than a  
11 delivered price test -- the delivered price test has more  
12 periods. It has 12 periods. This would have only four.  
13 You look specifically at those times. You can go right to  
14 the 714 data and find exactly what the load is at those  
15 times and provide that between native load and non-native  
16 load.

17           I can get a stacking model and just do that for  
18 four periods. That's all I'm suggesting that you do for the  
19 screening analysis. I was just reacting to, gosh, if you do  
20 that, you know, giving full credit for the native load,  
21 there are going to be times during that same season when  
22 there's more capacity than that available to the market.

23           My reaction to that is yes. And, if those  
24 additional times are things you think you need to study,  
25 fine. Take additional snapshots, but don't distort the

1       spring peak snapshot because there's something else going on  
2       in the spring time period, which is even less on peak.

3               MR. RODGERS:  Isn't it true, though, that at some  
4       point, and maybe on multiple days, but at least on one day  
5       of that 90-day spring season, all of the unused generation  
6       that was not devoted to native load on that day is, in fact,  
7       available to make off system wholesale sales?

8               MR. HENDERSON:  Could be.  Much of it may not be  
9       in the market when it's available.  That is, you know, the  
10      peak spring day the price is 50.  On some of those other  
11      days, the price is 35.  And that capacity between 35 and 50  
12      is not in the market.

13              If the prevailing price is 35, you cannot  
14      increase the price by withholding a unit which goes at \$40.  
15      You just can't do that.

16              MR. RODGERS:  I know you're here today  
17      representing Entergy, but I assume -- well, I won't assume  
18      anything.  But, let me ask if you think it is more likely  
19      that the generation that is competitive in the markets  
20      during off-peak is that of an IOU or that of an IPP or can  
21      you generalize?

22              MR. HENDERSON:  I don't think you can generalize  
23      that -- not readily.  A lot of the IPP capacity is pretty  
24      efficient gas generation, so that's going to be competitive  
25      at certain times.  If coal is on the margin, even that's not

1 going to be competitive. But there's going to be -- that  
2 efficient gas generation is going to be competitive a fair  
3 portion of the time. The old gas-fired steam units are not  
4 going to be as competitive.

5 MR. RODGERS: Cliff, you had a question?

6 MR. FRANKLIN: I actually have a couple of  
7 questions. Hopefully, they're not too long, just a comment.

8 The historical contestable load analysis  
9 idealistically sounds very advantageous doing a market power  
10 study. My concern is accessibility of data and definitions.  
11 When we developed the simultaneous import capability screen,  
12 the Commission staff felt like, rightly or wrongly, that all  
13 the data would be readily available like Oasis from network  
14 reservations, demand, load flow models. That all that would  
15 be accessible to intervenors, applicants and the Commission  
16 staff. What we found out is that there has been a lot of  
17 feedback that this is tough data to get. So, when you start  
18 talking about RFPs, it sends a red flag -- and definitions  
19 enter into it as well.

20 First of all, how readily available is RFP  
21 information to intervenors, to applicants, to us? I'm sure  
22 we could get it if we requested it. Maybe it's even on file  
23 here. I've only been at the Commission for two years, but  
24 my question is, how readily is this so-called demand that  
25 wanted to participate in the wholesale market? How easy is

1       that to get? I can see some nightmares getting that kind of  
2       data. Maybe I'm wrong.

3               The other question is, what's your definition of  
4       demand that's available to the wholesale market. And I can  
5       give you an example of, say, the prices got really high and  
6       somebody was actually exercising market power. The RFPs  
7       might go down. And, if you actually did an analysis in that  
8       time period, it would benefit the person who is actually  
9       exercising market power because the wholesale demand might  
10      weigh down during that hour because price has gotten way out  
11      of line and they just decide to run the peakers.

12              So is it all industrial load or all industrial  
13      load with the capability to participate in the wholesale  
14      market potentially? Or is it the ones who actually did,  
15      which is more or less a function of the market price at that  
16      time? I'm just worried about the practical side of this.  
17      How do we get the data? How do we define what's native load  
18      versus what is -- is it the available load to the wholesale  
19      market? Or is it the ones who actually participate? And  
20      how would we get the data? That's the biggest question.

21              MR. JAHN: Let me take a shot at that. I've been  
22      at EEI about a year now. Prior to that, I spent six years  
23      in deregulated power marketing at both the retail and  
24      wholesale levels. And, in the markets I worked in  
25      California, the Midwest and the Mid-Atlantic region. It was

1 very easy for us to obtain RFP data. I could tell you RFPs  
2 have been issued for a two-year period prior to going  
3 backwards. And the markets that I have participated in, off  
4 the top of my head, it was very easily accessible data.

5 Beyond that, there's also very easily accessible  
6 data that deals with -- if you wanted to look at what we  
7 were talking about, industrial customers that may be into  
8 the market, that type of information -- they are also very,  
9 very active in the RFP market. That data is available from  
10 them.

11 In terms of the sequence of this, I think it  
12 would incumbent upon an applicant that is filing a  
13 contestable load analysis to demonstrate the nature of the  
14 contestable load data source that was in there. And we have  
15 a right at that point to basically challenge that. But, for  
16 most of the deregulated markets I've participated in, this  
17 information is readily available. There is really no  
18 difficulty in getting it. As a matter of fact, there are  
19 even subsets of firms out there that actually provide that  
20 data to you on a market intelligence basis.

21 MR. FRANKLIN: It's not considered commercially  
22 sensitive?

23 MR. JAHN: No, not at all. In point of fact,  
24 there was a tremendous euphoria, if you want to call it, or  
25 expectation on the part of deregulated wholesale and



1 industrial customers that they went of their way to get the  
2 information out there such that they could touch base with  
3 alternative suppliers. So there was very little of a  
4 propriety nature that I've ever find in power marketing  
5 where a customer was holding back and he didn't want the  
6 market to know what his needs were. It was 180 degrees  
7 opposite.

8 MR. FRANKLIN: Is it EEI's position that the  
9 contestable load would be the amount of industrial load  
10 available or could participate in a wholesale market or the  
11 amount that did actually participate with an RFP?

12 MR. JAHN: I think that, if you're looking at  
13 RFPs, you would be looking at just the RFPs that were issued  
14 by the industrial customers. Then I think you go beyond  
15 that into whether or not you felt it was necessary in that  
16 piece to include customers that choose not to shop that had  
17 that opportunity. And that ties back to the whole polar  
18 issue, which is another side of this.

19 MR. FRANKLIN: Just one other quick comment, and  
20 then anybody can answer or respond to this.

21 I've got about a 20-year background in modeling  
22 electric markets. I've also got five-years experiences as a  
23 state representative. I was in many debates as a state  
24 representative that got very emotional. But the most  
25 emotional arguments I've ever witnessed and been a part of

1       were modeling between mathematicians, engineers, and  
2       analysts. Those were the most emotional arguments I've ever  
3       seen and a lot of those dealt with the future.

4               In regard to simulation, I can see how simulation  
5       might be practical if it was done on a historical basis.  
6       But, once you get into the future, then oil prices, gas  
7       prices, load, GNP -- these all become critical. The  
8       stochastic people have their view. The simulation people  
9       have their view. There is not any simulation that does a  
10      future that won't be open to tremendous scrutiny. And now  
11      people have their own way of doing things. Some like to  
12      simulate. Some like to stochastically trend to the past.  
13      But it would be very hard to get one model that's well  
14      accepted by all. That would bring up, in my mind, maybe I'm  
15      wrong, a lot of controversy to do anything in regard to the  
16      future.

17             MS. FRAYER: I'd like to just briefly address  
18      that. I actually agree with you.

19             I think it would be unrealistic of us to expect  
20      the Commission to say we're going to just use a commercial  
21      model and this is going to be the platform.

22             I do want to correct, Steve, what you said. I  
23      don't disagree with the need for initial screens because I  
24      think there's a whole set of cost benefit analysis you could  
25      do for regulatory policies where there are low probability

1 events in terms of market power. That should carry with  
2 them low costs, low regulation. So you need those screens  
3 to weed out, as you say, those applicants that don't have  
4 any potential in the timeframe.

5 My suggestion for simulation modeling and the use  
6 of models for market power diagnosis is in the second stage  
7 when you realize that there is a possible problem and you're  
8 not 100 percent confident because we can't be 100 confident  
9 in the screenings we use. Then we need to go one step  
10 further and take a look at various, more detailed analyses.

11 I think the way to deal with simulation models  
12 is, perhaps, to not espouse a signal model or a single  
13 technical approach. For example, don't espouse potentially,  
14 well, the Commission is just going to allow supply function,  
15 equilibrium simulation models or just this type of model the  
16 last applicants to present and intervenors to present. I  
17 think the more models that you have that point to the same  
18 conclusion under a variety of different possible future  
19 conditions the more robust your conclusion will be. So I  
20 think the idea is to allow for multiple tests that allow you  
21 to confirm the same conclusion or confirm rejection or  
22 acceptance of a particular hypothesis.

23 I do think it does involve a lot of effort. I  
24 don't think it's simple and I wouldn't want to convince you  
25 that it's the push of a button because these are quite

1 complex analyses. But I think, in terms of data, you do  
2 have a lot of data that you've already collected for the  
3 initial screens and actually applicants haven't had. You  
4 can't tell me that a supplier doesn't have cross-data or  
5 hasn't looked at simulation modeling in many instances. I  
6 don't think it's a huge burden on them in terms of actually  
7 getting set up to do this. It is a burden on them,  
8 actually, that exhaust a large likelihood of possible future  
9 outcomes and considers alternative sensitivities and  
10 alternative formulations in terms of assumptions.

11 I think that when there's a critical issue at  
12 stake, though, an applicant that has at risk 20 or 30,000  
13 megawatts of a capacity not being able to sell at  
14 market-based rates would want to go through that process.  
15 It's fair for the Commission to be able to allow it to go  
16 through that process and have intervenors address  
17 shortcomings in their own analysis.

18 MR. FRANKLIN: Just one really quick question.  
19 Those analyses would be fairly complicated and would take  
20 time and those things aren't done overnight. Correct?

21 MS. FRAYER: I don't believe they're done  
22 overnight, but I don't think they would take years. There's  
23 a timeframe. I do think it would take longer. And I agree.  
24 I think that, for the things you have a timeframe where you  
25 have to get an answer -- 30-, 60-, 90-day timeframes, that's

1       where the screens are useful. But when deficiencies are  
2       noted with initial screens, these are very important  
3       business decisions you're making on behalf of companies. I  
4       think it's only fair that they have the opportunity then to  
5       present all the possible evidence that you can then rule on.

6               MR. RODGERS: Dick, you've been waiting for  
7       while. Do you have some questions?

8               MR. O'NEILL: Yes. I'd like to move into maybe a  
9       more qualitative and potentially jump the gun for tomorrow.  
10       I read in today's trade press that there's been yet another  
11       settlement on unfair advantage to marketing affiliates. I  
12       noticed we've had some of those on our agency here at the  
13       Commission recently.

14               A screen implicitly assumes that all competitors  
15       are treated equally. If there is a historical finding of  
16       favoring of affiliates or favoring of the owned generators,  
17       do these screens mean very much?

18               Anybody can answer that question.

19               MR. HENDERSON: I'll not be too timid here. You  
20       know as well as I do, Dick, what the screens mean. You  
21       could have the potential for affiliate abuse. I think of  
22       the screens as independent of the affiliate issue and  
23       assessment and it's just a look at the wholesale market  
24       conditions, treating all competitors equally. That's as  
25       much information as you could hope to get out of it. That's

1       why you have separate affiliate standards and that's why you  
2       have the other three prongs.

3               But I don't think the fact that you find  
4       something among the other prongs in any way detracts from  
5       the screen because that's not what it was designed for to  
6       begin with.

7               MR. O'NEILL: Could they fail the affiliate prong  
8       and pass the screen?

9               MR. HENDERSON: I suppose.

10              MR. O'NEILL: And still pass and get market-based  
11       rates?

12              MR. HENDERSON: That's really up to you all to  
13       decide. It could be an affiliate problem. That is, you  
14       know, that doesn't really impact the participation in the  
15       market. You might decide -- it's awfully hard to  
16       generalize.

17              MR. RODGERS: Commissioner Kelliher, did you have  
18       some questions?

19              COMMISSIONER KELLIHER: I had a couple of  
20       questions that I think lend themselves to short answers, but  
21       I'll leave it to the panelists.

22              The first one is for Lou. I just wanted to know  
23       is a contestable load analysis based solely on historical  
24       data or is it the projection on what the future contestable  
25       load would be?

1                   MR. JAHN: A very short, quick answer. From my  
2 perspective, yes. It would be based on historical because  
3 that was the requirement the Commission established I think  
4 in the April order.

5                   To me, it would be much more valuable to do it  
6 prospectively, also -- to provide an analysis looking out  
7 into the future, which would alleviate a lot of the problems  
8 that you try and address in the RM04-14 proceeding.

9                   COMMISSIONER KELLIHER: How could you get the  
10 information with respect to future contestable load? How  
11 readily do people indicate their future sales?

12                  MR. JAHN: What you try to capture is major asset  
13 changes and perceived market changes, knowing that would be  
14 occurring. For example, if there were known generation  
15 increments coming on line within that relevant market,  
16 that's what I mean about capturing.

17                  COMMISSIONER KELLIHER: From the purchaser's  
18 point of view, how would he know how much load would be  
19 seeking a buyer three years down the road?

20                  MR. JAHN: Going forward, you would not know that  
21 there. There would just be what I would call peripheral  
22 market conditions going on that could impact the tests.

23                  COMMISSIONER KELLIHER: You know, our look has to  
24 be prospective in the ability of the seller to exercise  
25 market power going forward through the years.

1                   Another question about remedies. The  
2           Commission's merger policy statement has a non-exclusive  
3           list of remedies that people are invited to propose if they  
4           trip some of the screens -- the concentration screens. The  
5           April order proposed one form of mitigation, but invited  
6           applicants to propose their own forms of litigation. Should  
7           the final rules with some non-exclusive remedies -- this  
8           might be more for Mr. Hegedus since you discussed remedies.  
9           But should the final rule have a non-exclusive list of  
10          remedies under the remedies in the merger policy statements  
11          we have used in market-based rate cases. The transmission  
12          upgrade was used in OG&E. And the limitation on constraint  
13          paths was used in Public Service Company of New Mexico in  
14          their current authorization. Should there be a list in the  
15          rulemaking?

16                   MR. HEGEDUS: I think there should be. But I  
17          agree with you that it should be non-exclusive. I think one  
18          reason for it to be non-exclusive is that so the remedy can  
19          be crafted to the particular market power problem that you  
20          identified. And it may be that the list you have in the  
21          final rule would not have anticipated the particular market  
22          power problem. So I think it's good to have flexibility so  
23          that you can be specific and target it.

24                   COMMISSIONER KELLIHER: One other question.

25                   The Commission has a rulemaking on changes of



1 status. And, if you assume we get an exact, precise,  
2 perfect reporting requirement on what should be reported for  
3 changes in status, should the authorization for market-based  
4 sales be longer than three years? If changes in status are  
5 reported, why shouldn't the authorization be longer than  
6 three years? The Commission has indicated that there's a  
7 couple hundred filings that come in and we're trying to  
8 balance administrative ease versus precision in decisions.  
9 And it just seems that a change in status might make it at  
10 least possible to have a longer authorization period. I was  
11 just curious what the response would be.

12 MR. HEGEDUS: I have a response that I'm not sure  
13 if it leads to the conclusion that it should be longer. My  
14 concern is that the markets are dynamic even though the  
15 particular applicant may not have had or may have reported  
16 those changes of status, there may be other things going on  
17 in the marketplace that have changed the competitive  
18 position of that applicant, including to give the applicant  
19 market power.

20 Now the applicant might say, well, it's not my  
21 fault. Well, we're not looking for the guilty here. The  
22 question is, do they have market power? And, if they do,  
23 the standard has been that it's not permissible to let them  
24 have market-based rates unless they've mitigated that market  
25 power. So I would recommend against extending the

1 authorization period.

2 COMMISSIONER KELLIHER: Any other comments?

3 MS. FRAYER: I think I would probably, in  
4 principal, concur, Commissioner, with what Mark had said. I  
5 would also add to that that question is highly contingent on  
6 exactly what they have to report. For example, do they  
7 report, yes, they've changed status? Do they go through and  
8 do all the analysis every time there's a change of status?  
9 At what level, for example, do they need to report when they  
10 acquire certain facilities of greater than X size. Or when  
11 their contracts expired, which they may have subsumed into  
12 their market power analysis.

13 Frankly, if the reporting standards are  
14 all-encompassing so they move the applicant to continuously  
15 update the market power analysis, I do think the timeframe  
16 may be extended. But, if the reporting standards are more  
17 discreet in terms at what level reporting is done and what  
18 type of analysis needs to accompany the report. I do think  
19 that there's a need for some sort of multi-year review  
20 framework.

21 COMMISSIONER KELLIHER: I had one last question  
22 for Mr. Hegedus.

23 In your comments, you said on page 8 "in RTO  
24 regions the Commission had indicated a willingness to  
25 conclude without any case-by-case examination that RTO

1 market mitigation suffices to address the generation market  
2 power of MBR applicants." I point out that that's not what  
3 we have done. We have had case-by-case examinations of  
4 applicants for MBR authorization. And I was just curious  
5 what the basis of your statement is.

6 MR. HEGEDUS: There's actually a specific case  
7 where the mitigation measures in the RTO region were said to  
8 resolve the market power concerns. But, without any kind of  
9 linkage of what was the specific market power of the  
10 applicant and how was it that the mitigation measures, in  
11 fact, addressed that applicant's market power. There was no  
12 analysis of that.

13 COMMISSIONER KELLIHER: Thank you very much. Did  
14 you want to comment?

15 MS. GOULET: I did want to weigh in on that.

16 I also think that where you have particular  
17 mitigation measures that are subject to mitigation -- we're  
18 all familiar with the Edison Mission appeal that just got  
19 remanded back to this Commission. In that situation, just  
20 because market monitors have certain mitigation measures in  
21 place doesn't necessarily mean that those will withstand  
22 appeal and that that is a complete, foolproof protection for  
23 consumers.

24 I think at the outset you do need to look at,  
25 even within RTOs whether there is potential to exercise

1 market power. Then look at whether the existing mitigation  
2 measures that the RTO has in place are sufficient to take  
3 care of that particular situation.

4 COMMISSIONER KELLIHER: I think that's what we  
5 do. That's why we made the change in the SMA order. But  
6 thank you for your answers.

7 MR. RODGERS: Commissioner Kelly?

8 COMMISSIONER KELLY: Mark, on page 8 of your  
9 testimony, you refer to some recent Commission orders. And  
10 you say "recent applications of the interim screen  
11 unfortunately suggests otherwise." Could you tell me which  
12 ones you were referring to there?

13 MR. HEGEDUS: Can I do that without violating  
14 ex parte rules? Okay.

15 In particular, the Alliant Companies order  
16 assumed that MISO was the relevant geographic market in  
17 spite of very arguably strong evidence of a load pocket  
18 within MISO that should have at least rebutted the  
19 presumption and put this into an investigation to look at it  
20 more closely.

21 MR. KEMP: Was NPPA or TAPS a party in that case?

22 MR. HEGEDUS: The organizations themselves,  
23 specifically, no.

24 MR. KEMP: Thanks.

25 MR. RODGERS: I'm going to call on Jim Bushnell

1       and then Debbie. Then we're going to go to the open  
2       microphone sessions.

3                     Jim?

4                     MR. BUSHNELL: I just wanted to belatedly respond  
5       to the complicated model point that Cliff Franklin made.

6                     I just want it to be clear that, although I agree  
7       with what Julie said that it makes sense to do the follow-up  
8       analyses in the case of failure, these do not have to be  
9       extremely complicate simulation models, depending on how  
10      many simplifying assumptions you want to make, which are all  
11      less extreme, I think, than some of the underlying  
12      assumptions to the screens in the interim order. These are  
13      just formulas you would apply. So I'll give an example of  
14      this in my written comments. But I think that to say that  
15      an oligopoly model is necessarily more computationally  
16      intense than something else is not necessarily true.

17                    MR. RODGERS: Thank you, Jim.

18                    Debbie?

19                    MS. LEAHY: There was a question teed up that  
20      nobody has addressed. I was just curious. The question of  
21      whether the Commission should limit the number of market-  
22      based rate authorizations for each corporate family. I was  
23      just curious if any of the panelists had any opinions on  
24      that?

25                    MS. GOULET: We did address it. And we said that

1 we didn't think it should be limited for the corporate  
2 family. But those affiliate relationships need to be looked  
3 at in each and every one of the applicants -- each affiliate  
4 application for market-based rate authority.

5 MS. LEAHY: So, on the second part of that  
6 question, the triennial filing should require an analysis of  
7 every corporate entity.

8 MS. GOULET: Absolutely.

9 MR. PEDERSON: To be perfectly clear on that,  
10 some applicants are spread over various control areas that  
11 are geographically separate. If I'm hearing you correctly,  
12 when the corporation comes and they do an analysis for all  
13 areas where they own generation --

14 MS. GOULET: It may depend upon the nature of the  
15 market. In PJM, it used to be a very simplistic analysis.  
16 It was a single control area for many, many years. It has  
17 recently expanded its footprints significantly to  
18 incorporate additional control areas, including some  
19 affiliates in those additional control areas. And I do  
20 think you need to look at that in a situation where they're  
21 all bidding into a single energy market. I think that's  
22 part of the key. I mean, that is our experience -- the PJM  
23 markets.

24 MR. PEDERSON: If we had a company, for example,  
25 that had generation in PJM and also owned some generation,

1       say, in California, or somewhere in the Western markets,  
2       would the proposal be that when the company comes in that  
3       they model everything in my example the generation in PJM  
4       and the generation in California?

5               MS. GOULET: I think you could focus on the  
6       generation that has the potential to compete in the same  
7       geographic market.

8               MR. PEDERSON: Thank you.

9               MR. RODGERS: If I could just add some context,  
10      speaking for myself, personally, in terms of why I thought  
11      this was relevant question to ask. We have some corporate  
12      families that have many, many entities within them that have  
13      market-based rate authorizations and some of the entities  
14      contract very little, or none at all in some cases, for a  
15      long period of time.

16              There's an administrative burden associated with  
17      the staff trying to keep track of not only who is due in  
18      when, but when an applicant comes in as Jerry was alluding  
19      to, which applicants need to be examine as part of a  
20      particular applicant's filing. Some market-based rate  
21      applicants come in with their whole corporate family to get  
22      authorization at the same time while others choose to  
23      piecemeal it. seemingly every six months, have some member  
24      of their corporate family coming in for authorization. So  
25      it's just a question that staff was interested in getting

1       some input on.

2               Are there any questions from the audience or  
3       comments from the audience this morning?

4               (No response.)

5               MR. RODGERS:   Seeing none, why don't we break and  
6       reconvene at 1:15 this afternoon.

7               I want to thank our panelists very much for an  
8       excellent job that you all did this morning.   We very much  
9       appreciate your coming.

10              (Lunch recess.)

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1 A F T E R N O O N S E S S I O N

2 (1:25 p.m.)

3 MR. RODGERS: I'm not sure if we have a quorum of  
4 staffers here to get us launched, but I'm going to try to  
5 start anyway. So, if those in the panel could come up to  
6 their chairs in the front, I'd sure appreciate that.

7           The focus of this afternoon's panel is defining  
8       of regional markets and defining what is the appropriate  
9       mitigation for those that are found to have market power.

10 Our first panelist this afternoon is Michael  
11 Wroblewski the Assistant General Counsel with the Federal  
12 Trade Commission. Welcome, Michael.

13 MR. WROBLEWSKI: Thank you for inviting me to  
14 speak at today's conference. Before I begin, I must give  
15 the standard disclaimer that the remarks I give are my own  
16 and don't necessarily represent those of the Federal Trade  
17 Commission or any individual commissioner.

18           The FTC's experience in assessing competition  
19       across a wide variety of industries allows me to bring an  
20       antitrust voice or perspective to the inquiry of generation  
21       market power.

As both FERC and the antitrust have observed repeatedly, competitive markets are attractive because in such markets private profit incentives are aligned with consumer's interest to increase innovation in what would

1 otherwise occur under a regulation regime. However, it's  
2 not in the consumer's interest to allow market participants  
3 with market power to be able to price at market-based rates  
4 if structural impediments prevent alternative suppliers from  
5 providing lower prices or innovative services to customers.

6 Market power assessments based on economic  
7 principles will provide FERC with accurate information on  
8 whether to grant market-based rate authority to applicants.  
9 The concern about accurate market power assessments is  
10 heightened for two reasons in the electric power industry.  
11 First, the industry has a long history of horizontal  
12 consolidations without effective antitrust review. This  
13 occurred because nearly all aspects of the industry were  
14 subject to cost of service regulation at the time.

15 Second, electricity markets lack some of the  
16 crucial characteristics that allow other markets to quickly  
17 become competitive when market power is exercised. In many  
18 areas of the country, these problems include thing such as  
19 inaccurate price signals and lack of demand response, severe  
20 entry impediments and a complexed look of transmission  
21 structure that makes pricing of transmission difficult.  
22 Even absent transmission discrimination, the upshot of all  
23 of this is that, if FERC gets it market power assessments  
24 right, then it's job of ensuring just and reasonable rates  
25 will be made that much easier.

1           Because the focus of this afternoon's panel is on  
2           the defining regional wholesale of electricity markets, I'll  
3           limit my comments to geographic market delineation issues.

4           The framework of the DOJ, FTC horizontal merger  
5           guidelines provides an economically appropriate approach for  
6           delineating geographic markets on a firm-by-firm basis.  
7           Using the merger guidelines framework the relevant inquiry  
8           is to delineate the area within which a supplier, a  
9           hypothetical monopolist could profitably raise price above  
10          the competitive level for the identified product without its  
11          customers switching to suppliers located outside that  
12          particularly identified region.

13          Answering this question for the various products  
14          an applicant may offer at various times of the day is  
15          essential to delineating geographic markets that reflect  
16          what actually occurs in the marketplace. Once the  
17          geographic market is delineated for each product market,  
18          then the tools of market power assessments discussed in the  
19          guidelines can be applied sensibly. Without this  
20          foundation, market concentration, entry efficiencies and  
21          other information cannot be logically assembled and  
22          analyzed.

23          I want to emphasize that any delineation of  
24          geographic markets should recognize that transmission  
25          constraints are different in different time periods. And

1       that the contours of the relevant geographic market change  
2       hourly. As a result, market participants can price those  
3       services differently depending upon who is in and who is not  
4       in the market at various times of the day.

5               I also want to emphasize that control areas are  
6       unlikely to be the relevant geographic market, except by  
7       coincidence. There does not appear to be any economic basis  
8       for delineating geographic markets based on control areas.  
9       Relevant geographic markets depend on a wide variety of  
10      factors that you all know about. Things such as  
11      capabilities and the variable costs and available generator  
12      units, electrical demands, contractual legal obligations,  
13      transmission charges and congestion and utility practices  
14      regarding access to the transmission system.

15             Using a regional approach makes sense if this  
16      means that FERC will examine all the applicants for market-  
17      based rate authority in a particular region at the same  
18      time. Doing so will allow FERC to properly delineate  
19      product and geographic markets within that particular  
20      region. If using a regional approach means using one  
21      geographic region as the geographic market, then I'd say  
22      this no more accurate than using control areas as the  
23      geographic market for assessing market power.

24             At the screening stage, FERC may wish to examine  
25      frequently reoccurring conditions in various times of the

1 year to delineate geographic markets accordingly. I think  
2 what was referred to in this morning's panel as taking  
3 different snapshots in different seasons of the year. When  
4 FTC's staff has examined electricity and natural gas mergers  
5 in the past, we tried to find a manageable number of  
6 recurring conditions that provide a proxy to determine if  
7 the merger would result in anti-competitive effects under  
8 this different group of conditions. Likewise, FERC could  
9 define appropriate product in geographic markets by  
10 examining transmission congestion, trading patterns, reserve  
11 margins, hydrological conditions to construct a group of  
12 likely scenarios that provide an accurate picture of whether  
13 a supplier or suppliers have market power at various times  
14 of the year.

15 In regions where RTOs or ISOs are operating, FERC  
16 should seek to utilize respective RTOs. There actual  
17 dispatch model to simulate and help and aid defining  
18 geographic markets in areas outside of RTOs, private or  
19 commercial computer simulation models that simulate the  
20 physical transmission work may be available or FERC should  
21 develop its own models for this purpose. These models could  
22 also prove useful to FERC in assessing the effects of the  
23 post mergers.

24 Some have asked whether there is a shortcut to  
25 assessing market power properly. My answer is no. No one

1       number is going to tell you everything because of the wide  
2       variety of products and markets in which an applicant  
3       participates.

4               Thank you for inviting me to participate in  
5       today's conference. I look forward to any questions that  
6       you may have. Thank you.

7               MR. RODGERS: Thank you, Michael.

8               Our next panelist today is Julie Solomon who is  
9       the vice president with the firm of Charles Rivers  
10       Associates who has been asked to appear today on behalf of  
11       the Duke Power Company. Welcome.

12              MS. SOLOMON: Good afternoon. Thank you and  
13       thanks for the opportunity to be here this afternoon. I'm  
14       here on behalf of Duke Power, but many of the comments I  
15       have today are really much more general. And, from my view,  
16       as an economist and a practitioner working in this industry,  
17       and market-based rates in particular, over the past decade a  
18       wholesale competitive marketplace has grown up in this  
19       industry that is fairly robust. It's in every region of the  
20       country. It's working reasonably well in most cases.

21              As a result of this, the market transitioned away  
22       from the traditional cost of service, split the service  
23       approach, the wholesale trading that was really just between  
24       utilities. The one that has many market participants, a  
25       variety of products, capacity and energy -- some physical

1 products, some financial products, some paper virtual  
2 products. These products are being offered to constantly  
3 changing market conditions.

4 The prices are set in the marketplace and should  
5 be reflecting buyers and sellers perception of both the  
6 current state and expected future state of the market. When  
7 markets are workably competitive, the market should and does  
8 have the price for energy. Nobody set the price for energy.  
9 Nobody has suggested that these prices are always rational.  
10 There certainly have been wide swings in prices, except in  
11 some well-known circumstances and somewhat limited  
12 circumstances. Most of these price swings can be attributed  
13 to conditions in the marketplace -- scarcity, unseasonable  
14 weather, demand, forced outages or increases in fuel prices.

15 In my view, appropriate analyses suggest that an  
16 applicant may be able to exercise market power. The proper  
17 conclusion to be drawn is that this applicant shouldn't be  
18 permitted to set prices in the market. I think it was asked  
19 this morning how many people should be allowed to pass the  
20 screen. I don't think it's a matter of a number of people.  
21 I do think that a screen is, in fact, that. Everybody  
22 getting through the screen or nobody getting through the  
23 screen can't really be called a screen.

24 Because someone really has market power, its role  
25 should certainly be limited to that of a price taker.

1       That's consistent with what the Commission had done in many  
2       of the RTOs by accepting mitigation plans when they first  
3       became RTOs and that are in effect in the RTOs today. In  
4       those markets, markets clear at prices that reflect the  
5       market conditions, but they're not necessarily the prices  
6       that would be established by a bidder who has market power.

7               The Commission has suggested in those markets  
8       that cost-based rates was the solution to drive costs below  
9       market. It seems to me that in talking about bilateral  
10      markets, and I'm really speaking about mitigation issues,  
11      we're a control area utility. And I'll come to whether or  
12      not control area is the right market because I certainly  
13      agree with you it's not necessarily. When a control area  
14      utility is subject to mitigation, it shouldn't be a price  
15      setter. The question is, should its prices be set at cost-  
16      based rates.

17             The whole point of having wholesale markets is to  
18      try to emulate competition where competition doesn't exist.  
19      In my view, setting prices at an artificially or  
20      administratively determined below market price or cost  
21      there's a potentially significantly interfere with the wise  
22      well-functioning market. The utilities required to sell  
23      marginal capacity at prices below competitive market price  
24      seems to transfer income from one set of stakeholders, the  
25      utility and its customers, to the purchaser.



1           There's also concern of gaming and arbitrage that  
2     could lead to a situation where, when market prices are  
3     higher than costs, the mitigated party will sell at cost.  
4     But, when market prices are lower than cost, the mitigated  
5     party has to sell at below costs. They're obviously not  
6     selling below variable costs, but selling below costs to  
7     recover some of their other costs. The effect of that is  
8     potentially non-recovery.

9           It seems to me that what's needed are mechanisms  
10    that enable market prices to reflect prevailing market  
11    conditions in the mitigated utility's geographic market, not  
12    cost caps that have no relationship to the market. In other  
13    words, we should seek mitigation and emulate competitive  
14    markets, not regulated markets. There are feasible and  
15    viable alternatives to cost-based default mitigation.

16           This morning some of the specific mitigation  
17    alternatives were discussed that more closely related to 203  
18    mitigation -- selling generation, expanding transmission. I  
19    tried to focus on other ways of ensuring that prices are not  
20    at non-competitive levels. And that's saying can we look at  
21    reference prices in neighboring markets. Is there LMP from  
22    a neighboring organized market or a published market price  
23    for a nearby hub? You may need a basis differential to get  
24    what the market price should be in the market in question,  
25    but it's not quite as draconian as going back to a cost-

1       based rate.

2                   It's also true that there are published index  
3       prices in many markets. Those could potentially be used  
4       with or without a basis differential. There may be some  
5       administrative issues there because the prices are not only  
6       after the fact, that is, after they're published. So there  
7       may be some requirement of a clause to adjust the sales  
8       terms. Still, there are prices out there that you can look  
9       at that occur in markets where there is not market power. I  
10      think Steve Henderson mentioned that this morning. You, of  
11      course, have to look at a price in a market that's not  
12      subject to market power. Alternatively, prices can be set  
13      by an independent auction with a control area. This is a  
14      process that may work better for long-term rather than  
15      short-term solutions.

16                   In looking at mitigation, be it cost-based rates  
17      or any other form of mitigation, some of the things that I  
18      keep hearing from many of my clients is a need for  
19      clarification of what market mitigation is intended to  
20      cover. In other words, let's assume for the moment that the  
21      control area is the market that we're talking about and a  
22      utility is mitigated in that market, it would be helpful to  
23      clarify that mitigation only applies to within control area  
24      sales to or on behalf of wholesale customers, transmission-  
25      dependent customers in that market would otherwise be

1 subject to an exercise of market power.

2 It seems to me that sales in the control area  
3 border that are ultimately delivering an external market.  
4 An example is first tier markets where you don't have market  
5 power. Those kinds of sales should not be covered by the  
6 mitigation. Similarly, if an entity is selling within its  
7 own control area for ultimately deliver load external to  
8 control area, it does not seem sensible to cover that by  
9 mitigation.

10 This, again, may have some administrative  
11 difficulties in terms of information gathering. But it  
12 can't be that the intent of mitigation is to provide  
13 arbitrage opportunities to intermediaries. That is, that  
14 they buy in your market and then resale outside of your  
15 market to a customer when sellers are not subject to that  
16 mitigation.

17 To recap, cost-based tariffs may be an  
18 appropriate default mitigation, but should only be imposed  
19 in situations where the Commission is unable to determine  
20 alternative mitigation adequately emulating market  
21 conditions. I think another part of that is something that  
22 the Commission has heard before and seems amenable to.  
23 Mitigation should be determined on a case-by-case basis. A  
24 forced mitigation of all one type is not necessarily the  
25 solution.

1                   Commenting for a moment on relevant geographic  
2 markets, our control area is an appropriate, relevant  
3 geographic market. I agree that they are control areas.  
4 However, the fact is, in many areas it's much simpler for  
5 the Commission and even practitioners and even applicants to  
6 have a default market definition. Without that default  
7 market definition, a lot of analysis is required to  
8 determine the appropriate market. Again, this may be one of  
9 those elements there has to be a two-step process screen.  
10 Default mechanism is to assume that the RTO is the  
11 appropriate market or the control area, depending upon  
12 specific situations. But giving applicants and the  
13 intervenors the opportunity to identify larger geographic  
14 markets or narrower, for that matter, is there's a load  
15 pocket.

16                   In doing so, as Michael described, the antitrust  
17 test to determine the right market there are some specific  
18 analyses that one can undertake to do so. You can look at  
19 transfer of capacity. You can look at transfer capacity.  
20 You can look at congestion. You can look at trading  
21 patterns. You can look at the frequency and severity of  
22 transmission constraints, TLRs, whether prices are  
23 consistent throughout the region, whether there's a region-  
24 wide tariff, whether there is common dispatch. All of these  
25 items would be consist with the Commission's practice of

1 aggregating customers for the purpose of defining markets in  
2 the context, for example, of a 203 application.

3 I understand that some parties have made these  
4 kinds of representations, but right now I think the hurdle  
5 is fairly steep, both for intervenors and for applicants to  
6 do markets different from the control area in an RTO. This  
7 may be an area that's ripe for doing a little bit of  
8 thinking on what kind of hurdles to make that  
9 representation.

10 Ultimately, I do think this is another one that's  
11 a case-by-case basis. Parties need to be able to present  
12 their own evidence with respect to whether original inquiry  
13 is sensible. I totally agree with Michael. If the regional  
14 inquiry merely states that the market is the region, it's  
15 not really an inquiry. If, however, it's more convenient  
16 for the Commission to aggregate applications to look at a  
17 particular region and decide what markets are relevant  
18 within that region, there is an opportunity to do that.

19 But, again, it seems to me that the default  
20 mechanism of control areas or RTOs is administratively  
21 simpler for applicants and for the Commission in the absence  
22 of doing such.

23 Thank you for the opportunity to be here and I'm  
24 happy to answer questions later.

25 MR. RODGERS: Thanks very much, Julie. We

1 appreciate your remarks.

2 Next, we will hear from Matthew Morey with  
3 Christensen Associates here today representing NRECA.  
4 Welcome.

5 MR. MOREY: Thank you very much, Steve. Thank  
6 you Commissioners and Commission staff for giving me the  
7 opportunity to participate in the conversation this  
8 afternoon.

9 Yes, indeed, I am today here representing NRECA,  
10 the National Electric Cooperative Association. I might  
11 offer the disclaimer, once again, that because of the  
12 differences that various members in NRECA have who stand on  
13 both sides of this issue. In this instance, it seems to me  
14 that I'm in a position to state my perception of these  
15 issues and these are my opinions, although I wouldn't be  
16 here today if these opinions were generally agreed to by  
17 NRECA's members.

18 With that said, I begin by suggesting that I  
19 thought that the panel's focus today, as a result of the  
20 questions posed by the Commission, was on the issue of  
21 whether or not the Commission itself could initiate a  
22 regional analysis. Actually have the Commission staff  
23 conduct a regional focused analysis and whether or not that  
24 analysis would compliment anything else that was being done.

25 With that in mind, I'll proceed along those

1 lines, although my remarks reflect purely my views as an  
2 economist, I think the Commission has focused the panel's  
3 attention correctly on a very major issue -- how best to  
4 define the geographic scope of electricity markets outside  
5 of RTOs or ISOs and whether the Commission, in fact, should  
6 analyze the competitiveness of the market rather than  
7 whether individual firms have market power.

8 Before addressing this, however, I need to point  
9 out -- I believe this is true -- the issue of whether there  
10 should be a market power analysis conducted within the  
11 context of RTOs and ISOs should not be taken off the table.  
12 I don't think one would necessarily get a pass on market  
13 power issues if you're a member of an RTO or ISO.

14 First, some general comments to kind of lay the  
15 foundation and perspective for some of the answers I've  
16 provided to the questions supposed to the panel. The  
17 geographic scope -- you've heard others say this as well.  
18 the geographic scope of electricity markets depends on  
19 physical factors, transmission constraints that limit  
20 simultaneous import capability and institutional factors --  
21 seams, transmission rate pancaking and a host of other  
22 issues. Julie alluded to a number of those that have an  
23 impact that limit the geographic scope of competition.

24 These two sets of factors at the very least  
25 should be at the top of the focus of the Commission's policy

1 reform. Removal of these impediments to the extent  
2 economically feasible may be the most significant step the  
3 Commission could take towards establishing or towards  
4 addressing these vexing market power problems. The analysis  
5 of competitiveness of geographic markets and the analysis of  
6 market power of individual competitors in those markets must  
7 therefore take both the physical and institutional factors  
8 into consideration in defining the relevant geographic  
9 markets.

10 This may mean that the regions as initially  
11 defined, even if defined larger than a control area, you  
12 might agree that the default control area definition is not  
13 correct. Even if they're redefined in some broader way, we  
14 still have to consider that we may have to focus attention  
15 on subregional markets in the first cut because physical  
16 institutional factors create import limits that make them  
17 the smaller subregion for relevant geographic markets for  
18 analysis.

19 In any event, the Commission should analysis the  
20 competitiveness of each region and relevant geographic  
21 market as defined by the limiting factors. If the  
22 Commission finds the market is not competitive, for example,  
23 it's got load pockets or other problems, it should analyze  
24 the individual entities participating in those markets that  
25 are likely to have market power in that relevant geographic



1 market.

2 I believe with the preceding two speakers and  
3 with, perhaps, others to come after here, I believe there  
4 are advantages to doing the regional market analysis,  
5 competitiveness analysis. But I think we need to first  
6 define what we mean by regional market approach here. I  
7 believe in the context of the test year. However, you're  
8 going to define that a regional market approach is really a  
9 process that would run kind of as follows.

10 The process begins with an assessment of the  
11 competitiveness of each region, which really involves also  
12 an analysis of the structure of that region. The setup in  
13 that region because power system conditions in particular  
14 transmission constraints change from hour to hour. As we  
15 all know, this assessment should be developed for a sample  
16 of seasonal peak and off-peak periods. We had that  
17 discussion earlier today as well. I think, if the regional  
18 market is found to be competitive in all sample periods,  
19 according to whatever metrics and whatever thresholds you  
20 want to impose, the process, it seems to me, would be  
21 complete. If the regional market is not found to be  
22 competitive, it is necessary to identify the particular  
23 entities that might possess market power and take steps, if  
24 necessary, to mitigate that.

25 The Commission has already noted there are

1       several advantages to doing a regional approach. I think  
2       the most important is the ease of administration and the  
3       consistency with which you could treat individual market  
4       participants within a region. Consistency, I think, has  
5       some value. Assessment of regional competitiveness could be  
6       performed a single time for each test year rather than over  
7       and over again for each applicant for market-based rates.  
8       The data could be obtained. And here's where the resistance  
9       from the staff I can appreciate. I was talking with Steve  
10      earlier about this. The data could be obtained from all  
11      entities at the same time, thus, substantially reducing data  
12      gathering problems. That's a lot of data that you already  
13      possess and allowing the data to be collected on a  
14      consistent basis as defined by the Commission, and with what  
15      I would consider to be an appropriately uniform level of  
16      detail. The regional market approach can therefore reduce  
17      administrative costs for both the Commission and market  
18      participants as I see it.

19               Furthermore, a first-step analysis of market  
20      competitiveness could be consistently applied to all  
21      applicants for market-based rates in the region. I don't  
22      really see any significant disadvantages provided that the  
23      analysis is conducted at a sufficient granular level. I  
24      don't think that you can just run an HHI for a large region  
25      and leave it at that.

1                   What would be required to implement the regional  
2           analysis? I think there's four tasks that you have. You've  
3           got to define the markets to be analyzed. You've got to  
4           define the market power tests and the competitiveness  
5           analysis or screens that you would apply, identify the data  
6           required to implement those tests and specify the time  
7           periods to which the analysis applies, the dates by which  
8           all suppliers need to provide data to the regional market  
9           monitor, which I assume in this case would be the  
10          Commission. And the dates by which the regional market  
11          monitor will provide results to all parties.

12                   I don't think that the Commission should shy away  
13          from developing a market power analyses to the extent needed  
14          that require increased collection of data from public  
15          utilities or, perhaps, engaging in more ambitious  
16          examination of the interim screens or variations on those.  
17          The Commission, I think, of course, must ensure that it has  
18          adequate staff and resources to make effective use of the  
19          data and to conduct these analyses. But, somehow, I don't  
20          see that as a major challenge. What factors should be  
21          considered to demonstrate a relevant geographic market is  
22          broader than a control area.

23                   Once again, you go back to the issue of the  
24          geographic scope of each electricity market is defined  
25          primarily according to prevailing transmission constraints.

1       Secondarily, according to any institutional factors or  
2       structural factors that limit the geographic scope of the  
3       markets.

4               So what elements do buyers believe are necessary  
5       for a market to be competitive? We don't need to take a lot  
6       of time to go into that. Buyers need access to the supplies  
7       of many suppliers. That's what we're talking about. When  
8       there are import limits and constraints in the region and  
9       supplies are limited, we're looking at a situation that  
10      clearly violates the situation we're looking for here.

11             Can a competitive market finding be compatible  
12      with the finding that competitors possess market power? In  
13      general, I don't think you can find that the market is  
14      competitive and find that you've got market power problems  
15      to the extent that the analysis is imperfect. The fact that  
16      you've got imperfect data, data limitations and the testing  
17      screens themselves are imperfect, it seems to me it is  
18      probably possible in practice to find that you've got a  
19      competitive market under one set of screens and find that  
20      you actually have certain participants who have market  
21      power.

22             I think the most important thing, though, is that  
23      the converse is also possible. Analysis could find that the  
24      region is non-competitive. But you could also find the  
25      individual competitors do not possess market power. So you

1 obviously have to be careful about examining individuals  
2 within the market in order to determine what's going on.

3           If the region were found to be non-competitive,  
4 how will the interest of buyers and sellers that do not  
5 possess market power be protected? It is primarily the  
6 consumers that we're interested in protecting here, but  
7 there's no question that the buyers or rather the sellers  
8 who do not possess market power should be protected from  
9 intrusive regulation and regulation which would tend to, I  
10 think, do more harm and distort a reasonably well-  
11 functioning market. As Julie was indicating, I think that  
12 one has to be careful about that.

13           What types of generation market power mitigation  
14 can the Commission consider besides cost-based rates? In  
15 RTO administered short-term market, it should be sufficient  
16 for suppliers with market power to have their bids limited  
17 so that prices or constraints are just and reasonable  
18 levels. By that I mean levels that would include verifiable  
19 incremental costs of commitment and dispatch. And that  
20 would not necessarily induce withholding of supply. In  
21 other words, don't intervene in a market that creates more  
22 problems than it actually solves.

23           In long-term contract markets, however, and in  
24 non-RTO markets in general, I'm not sure there's a real  
25 obvious behavioral alternative to cost-based rates. It

1       certainly possible to explore them. Julie suggests some  
2       options, but I think the cost-based rate is clearly the  
3       reference point. That's where we start. In all cases there  
4       is, of course, a structural alternative. It involves  
5       horizontal division of generation ownership. But I'm not  
6       recommending that the Commission consider that.

7               With that, I will close. I thank the Commission  
8       for the opportunity to talk with you today and I look  
9       forward to further questions. Thank you.

10              MR. RODGERS: Thank you very much, Matthew.

11              Our next panelist today that we're going to hear  
12       from is David Mills, the Director of Power and Gas Supply  
13       Operations with Puget Sound Energy. Welcome, David.

14              MR. MILLS: I'd like to thank the Commission for  
15       this opportunity to address the issue of defining the  
16       appropriate market for purposes for assessing generation  
17       market power.

18              My responsibilities at Puget Sound Energy is that  
19       I'm responsible for the day-to-day short-term operation of  
20       the bulk power supply portfolio and the natural gas  
21       portfolio as well as the wholesale market transactions that  
22       allows us to reliably meet load.

23              My comments this afternoon will be directed to  
24       the tasks of correctly identifying the appropriate regional  
25       market in the Pacific Northwest to be evaluated under any

1 market screening test in the Northwest. I believe there's  
2 ample evidence that applying such screens to control areas  
3 has little meaning if we're seeking to identify market  
4 power. I will also discuss the problems created by defining  
5 the market too narrowly, particularly, in the Pacific  
6 Northwest and will make recommendations as to factors to  
7 consider in defining the appropriate markets.

8           Given that my comments today are specific to the  
9 Northwest, I thought a little background would be in order  
10 since it's about a five-hour flight. The Northwest as I'm  
11 going to talk about it today is composed of the states of  
12 Washington, Oregon, Idaho and western Montana. This  
13 geographic area has an annual average load of approximately  
14 20,000 average megawatts.

15           Puget Sound Energy is a dual fuel investor-owned  
16 utility located in western Washington State. We serve about  
17 a million electrical customers and 800,000 natural gas  
18 customers. By contrast, our average annual load is about  
19 2800 average megawatts. Like many of the Pacific Northwest  
20 investor-owned utilities, Puget is a net short utility,  
21 meaning we are a net purchaser in the wholesale market.

22           For example, last year we met our retail demand  
23 through a combination of our own generating resources,  
24 totaling about 27 percent, reliance on long-term purchase  
25 contracts for about 42 percent and the residual of about 31

1       percent. We had to go to the market to purchase. As a net  
2       purchaser, we are reliant upon a robust and competitive  
3       wholesale market. We have a substantial interest in  
4       ensuring that the Commission is using an effective market  
5       power test that is neither too tight nor too loose.

6               One other not so subtle nuance with the Pacific  
7       Northwest we are also home to the Bonneville Power  
8       Administration. BPA not only serves 40 percent of the  
9       region's energy needs, they also own and operate about  
10      75 percent of the region's high voltage transmission system,  
11      which equates to about 15,000 circuit miles of high voltage  
12      transmission. By contrast, Puget Sound Energy transmission  
13      business, we own and operate about 2400 circuit miles of  
14      high voltage transmission.

15             The distinguishing characteristic of the Pacific  
16      Northwest is the connectivity of our control areas,  
17      especially, given the dominant footprint of BPA  
18      Transmission. In the Pacific Northwest control areas  
19      utilities are essentially embedded with NWPAC control area.  
20      This is significantly different than many other parts of the  
21      country where control areas can theoretically be considered  
22      as sequential, essentially creating a train of transmission  
23      providers between the point of generation and the point of  
24      final consumption.

25             I'll get back to those geographic points and why



1       that's important for defining the market, but I thought we'd  
2       give you four specific factors to consider before I come  
3       right back around and answer.

4               First, are there wholesale loads embedded within  
5       the IOU control area? Second, is the regional transmission  
6       infrastructure robust? Third, do wholesale occur within the  
7       IOU control area? And fourth, are there regional trading  
8       hubs? And, if they are, are they liquid and transparent  
9       with respect to price discovery? Given these factors, I  
10      believe the relevant market in the Northwest should be the  
11      entire Northwest market and not the individual control  
12      areas.

13              Why are the control areas in the Northwest not  
14      the market first? Few, if any, wholesale utility customers  
15      are embedded inside of the IOU control areas. And, in my  
16      utility's case, there are none. I will assert that on many  
17      fronts the Pacific Northwest already functions similar to an  
18      RTO. We have a very robust transmission grid. We have a  
19      single dominant transmission provider to which all utilities  
20      are interconnected. We also have a robust regional energy  
21      and transmission planning process. There are no wholesale  
22      utility customers dependent on any IOU for transmission as  
23      all are connected through BPA with access to the liquid  
24      trading hubs.

25              Last, the bulk of the wholesale power

1 transactions are executed at those established trading hubs  
2 and not within an IOU's control area. The technical  
3 challenge that we face currently on the current screen as  
4 applied to the control area level in the Northwest is that  
5 generation within our control areas is often substantially  
6 less than load regardless of season. The import capability  
7 into our control areas, because of being basically  
8 surrounded by Bonneville, is often substantially greater  
9 than our load. And, as what we're finding out right now,  
10 Appendix E does not yet address these circumstances.

11 With respect to the competitiveness our market, I  
12 already alluded to the fact of Bonneville's presence. We're  
13 also highly hydro dependent. About 60 percent of the  
14 region's energy comes from hydroelectric generation, but  
15 it's this transmission interconnectiveness that's key.  
16 Specifically, trading is not conducted inside our control  
17 area, but it occurs at several liquid and transparent  
18 trading hubs. The first and most important of which is  
19 called the Mid-Columbia or the Mid-C hub. This is  
20 essentially 118 mile virtual bus that connects several  
21 federal and municipal hydro projects in central Washington  
22 State. This is the primary trading hub in the Northwest.  
23 It is also the price discovery point of reference for all  
24 entities to run their thermal generation. You use a mid-C  
25 price against, say, a C-mid gas price.

1           Two other secondary hubs I need to bring up --  
2     the California/Oregon border, the COB hub, which is the  
3     interconnect through the Northwest. It's an AC interconnect  
4     between the Northwest and northern California and the  
5     Nevada/Oregon border or NOB, which is the DC interconnect  
6     between the Northwest and southern California.

7           While these lines provide some opportunity for  
8     surplus sales north or south, the big advantage to these  
9     lines is that it allows the West Coast to capitalize on the  
10    seasonal diversity between the winter peaking northwest and  
11    the summer peaking southwest less I leave you with the  
12    impression that there is substantial pricing transparency  
13    for those traded at the Pacific Northwest hubs.  
14    Specifically, we now have both a daily and an hourly  
15    published index.

16           In the attachment, I've included a slide here  
17    labeled "Pacific Northwest Transmission Interfaces." The  
18    reason I've done it is that I want you to note that all  
19    control areas of the investor-owned utilities are either  
20    directly connected to one or no more than one BPA wheel away  
21    from the mid-C trading hub -- the primary trading hub of the  
22    Northwest.

23           The vast majority of the transactions in the  
24    Northwest are executed at these hubs and there is a  
25    heightened degree or a high sense of price transparency.

1       The vast majority of those transactions are now using a  
2       standardized power sell contract. It performs two functions  
3       in the marketplace, which I tried to replicate.

4                       (Slide.)

5                       MR. MILLS: It allows entities such as Puget  
6       Sound Energy and other IOUs to transport generation from our  
7       distant resources directly to our load. Second,  
8       transmission products available from Bonneville Power  
9       Transmission allow for efficient transmission of both  
10      generation and market purchases throughout the Pacific  
11      Northwest. In fact, many BPA transmission customers have  
12      network-type agreements that allow them to move energy  
13      virtually anywhere within the Bonneville system without  
14      regard to point of receipt or point of delivery.

15                      Since I don't do this for a living, I'm glad this  
16      is the last slide.

17                      (Slide.)

18                      MR. MILLS: The vast majority of wholesale power  
19      transactions in the Northwest are executed at one of a small  
20      number of established liquid trading hubs, not within a  
21      control area. All wholesale utility customers are directly  
22      connected through BPA through to those regional trading  
23      hubs. In these circumstances, the relevant market for  
24      determining market power of Northwest utilities should be  
25      the entire northwest market, not individual control areas.

1           Lastly, there are adverse consequences to both  
2           the competitive nature and the market participants if the  
3           incorrect market is targeted. Failure to pass a specific  
4           screen results in a public announcement of the same, whether  
5           it's public, official announcement or word on the street,  
6           which immediately impacts liquidity of both a specific  
7           entity and for the broader regional market.

8           As mentioned previously, Puget Sound Energy and  
9           other Northwest utilities are net short and net purchasers  
10          in the regional market. These types of investigations or  
11          concerns about failure to pass a market screen test usually  
12          result in two very quick and immediate reactions from the  
13          market -- a reduction in the open trade credit that is  
14          extended to the purchaser that is in a net short position.  
15          And two, a reduction in the tenor or the time line that  
16          counter-parties are willing to enter into transactions with  
17          that parties. These create serious risks to the utility  
18          from both an economic, and more importantly, from a  
19          reliability perspective and underscore the important of  
20          defining the right market for the purposes of assessing  
21          generation for market power.

22          Thank you for this opportunity to address the  
23          panel and the Commission. I look forward to further  
24          discussion. Thank you.

25          MR. RODGERS: Thank you very much, David.

1           Before we go to our next panelist, one  
2   housekeeping matter I wanted to mention. Several of the  
3   panelists, both from this morning and this afternoon's  
4   panel, have provided some helpful written statements as well  
5   as some Powerpoint slides that Mr. Mills provided. If I  
6   could ask all of you to please e-mail a copy of your  
7   presentations to Kelly.perl@FERC.gov. She'll make sure  
8   those get posted on the Commission's website so those that  
9   don't have access to hard copies here can have the  
10   opportunity to see those -- helpful information.

11           Thank you again. That's Kelly.perl@FERC.gov.

12           Our next panelist this afternoon is Bob Weishaar  
13   with the firm of McNees, Wallace & Nurrick, who is actually  
14   holding two hats on his head today representing the  
15   Southeast Electricity Consumers Association and also the  
16   Louisiana Energy Users Group.

17           MR. WEISHAAR: Thank you, Steve. Thank you  
18   Commissioners and Commission staff for the opportunity to  
19   speak today.

20           I'm going to bring you back across country and  
21   focus on the Southeast for the moment in the context of this  
22   generic rulemaking.

23           By way of background, I am speaking today on  
24   behalf of my clients. SeCEA is an ad hoc coalition of large  
25   industrial customers with facilities in several southeastern

1 states, including Louisiana, Alabama, Mississippi, Georgia,  
2 Arkansas and the non-ERCOT portion of Texas.

3 LEUG, the LEUG, is a coalition of industrial  
4 customers focused exclusively on Louisiana. When we  
5 compiled our comments today, we tried to focus on the  
6 questions the Commission posed in its supplemental notice.  
7 Our approach is to go through those seriatim. At the end, I  
8 want to offer a little bit of a "from the trenches"  
9 perspective from some of the industrial customers in  
10 Louisiana and what they are seeing in terms of this issue.

11 On the issue of regional market approach,  
12 theoretically, applying a regional approach to analyzing  
13 market power would provide a more complete picture of the  
14 competitiveness of markets. However, and this is a big  
15 however, this can only be done by carefully considering the  
16 impediments that exist within that region that could inhibit  
17 a market from being truly regional.

18 Some of the things that come to immediate mind  
19 include transmission rate pancaking, the uncoordinated  
20 provision of transmission service by multiple transmission  
21 providers, the lack of independent transmission providers  
22 and the lack of an active, robust market monitoring scheme.  
23 The impact on generation market power within a region of  
24 some or all of these factors may be difficult to quantify.  
25 Therefore, from our perspective, in order to err on the side

1 of caution in terms of ensuring just and reasonable rates,  
2 we think it is necessary to continue an approach under which  
3 market power is evaluated on a subregional basis no larger  
4 than a transmission provider control area.

5 For example, in regions like the Southeast where  
6 an ISO or an RTO has not been established, it is especially  
7 important to analyze the market power inherent in a single  
8 utility or a single state subregion where the likely  
9 exercise of market power inures to the disadvantage of  
10 potential suppliers and customers alike as a threshold issue  
11 and this is a point that we like to emphasize. A competitive  
12 market structure must exist before the Commission goes down  
13 the path of analyzing market-based rate authority for  
14 individual applicants.

15 Based on our experience over the past decade or  
16 so in which market-based rate authority has been in place,  
17 it appears that the cart may be well out in front of the  
18 horse. We think that in order to satisfy judicial  
19 requirements the Commission has to take at least three  
20 steps.

21 First, the Commission must establish benchmarks  
22 against which it will judge whether the structure and  
23 dynamics in particular area are sufficient to be defined as  
24 a "competitive market." Second, the Commission must analyze  
25 whether its defined relevant area, in fact, meets or exceeds



1       that benchmark. Third, and this is critical, the Commission  
2       must continually monitor that structure in each of those  
3       areas to ensure that it continues to meet or exceed that  
4       benchmark. Mere presumptions of competitive market  
5       conditions cannot suffice to protect customers.

6               We think a competitive market can exist. And, in  
7       fact, competitive market conditions could exist where  
8       players have a combination of market-based rate authority  
9       and cost-based limitations and a combination of cost-based  
10      and market-based pricing provides no grounds, however, for  
11      any relaxation of the Commission's active, ongoing  
12      monitoring of market participant behavior. I sometimes  
13      analogize this issue to kind of rocks on top lava. If you  
14      have one crack in the rocks, the lava starts spewing.  
15      Spewing lava is not a good thing.

16             The question is, if a region is found to be  
17      non-competitive, what should the Commission do to protect  
18      the interest of buyers and sellers? If a region is found to  
19      be non-competitive, our position is that cost-based rate  
20      caps for generation must apply in that region. We think the  
21      Commission has no other statutorily permissible option. We  
22      do know that cost-based rates satisfy the just and  
23      reasonable standard of the Federal Power Act. What we're  
24      here today to discuss and what we continue to grapple with  
25      is what amount of market-based rate authority can also

1       satisfy that standard?

2               A couple of comments specifically on behalf of  
3       the LEUG members. It's, I guess, from a "from the trenches"  
4       perspective in dealing with the particular utility to which  
5       LEUG members are interconnected. It goes back also to  
6       structural issue of do we have a competitive market  
7       structure? Is the structure itself delivering the benefits  
8       that are expected of a competitive market structure?

9               I would not, if you take the average annual cost  
10       of electricity for a 50-megawatt high load factor customer,  
11       in Entergy's Louisiana territory, the annual cost is about  
12       \$19 million. If you take that same customer, same facility  
13       and situate it in the areas adjacent to the West, the cost  
14       would be \$15 million. If you take the same customer and sit  
15       it to the areas to the East, the cost would be \$14 million.  
16       A substantial price disparity for industrial customers. The  
17       same industrial customer in what someone defined as a  
18       region. There are a number of factors that address that. I  
19       think the structural issues are paramount. I think the  
20       transmission access issues, data transparency issues,  
21       generation market power all come into play, but it is a  
22       telling statistic, I think, in terms of where we're headed.

23               That concludes my remarks. I have additional  
24       information that I can interject in response to questions,  
25       but I'll leave it there for the moment. Thank you.

1 MR. RODGERS: Thank you, Bob.

2 Our next panelist is Michael Beer, Vice President  
3 of Federal Regulation and Policy with LG&E Energy.

4 MR. BEER: Thank you. Good afternoon,  
5 Commissioners, staff. It's a pleasure to be here to address  
6 both you and this panel this afternoon.

7 By way of introduction, LG&E is the holding  
8 company that operates two integrated utility companies that  
9 serve both retail and wholesale customers, primarily in the  
10 Commonwealth of Kentucky, but we have a limited number of  
11 customers in Virginia and Tennessee as well. The combined  
12 companies own approximately 7665 megawatts of net base load  
13 and peaking generation facilities.

14 Louisville Gas and Electric are LG&E and Kentucky  
15 Utilities are KU. Both operate under the regulatory  
16 authority of the Kentucky Public Service Commission in a  
17 non-retail access environment as such. All capacity  
18 constructed and operated by the two companies is justified  
19 solely on the basis of serving the needs of firm native load  
20 customers on a least cost basis. In Kentucky, this firm  
21 native load obligation effectively extends to 13 municipal  
22 electric systems that are also served by KU under FERC-  
23 approve long-term cost-based contracts that have five-year  
24 termination provisions.

25 Thus, in the context of this proceeding, it can

1 be posited that, at the very least, the geographic  
2 definition of the default market should be clarified to  
3 recognize firm native load as including wholesale load,  
4 which is treated equally with retail native load in the eyes  
5 of both the company and the state Public Service Commission.

6 As I said a moment ago, all of these resources  
7 are included in the Kentucky jurisdictional rate bases of  
8 LG&E's two utility companies. The capacity costs associated  
9 with these units are therefore recovered in their entirety  
10 from the retail and wholesale customers that make up the  
11 utility's native load. The company's combined fleet of  
12 generation is only large enough to serve the utility's peak  
13 native load, plus the required reserve margin. This fact is  
14 critical because at no time have either of the utilities  
15 planned for or constructed new generation for any purpose  
16 other than fulfilling their statutory obligation to serve  
17 their native load customers at least cost.

18 It is only during periods when certain units are  
19 not fully needed to serve native load that the company seeks  
20 to maximize the value of this temporarily available energy  
21 through short-term, non-firmed sales into the wholesale  
22 energy spot market. Any margin realized on these sales  
23 flows entirely back the utility's native load customers and  
24 serve to reduce the revenue requirements associated with  
25 these units.

1           LG&E believes therefore that as a threshold  
2     matter it is inappropriate to subject this capacity so  
3     dedicated to serve native load to any type of market power  
4     analysis or mitigation. Energy sales are intermittent,  
5     short-term non-firmed economy exchanges. The long-term  
6     availability of which should not be relied upon by anyone in  
7     the marketplace.

8           Having outlined the case for excluding certain  
9     capacity from any type of market power analysis, let me  
10    address the broader question for the day. FERC's April 2004  
11    adoption of indicative price screens for determining market  
12    power potential has caused great concern with LG&E as well  
13    as many others in the industry. I'm going to focus on two  
14    issues of particular concern to LG&E.

15           First, LG&E believes that the indicative screens  
16    fail to paint a true picture of the marketplace in which the  
17    subject entity operates. Second, there is a great need for  
18    FERC to refine its tests to provide greater guidance up  
19    front as to whether an entity will ultimately be found to  
20    have market power.

21           As with regard to my first point, I recognize  
22    that many parties have commented that the indicative screens  
23    fail to accurately portray the potential for an entity to  
24    exercise market power. LG&E agrees with many of these  
25    comments and strongly believes at the very least the screens

1 must be refined to more accurately reflect the realities of  
2 the marketplace. Such analysis at the end of the day must  
3 incorporate specific reality-based considerations in  
4 measurement of market power, must target customer-specific  
5 concerns and recognize the obligations of buyers to properly  
6 plan their procurement strategies.

7 It is imperative that in addition to creating  
8 screens to identify possible market power. FERC also review  
9 what mitigation procedures are already in place, including  
10 both de jure mitigation by state commission and contracting  
11 parties and de factor mitigation that requires FERC to  
12 examine the circumstances of actions that have prompted the  
13 filing of a complaint.

14 In particular, LG&E believes that the screens as  
15 currently formulated only tell half the story of the  
16 marketplace. The amount of generation that a seller owns or  
17 controls beyond the needs of its native load is only half of  
18 a larger equation. The other half is how much energy  
19 potential customers demand or might demand. In this regard,  
20 I believe that the concept of contestable load analysis  
21 discussed by several utilities, including LG&E in their  
22 updated market power analysis filings warrants careful  
23 review and consideration by the Commission. While any  
24 screen or test will likely over or under represent an  
25 entity's ability to exercise market power, the failure of

1 the current screens to consider how much potential wholesale  
2 load is in the marketplace is a gross shortcoming.

3 Along these same lines, the second factor that  
4 any screen or test must take into consideration is the  
5 geographical location of the actual demand. Most of LG&E's  
6 short-term wholesale energy sales occur at a generation bus  
7 within the LG&E control area. None of these sales however  
8 sink within the LG&E control area. Rather the customer  
9 wields this power outside LG&E's control area where even  
10 FERC's indicative screens shows that LG&E lacks market  
11 power.

12 It is the sink area that should be the geographic  
13 area of interest for this type of transaction. A location  
14 of the source of the power should not be a part of the  
15 analysis. Again, the issue here is that FERC's market power  
16 screens test must look at the demand side of the  
17 transactions at issue.

18 My second major point today is the need for  
19 greater up front certainty as to whether an entity will  
20 ultimately be found to have or lack market power. While I  
21 appreciate FERC's desire to keep its market power tests  
22 flexible so that entities can demonstrate that,  
23 notwithstanding the screen failure, the opposite true. Such  
24 flexibility also creates uncertainty. This is harmful to  
25 the market.

1           That said, whatever test or tests FERC ultimately  
2       uses must contain an option for entities to demonstrate that  
3       notwithstanding any failure they lack market power. Under  
4       the current screens however too many entities are failing,  
5       creating too much uncertainty in the marketplace. Almost  
6       every vertically integrated utility has failed one or both  
7       of FERC's indicative market screens in its own control area.

8           I expect that as FERC looks beyond these screens  
9       at the actual facts in the marketplace, such as by looking  
10      at contestable load, FERC will find that many of these  
11      entities lack the ability to exercise market power. It is  
12      antithetical to the concept of promoting dynamic markets for  
13      wholesale power however to leave so many entities in limbo  
14      with refund liability for market-based sales for the period  
15      of time that it will take FERC to make a final decision as  
16      to whether an entity has the potential to exercise market  
17      power.

18           Market participants need more certainty as to  
19      their regulatory status if they're going to enter into  
20      short, or particularly, long-term power sales transactions  
21      in an effort to keep the wholesale markets moving fluidly.  
22      Accordingly, in fashioning future tests for market power,  
23      FERC should focus its tests more so as to not over capture  
24      potentially problematic situations and historical market  
25      dynamics.



1                   Thank you for your time. I would welcome any  
2                   questions when appropriate.

3                   MR. RODGERS: Thank you, Michael. We appreciate  
4                   that.

5                   Our final panelist this afternoon is Robert  
6                   Stibolt, a senior vice president with Tractebel North  
7                   America here today representing EPSA. Welcome.

8                   MR. STIBOLT: Thank you. I'm very honored to be  
9                   here on behalf of EPSA. I did submit a prepared statement.  
10                  I believe it has been submitted electronically. So I will  
11                  simply hit the highlights contained therein.

12                  The issues we're dealing with today, in my view,  
13                  are very difficult, challenging issues. It tends to leave  
14                  me feeling like not much of an expert, but I won't let that  
15                  stop me in terms of trying to offer some comments here and  
16                  maybe hit a few of the high points.

17                  Generally, my responsibilities are focused on  
18                  helping to run a business day-to-day, including the  
19                  portfolio management and risk management function. So I  
20                  haven't really focused on studying various alternatives for  
21                  screening market power. There may be some very good  
22                  alternatives being raised. But my reaction is that the  
23                  interim screens seem very reasonable to me based on a number  
24                  of considerations.

25                  I think maybe the most important is a view I have

1       about what the natural market structure of power generation  
2       should be. My view is that it is a competitive market  
3       structure. I really base that kind of on a number of  
4       observations.

5               First of all, if you look at the scale of  
6       capacity increments relative to the scale of the relevant  
7       regional market, there's no economy of scale in power  
8       generation. In fact, I would take the position, I think,  
9       there are actually some possible dis-economies of scale  
10      based on some portfolio management considerations along the  
11      lines of what we've seen occur in the oil and gas sector as  
12      well. I think that had some implications on what we might  
13      expect in terms of future evolution of competitive  
14      generation markets.

15             Certainly, the evidence we've looked at Tractebel  
16      has generally suggested no correlation at all between scale  
17      and success of the business, either in the energy marketing  
18      of the generation sector. So I think a market structure  
19      with a lot of competitors is a sustainable market structure.

20      My view is I would expect it ultimately to look a lot like  
21      natural gas production. For example, there I think we see -  
22      - you look at various times in history, but you'll see the  
23      largest player having something like a 7 percent market  
24      share.

25             All told, I think if somebody can't pass the

1       20 percent test or the pivotal supplier test, it says to me  
2       it's really time to ask some tough questions about that.  
3       It's not to prejudge what the structure of the market should  
4       be, but it just seems to me that it needs to be investigated  
5       in terms of the extent of the market, in terms of how to  
6       define it. I think there's a lot ambiguity there, but I  
7       tend to work backwards, maybe to get my hands around the  
8       problem.

9               Clearly, if I have two regions and there's  
10       absolutely no power flows at any time between those two  
11       regions, I would view those as clearly distinctly separate  
12       markets. To the extent that you see some power flows  
13       between two regions, you might argue that they're starting  
14       to look more like an integrated market than two markets.  
15       And then at some threshold I think you would conclude that  
16       they really are, in effect, one market.

17              I can't tell you what the appropriate threshold  
18       should be and I suspect it's a matter of judgment, but  
19       that's the way I would approach the problem. I would tend  
20       to think it's bigger than a control region or a control  
21       area, but certainly much smaller than a NERC region. I  
22       would also agree with the view, and I think it's implied in  
23       my written comments, that the other three prongs we've  
24       talked about still need to be addressed and need to be a  
25       focus of the Commission, certainly, vertical market power

1 barriers to entry, especially, transmission barriers. And  
2 utility affiliate abuse do continue to be significant issues  
3 that I think need to be addressed and I think can be  
4 addressed.

5 I'll also go on record in terms of maybe some of  
6 my training in physics. I subscribe to the view that energy  
7 and momentum are conserved. I also tend to take the view  
8 that power does not flow away from load. So the problem of  
9 serving load is really one of assuring adequate regional  
10 resources to serve that load. It could be local generation.  
11 It could be adequate transmission with adequate resources in  
12 an adjacent region, although I think we saw maybe with the  
13 California experience the danger of relying on simply supply  
14 from adjacent regions.

15 I look at some of the proposals that are being  
16 considered in PJM, for example, the locational and stalled  
17 capacity concept strikes me as a very elegant solution to a  
18 mechanism to ensure that there are adequate regional  
19 resources and it may be a mechanism to help promote the  
20 unbundling of supply or generation, which, again, I think  
21 can be a very competitive solutions from some of the other  
22 aspects of transmission serving load.

23 So I think those are the highlights of my  
24 comments. I appreciate the opportunity to be here. Thank  
25 you.

1                   MR. RODGERS: Thank you, Robert. I appreciate  
2                   that.

3                   I had a question, I guess, to kick us off here  
4                   for Mr. Beer. If I understood your testimony this  
5                   afternoon, you felt generally that capacity then had been  
6                   built for the purpose of serving native load, should not be  
7                   counted in the wholesale market test the Commission has. Is  
8                   that correct?

9                   MR. BEER: That's correct.

10                  MR. RODGERS: I guess what strikes me as curious  
11                  about that or what I have a question about that on is, if,  
12                  in fact, that same generation, say, for half the year is  
13                  being used to make wholesale sales in our markets, markets  
14                  that FERC regulates, why should we just ignore that?  
15                  Regardless of what the generation was built for, why should  
16                  at FERC just generation that is, in fact, by your own  
17                  admission, competing in wholesale markets?

18                  MR. BEER: It's energy that is available off of  
19                  capacity that is entirely dedicated to native load purposes.  
20                  The availability of that energy is wholly unreliable for  
21                  anyone to conclude that they could call upon that in the  
22                  marketplace at any time.

23                  MR. RODGERS: I guess I would ask what your  
24                  definition is of "wholly committed" because you said that  
25                  the capacity is wholly committed to native load markets for

1 serving native load. It seems to me that that is not the  
2 case. In much of the year that capacity is, in fact, not  
3 dedicated, committed, devoted to native load. And, in fact,  
4 it's free and available for other purposes.

5 MR. BEER: I would respond by saying that native  
6 load has a first call priority on that capacity. That's why  
7 any sales of energy have to be short-term, non-firm because  
8 in the event that something would arise through lose of a  
9 unit or some other contingency that capacity would be  
10 required to serve native load. It would go to serve that  
11 native load as required.

12 MR. RODGERS: We had a panelist back here in June  
13 who suggested that because it's so hard to split the use of  
14 capacity for wholesales versus native load purpose that  
15 maybe what the Commission should do is just let market-based  
16 applicants propose to the Commission what portion of their  
17 capacity is devoted and dedicated and committed to serving  
18 native load and the Commission should just take them at  
19 their word for it and not let them make any wholesale sales  
20 from that generation. Because, in the applicant's own  
21 admission, it is devoted and committed and dedicated to  
22 native load. What's your response to that?

23 MR. BEER: This may get into, I believe -- one of  
24 the panelist earlier this morning alluded to this somewhat  
25 and there was some discussion about the need to, perhaps,

1 look at and it requires more case-by-case analysis. But  
2 this is an instance, perhaps, LG&E creates a situation or  
3 presents a situation, perhaps, that does call for  
4 examination of where those sales may take place.

5 In our particular situation, as I said, there is  
6 virtually no contestable load within our control area. So  
7 irrespective of whether energy sales off of our capacity  
8 would be subject to a market power analysis, the simple fact  
9 is those sales will sink somewhere other than our control  
10 area in areas where we admittedly lack market power, even by  
11 the screens that are currently in place. It may be  
12 something of a distinction without a difference when you  
13 look at our unique situation.

14 MR. RODGERS: Jerry, did you have a question?

15 MS. PERL: Mr. Beer, to pick up on what Steve is  
16 saying, a couple of questions. Do you know how much sales -  
17 - wholesale you make outside any control area anyway?

18 MR. BEER: In terms of dollar revenues?

19 MS. PERL: Dollars, megawatts, whatever.

20 MR. BEER: I should have that at the tip of my  
21 fingers and I don't.

22 MS. PERL: Is it trivial or does it contribute  
23 enough to your bottom line so that you would worry about it?

24 MR. BEER: It's something we definitely would  
25 worry about. We have embedded in our base rates an off

1       systems sales credit that serves as a reduction in the  
2       revenue requirement for our native load customers. But,  
3       again, those sales are sink outside of our control area.

4               MS. PERL: It looks like your control area does  
5       not have a wholesale market, will not have a wholesale  
6       market and that's the way it's probably is indefinitely. If  
7       there were to be a termination -- okay, your market-based  
8       rate applies only outside your control area and only to  
9       sales and only if we're satisfied that the ultimate  
10      consumers -- it is, indeed, truly sinking outside the  
11      control area. Would that be an authority that would satisfy  
12      you?

13             MR. BEER: I can't sit here and commit the  
14      company to your hypothetical, but your situation, I think,  
15      is something that would certainly go a long way to resolving  
16      many of the concerns that we have today. We have no such  
17      sales that sink within our control area. The concern to us  
18      is loss of market-based sales authority -- market-based rate  
19      authority at our generation would cause us severe problems.

20             So, to the extend that for those sales that sink  
21      outside of our control area, if you look at the destination  
22      and not the origination point as being determinate of the  
23      question, that certainly is something that I think we would  
24      find favorable.

25             MS. PERL: Do you know where you sink? What



1 regions? You're almost surrounded by PJM at this point, so  
2 would it go through PJM?

3 MR. BEER: Correct. PJM, MISO, TVA is to the  
4 south.

5 MS. PERL: There's no incentive for any  
6 reimportation outside of either -- you're pretty much off by  
7 yourself. You sell and there's nobody buying.

8 MR. BEER: That's correct. We are not a net  
9 importer.

10 MR. RODGERS: Mr. Beer, maybe I'm  
11 misunderstanding part of your point here. Under the interim  
12 screens the Commission adopted in the April and July orders,  
13 if you fail in your home control area, but you want to make  
14 a sale into a first tier market and you pass on that first  
15 tier market, in other words, you are found not to have  
16 market power in that first tier market, you can still make  
17 that sale into the first tier market at market-based rates  
18 even though you have market power in your control area in  
19 that hypothetical.

20 MR. BEER: The concern, though, I guess is how  
21 you define -- it's that point at which title transfers. If  
22 we are transferring title to that energy, to the buyer at  
23 our bus, then our concern is that that market-based sale  
24 would be occurring within our control area, even though it's  
25 ultimately sinking outside of the control area. That is the

1 source of our concern.

2 MR. RODGERS: Okay. I also had a question for  
3 Mr. Beer about something else you had mentioned.

4 You had commented on the very flexibility that  
5 the Commission has afforded market-based applicants and the  
6 screens creates uncertainty that hurts the market. I can  
7 appreciate why that might be so on the one hand. But, on  
8 the other hand, I know the Commission has been criticized  
9 for some time under the old SMA screen that we did not  
10 provide enough flexibility. So it seems on the one hand the  
11 Commission is cursed either way it goes on this issue.

12 If we try not to have one-size fits all approach  
13 and fit everybody into one neat box, but instead recognize  
14 that there are regional differences in different parts of  
15 the country, recognize that there is not just one way of  
16 defining markets that always works in all situation,  
17 therefore we need to have flexibility, recognize that not  
18 one type of mitigation always works for every type of market  
19 power problem and thereby give applicants flexibility to  
20 propose mitigation, naturally, by definition, that is going  
21 to create some uncertainty.

22 I guess I'm not really sure what it is that  
23 you're suggesting that the Commission should do to address  
24 this problem.

25 MR. BEER: I think the point there, and please

1       don't misunderstand me. I don't want to go on the record as  
2       saying flexibility is a bad thing because it isn't. In this  
3       particular situation where a vertically-integrated utility  
4       in a non-retail access state knows that it is going to fail  
5       all of the screens until you get to the point where it can  
6       demonstrate by some other means that it can't exercise  
7       market power, the point is let's eliminate that regulatory  
8       lag and the uncertainty involved in that process and go  
9       immediately to the last phase first.

10               If we know that we're not going to be able to  
11       satisfy the process up until the very end, then allow us to  
12       go ahead and propose whatever mitigation measures may be  
13       available to us, thereby eliminating that lag and  
14       eliminating that interim uncertainty where we may be subject  
15       to refund liability.

16               MR. RODGERS: Again, I'm not sure that I'm  
17       necessarily understanding all of your point, but I would  
18       read the Commission's April and July orders as allowing  
19       applicants the flexibility to propose mitigation at any  
20       point in the process that market power problems are  
21       indicated. That's my opinion. But, anyway, I'm not sure if  
22       that goes to your question or not. Please correct me if I'm  
23       missing the point on your question.

24               Jerry, you had a question?

25               MR. PEDERSON: I have a question for Mr. Morey.

1 If you could clarify something for me.

2 When you were speaking about regional markets,  
3 and if the Commission had found that a regional market was  
4 non-competitive, I thought I heard you say that in that  
5 instance when the Commission finds a region is not  
6 competitive that it would be odd that some sellers would be  
7 found to be competitive within that region. Do I have that  
8 backwards?

9 MR. MOREY: I think, perhaps, there was some  
10 confusion there, maybe due to the statement that I made. If  
11 you found the market was non-competitive, I believe it's  
12 certainly conceivable that there are particular suppliers  
13 within that market who do not have market power. You could  
14 examine individuals within a non-competitive market and find  
15 that some of those entities do not actually have market  
16 power.

17 But, of course, if you found the market to be  
18 non-competitive, there must be some entities within that  
19 region, however that's being defined, who have market power.  
20 Otherwise, you wouldn't find that it was non-competitive by  
21 definition.

22 MR. PEDERSON: Does the reverse of that work as  
23 well? If the Commission found that the region was generally  
24 competitive, but maybe there were one or two suppliers in  
25 there that, perhaps, were not competitive, could that

1 situation occur as well?

2 MR. MOREY: It's conceivable. Yes.

3 MR. PEDERSON: And the response to that would be  
4 to mitigate, in my example, the two sellers that are not  
5 competitive.

6 MR. MOREY: I think that's the step you would  
7 have to take. You'd have to consider how you'd go about  
8 disciplining that market power.

9 MR. PEDERSON: Thanks.

10 MR. RODGERS: Marybeth, do you have a question?

11 MS. TIGHE: Thank you.

12 Today, we have moved away from sort of the  
13 traditional market participant who owned and operated their  
14 own generation plant to situations where you may have  
15 multiple owners of a plant who turn around and contract to  
16 third parties fuel procurement operations, marketing risk  
17 management -- a whole variety of functions that go along  
18 with operating a power plant in a market. For those of you  
19 on the panel who have seen advantages in the regional market  
20 approach, do you see that approach having any particular  
21 advantages to dealing with this new emerging type of market  
22 participant or disadvantages?

23 And, for those of you who seem to be feeling that  
24 the regional market approach doesn't have any greater  
25 benefits than the current type of approach, do you see a

1 similar question? Do you see some particular advantages of  
2 the current approach in looking at market power issues with  
3 these new type of market participants or disadvantages of  
4 the current approach in looking at this new type of market  
5 participant?

6 MR. WEISHAAR: I would like to venture an answer  
7 at some point, but I think I need a little more  
8 clarification of the question. Are you talking about the  
9 potential of using a tolling agreement type approach as  
10 evidence that the entity that actually owns the unit does  
11 not have market power?

12 MS. TIGHE: That could be an example. Yes.

13 MR. WEISHAAR: I think the answer to that  
14 question would depend heavily on the specifics of that  
15 particular tolling agreement to see whether there is  
16 control. It's kind of like a situation where you have a  
17 purported independent operator of a transmission system, an  
18 ISO, for example, and that is a heavily fact-intensive  
19 process and it depends on how the agreements are structured  
20 and the level of independence and control for that  
21 particular entity. Could it possibly be a means to mitigate  
22 market power or bring an entity under a screen? I think so.  
23 But I think it's a very fact-intensive and contract-  
24 dependent determination.

25 MS. SOLOMON: Let me add to that. I believe it

1 is very contract-specific. I don't see how that inquiry is  
2 altered by doing either a regional analysis or an individual  
3 market analysis. It still requires determination of who has  
4 control. As you know, in the April and July orders, the  
5 issue of control is addressed very specifically. Who can  
6 determine if the supply can be withheld from the market, in  
7 effect? But there are various ways of withholding. It's  
8 not a straightforward inquiry. It's difficult. But I don't  
9 see how it's affected by which version of the inquiry you  
10 do.

11 MR. STIBOLT: I thought I might just add a  
12 comment because you had mentioned the complication of  
13 partnerships structures. Would that have a bearing here? I  
14 think the way I would still look at is I would just look at  
15 your partnership's share within a particular generation  
16 asset or set of assets on a net basis in terms of what your  
17 actual market share is because that can still be --  
18 conceptually, you could still influence the profitability of  
19 that particular entity by actions elsewhere even though you  
20 don't control the particular partnership. In other words,  
21 you could be a minority partner and a number of different  
22 things. If your net market share builds up to greater than  
23 20 percent, I think you'd still want to investigate it.

24 MR. RODGERS: Cliff, did you have a question?

25 MR. FRANKLIN: My question is for David. Let me

1 put it in my own words and correct if I'm restating your  
2 proposal.

3 As I understood your statement, there are certain  
4 trading hubs that are really important and that is where the  
5 generation is bid to and that's where the demand is taken  
6 from. If you had in, for example, Puget Sound a  
7 municipality, a small town, a coop or any kind of load that  
8 had the ability to buy wholesale power, they would buy it  
9 from Mid-C and wheel it back into their area?

10 MR. MILLS: If they were a municipal or a coop,  
11 they would most likely be a full or partial requirements  
12 customer of Bonneville Power who would wheel that directly  
13 to the customer.

14 MR. FRANKLIN: So it would just be a bilateral  
15 deal within the Puget Sound area?

16 MR. MILLS: It would be a bilateral deal between  
17 Bonneville and municipal, basically where the municipal's  
18 distribution system and where Bonneville's system  
19 interconnect.

20 MR. FRANKLIN: So your concern is that a real key  
21 is how much power can you get to these trading hubs.  
22 Ignoring that one exception, your concern is that really the  
23 market power should be analyzed based on how much power can  
24 be delivered to these trading hubs?

25 MR. MILLS: That's correct. Yes.



1                   MR. FRANKLIN: One other quick question for  
2 Robert.

3                   You had made a statement, and this probably would  
4 not come under the guise of OMTR or the people that manage  
5 cases, but you made a statement that you felt it would be  
6 prudent on a monthly basis to make sure that the market  
7 power screens are, in fact, indicative of the market power  
8 potential and have it reanalyzed on a monthly basis. Was  
9 that you?

10                  MR. WEISHAAR: I made a comment about the need  
11 for a threshold determination. That a competitive market  
12 exist before we go down the path of analyzing market-based  
13 rate authority and emphasized that that needs to be an  
14 ongoing, continuous evaluation. I did not suggest monthly  
15 or semi-semi-annually or annually. You may have heard it in  
16 that context. I'm not sure what the other panelists may  
17 have said.

18                  MR. FRANKLIN: My question is, just real quick,  
19 there would have to be data that would have to be submitted  
20 on a cycle or periodic basis in order to make those  
21 analyses. Do you think that would be cumbersome for the  
22 utilities and demand customers and IOUs to submit that data  
23 on a site quick basis like that? Because, I assume, in  
24 order to assess the competitiveness of the market, it would  
25 take a lot of data to do that. Maybe I'm wrong. Maybe I

1       misunderstood you. Maybe you're talking about a real simple  
2       screen or something.

3               MR. WEISHAAR: I'm not sure I have an answer to  
4       that. I guess the direct answer to your question of whether  
5       it's cumbersome or not cumbersome, I think needs to be  
6       answered by asking the question relative to what? Relative  
7       to the possibility that market power is exercised and  
8       customers are hurt to the tune of several billion dollars?  
9       I think you need to look at it in that context. But your  
10      statement suggesting that you're not sure what data are  
11      necessary to determine whether a competitive market exists  
12      raises some questions in my mind as to whether the threshold  
13      determination as actually been made.

14             MR. RODGERS: Bob, I had a question about  
15      something you mentioned in your presentation about a  
16      benchmark to establish -- as I understood it, for  
17      determining whether a market was competitive and that the  
18      Commission should continually monitor to ensure that that  
19      benchmark was being met. What is the benchmark you were  
20      referring to specifically?

21             MR. WEISHAAR: I didn't have a specific  
22      benchmark. If you go back to the economic's test and say  
23      what are the assumptions for a competitive market, you have  
24      ease of entry and exit. You have perfect information. You  
25      have ease of transportation. You have demand elasticity.

1 All of the assumptions that I think should underlie and  
2 should be the basis for a competitive market. That would be  
3 the start of a list of the standards or benchmarks that need  
4 to be analyzed to determine whether a competitive market  
5 structure exists.

6 MR. RODGERS: I had a few questions for David  
7 Mills.

8 You had mentioned in your presentation that it  
9 was your view that the control area is not the appropriate  
10 default market for the Pacific Northwest and, indeed, the  
11 entire Pacific Northwest should be regarded as the relevant  
12 geographic market for the purposes of these screens. We had  
13 a panelist from another Western utility at one of our  
14 earlier conferences and I recall his testimony being, again,  
15 that you just can't use a control area as a relevant market  
16 in the West. But he said something a little bit different  
17 from what you said.

18 As I recall, his point was that the scope of the  
19 market in the West can vary significantly based on both load  
20 conditions and hydro conditions. So you might have one  
21 market that's appropriate for a low hydro year and another  
22 market that's appropriate for normal hydro conditions. But,  
23 as I understood your testimony, the Commission should just  
24 always construe that the relevant market, at least for the  
25 Pacific Northwest, is the Pacific Northwest and basically

1 the Bonneville footprint.

2 MR. MILLS: I was debating that with myself last  
3 night. I actually do think the Bonneville footprint would  
4 be the most appropriate. With respect to the difference  
5 between my assertion about its irrespective of hydro flow or  
6 load demand -- you know, the energy is going to be marketed  
7 some place, even in a low hydro year. Now it looks like  
8 we're going to have four years of experiencing this first-  
9 hand. And what's amazing is you may see a transition of  
10 liquidity in the low hydro year from Mid-C, maybe towards  
11 the Nevada/Oregon border as sellers bring energy from the  
12 Southwest up to the meet Northwest load. What you don't see  
13 is a large increase or an upswing in generation all of a  
14 sudden coming online from within control areas to then sell  
15 into the wholesale market.

16 Even of the control area, in a high peak load  
17 condition like an extreme winter peak day, our loads will go  
18 up. Our loads will double in the winter in extreme peaks.  
19 In that situation, we're buying everything we can at the  
20 published outage. So we go into a reliability mode and  
21 price is not an issue. The lights can't go out. So, at  
22 that point, generation, which had not been so dispatched for  
23 months because it's on a single-cycle turret, that will come  
24 online. But it's not at that point for economic dispatch.  
25 It's purely for reliability. But I must say I'm going to

1 stick with, regardless of hydro flow or demand patterns, the  
2 market is more appropriate than the control area.

3 MR. RODGERS: One comment you made in your  
4 presentation was that even a preliminary screen failure  
5 finding by the Commission that alleges possible or potential  
6 market power concerns can adversely affect utility market  
7 participants and reduce their credit in some way. I  
8 appreciate the Commission being made aware of that point. I  
9 think that's an important point to consider. I was trying  
10 to balance that, though, or factor that in, in terms of the  
11 strong desire that I hear from many aspects of the industry.  
12 That the Commission not have a definitive market power test.

13 In other words, the Commission really needs to do  
14 this and it needs two parts. You have an initial indicative  
15 tests that separates the people that need a closer look and  
16 then you give those people another bite at the apple. And  
17 that's what you have to do. To have an indicative test is  
18 to have it in two parts. I think that's what that means.

19 So, if you do that, and there those that have  
20 problems passing the initial screen, the indicative screen,  
21 the first one -- if the Commission has, as part of its  
22 responsibility of protecting wholesale customers, don't we  
23 have an obligation to put in place the 206 procedures so as  
24 to afford refund protection to customers just in case there  
25 is ultimately found to be market power?

1                   MR. MILLS: On a theoretical basis, I would not  
2                   debate that. But I would have to share my friends from  
3                   Tractebel's perspective. I operate a portfolio on a  
4                   day-to-day basis, so I'm only brought in tangentially. But  
5                   my mind is pretty much on the operations. I wouldn't  
6                   disagree with you theoretically.

7                   I guess what I would say is, without going too  
8                   far into what I think is probably an ongoing discussion  
9                   between my company and the Commission, I think we need to be  
10                  very careful when we're in an arena that we're not sure that  
11                  we have the right definition of market. I think that there  
12                  might be -- I don't want to say a third test, but there  
13                  might be a stutter step between failure to either pass the  
14                  test or maybe improperly apply a test and the results of  
15                  that return.

16                 I think there might be a stutter step until we  
17                 can get clarity on what the market is prior to making an  
18                 announcement that an entity may have failed the test. Our  
19                 market is very sensitive. Liquidity in the last three or  
20                 four years in our market, especially, on the power side has  
21                 gone up immensely. Most of the load-serving entities now  
22                 are really only transaction at about the three- to six-month  
23                 tenor. Some of the markets are now getting a one-year  
24                 markets and some of the banks intimate that they're coming  
25                 in for a longer tenor, but it's really tough. The market

1 with a low number of players it doesn't take much to make  
2 the market even more squeamish.

3 MR. RODGERS: I'm interested in that perspective  
4 since the Commission set out with the new screens up, I'm  
5 curious, among other things, as to what Wall Street's  
6 reaction will be or has been. I haven't seen much on that  
7 issue personally. But I do know that there was a Standards  
8 & Poor's report that was picked up in the trade press back  
9 in the fall that talked about it, at least, with regard to  
10 Southern Company and Entergy. I'm particularly aware,  
11 having responsibility for entities in the southeast part of  
12 the country. The report indicated, as I recall, that there  
13 would not be a profound or real adverse effect to those  
14 utilities, even in a worst case scenario.

15 I recall the report mentioning that the earnings  
16 effect on one of those companies would be less than 1  
17 percent. I'm just curious to hear your evidence sort of  
18 telling a different side of that story or painting a  
19 different picture that really there can be some significant  
20 effects. Any evidence that you or the other panelists have  
21 on that matter I'd be welcome to hear about and the written  
22 comments that are going to be able to filed after this  
23 conference.

24 MR. MILLS: My comments were directed at the  
25 market liquidity and the ability to transact in the

1       wholesale market. I read that same report. To be honest, I  
2       haven't seen -- for publicly traded companies, I haven't  
3       seen a big departure in terms of their S&P rating. What I  
4       have seen, though, when there is news of a pending  
5       investigation, a series of data request or whatever might be  
6       going on from a regulatory perspective, I've seen less  
7       willingness from counter-parties to engage in long tenor  
8       transaction with the counter-party that's under  
9       investigation.

10               MR. O'NEILL: Can I ask a clarifying question?  
11       I'm confused. You said you were a net buyer of power. And,  
12       if your market-based rates were taken away, you'd get a  
13       negative credit?

14               MR. MILLS: No. That would reduce the amount of  
15       open trade credit they would extent to us.

16               MR. O'NEILL: When you're selling? Why would  
17       that when you're buying?

18               MR. MILLS: The market is very squeamish and a  
19       lot of times that type of information -- some clerk on a  
20       desk somewhere thinks, oh, this is the tip of the iceberg.  
21       There must be a lot more behind this.

22               MR. O'NEILL: This is an emotional reaction?

23               MR. MILLS: Absolutely.

24               MR. O'NEILL: How do we deal with emotional  
25       reactions?



1 (Laughter.)

2 MR. MILLS: I think I'm in the wrong building.  
3 I'm not sure.

4 (Laughter.)

5 MR. MILLS: I'm not qualified to answer that one.

6 MR. O'NEILL: Because it just confused me. I  
7 didn't know how you would tie a net buyer to a seller market  
8 power determination and then see your credit collapse.

9 MR. MILLS: It's purely emotional. The market  
10 reacts very quickly. I haven't seen -- it sometimes takes  
11 quite a while to work your way out of that situation through  
12 a series of conference calls, visiting with the  
13 counter-parties and reassuring them that, you know, this is  
14 not the tip of the iceberg.

15 MR. O'NEILL: How do we get to determining  
16 somebody who's a net buyer has market power as a seller?

17 MR. MILLS: I think we have a discussion underway  
18 with the Commission of that topic.

19 MR. RODGERS: I had a couple of questions for  
20 Mr. Wroblewski.

21 You mentioned some concerns about the Commission  
22 using the control area as the relevant market in certain  
23 circumstances. For some reason it reminded me of a quote  
24 from Winston Churchill that I will probably botch, but I  
25 recall him saying something to the effect that democracy is

1 absolutely the worst form of government except for all other  
2 forms of government. The same maybe could be said about the  
3 control area approach that the Commission has to markets.  
4 Everybody seems to have criticism of it, but at the end of  
5 the day, there is not a lot of specific proposals of what  
6 would serve as a more appropriate default market for the  
7 Commission to use.

8 So my question to you is, if the Commission needs  
9 to be weary of using the control area as a relevant market,  
10 what should we use as the proper default relevant geographic  
11 market?

12 MR. WROBELWSKI: You raise a good point. The  
13 Commission is in a bind that they're trying an  
14 administratively easy way to kind of string out the people  
15 who don't have market power and keep the people who do and  
16 to look further and design appropriate mitigation.

17 If you look at the horizontal merger guidelines,  
18 the first that you do have to do is define your product and  
19 your geographic markets. We've always used the control  
20 market or control area as the relevant geographic market.  
21 What I would suggest is to maybe do one study of one  
22 particular area and do the type of analysis that is required  
23 under the horizontal merger guidelines defining the products,  
24 defining the various geographic markets that go with the  
25 various time periods and all the different products and see

1       how that lines up with using the control area.

2               Maybe if there is kind of an empirical analysis  
3       to see whether that is the case, the control area action  
4       maybe does approximate a pretty good result 80 percent of  
5       the time and you're willing to take the fact that the other  
6       20 percent doesn't really matter. Or it could be that 80  
7       percent of the time the control area does not work at all  
8       and really actually has no relation to what buyers in the  
9       market -- what suppliers in the market actually face. Then  
10      I think it's incumbent upon the Commission to design  
11      something that would make more sense.

12             I agree with you that we as the FTC have  
13      certainly not provided additional ways in terms of don't use  
14      the control area use something else. But I think we  
15      provided advice on how to get to the right answer. Maybe to  
16      do that on a case-by-case or just one case. Just look at  
17      one case and see how it turns out and then you can make your  
18      appropriate decision from there.

19             MR. RODGERS: You also had mentioned that --  
20      well, let me back up. Other panelists and other folks that  
21      have commented on the Commission's screens have indicated at  
22      times that a market share approach or a market concentration  
23      approach is not really well-suited for the electricity  
24      industry in terms of measuring market power. It may be  
25      wonderful for measuring market power in pork bellies or the

1        automobile industry, but it doesn't really work in the  
2        electricity industry.

3                I'd like to ask you, assuming one has properly  
4        defined the relevant product and geographic markets, do you  
5        think that market share, market concentration analyses are  
6        helpful?

7                MR. WROBLEWSKI: I think they're very helpful  
8        really for one main reason -- something I wanted to jump in  
9        earlier. When you're looking at market power under the  
10       guidelines framework that the antitrust agencies use, you  
11       look at unilateral market power and you look at the  
12       possibility of coordinated interaction. Basically, two or  
13       more getting together. It ends up having the same effect as  
14       if one entity were exercising market power. So a  
15       concentration index such as HHI in properly defined markets  
16       for the different time periods and the different geographic  
17       markets, I think, is very important to look at because the  
18       end result is that there still would not be just  
19       unreasonable rates as a result of that coordinated  
20       interaction. That a concentration screen will help you  
21       assess that coordinated interaction.

22                When you had asked earlier, I think, Mr. Morey  
23        about could you have a non-competitive market, regional  
24        market and then have some market participants that didn't  
25        have market power, I thought that question really was only

1 looking at the market power as a unilateral exercise, just a  
2 single firm having market power and not the possibility that  
3 those smaller firms, so to speak, could be exercising market  
4 power in a coordinated fashion.

5 So I do think you do need to look at both single  
6 firm and coordinated interactions. And I think a market  
7 concentrations scheme or index is probably one way to do it.  
8 And, certainly, the way the antitrust agencies look at it.

9 MR. RODGERS: Is it your belief, therefore, that  
10 the Commission needs to have more than one kind of screen to  
11 pick up unilateral versus collusive?

12 MR. WROBLEWSKI: I do believe the two screens  
13 that you have in terms of your pivotal supplier and you have  
14 your market share screen, I would rather see that market  
15 share screen be one that looked more like concentration. If  
16 you see that the one entity has 22 percent or 28 percent, I  
17 think was heard this morning, it makes a big difference as  
18 to what is the other 72 percent in that particular market?  
19 Is it one player or is it divided among many players. That  
20 28 percent has a lot different relevance, depending upon  
21 what the complement is. And I think a concentration index  
22 will show that a little bit better than just a market share  
23 will.

24 MR. RODGERS: Okay. Thank you.

25 Cliff?

1           MR. FRANKLIN: I'd like to follow-up on that  
2 question. If there was somebody with 28 percent and there  
3 were a couple of others around the same and it came up over  
4 1800 the Hoechendal-Hirschman Index --

5           MR. WROBLEWSKI: We just call it the HHI.

6           MR. FRANKLIN: Then you had a small player at 5  
7 percent, do you determine that market concentration and they  
8 all fail? Or did you only fail the one that had 28 percent?

9           MR. WROBLEWSKI: What you're getting at is that  
10 HHI is really just a measure of concentration in a  
11 particular market. It's really just a guide post as to what  
12 to do. If you look under what the merger guidelines  
13 require, the framework set out in the merger guidelines, if  
14 you're above a certain level -- say, you're above a higher  
15 level than even, you then want to look at entry  
16 possibilities and other things you want to look at before  
17 you then would get to the ultimate conclusion as to whether  
18 that particular entity had market power or whether that  
19 structure was conducive to coordinated actions.

20           MR. FRANKLIN: I might make one other real quick  
21 comment and people can respond to it, if they wish.

22           Originally, when we came up with the order, the  
23 April 14th order, we talked about load pockets a lot. There  
24 was a concern for, I think, everybody. We had a lot of  
25 discussions about it. The problem that occurred, and I

1       don't know if it's been resolved yet or if there's new data,  
2       was that, if you had a control area, that's how the data  
3       comes in -- the data command for the control area.  
4       Information about the generators in that control area that's  
5       how the data comes in.

6               The problem is that the control area might span  
7       two states. We might have a load pocket. It's very  
8       congestive. It has a very high potential for market power,  
9       but it's very difficult and time-intensive to get a demand  
10      figure for that load pocket and to isolate the generators  
11      and demand and transactions and anything associated with the  
12      load pocket because everything comes in on a control area  
13      basis.

14             I only bring that up to say I've always supported  
15      the idea of considering load pockets. But the practicality  
16      of getting the data to do some sort of analysis is very time  
17      intensive. You have to go in and parse load flow data and  
18      try to figure out which buses are in this zone and parse it  
19      out. I'm not aware of any data warehouse that segregates  
20      data by congestion zones -- just a comment.

21             MR. RODGERS: Dick, did you have a question?

22             MR. O'NEILL: Yes. The problem with the  
23      Hoechendal Index, for example, in oil pipelines, we approved  
24      market-based rates for entities with small market shares  
25      because, even though the market had maybe one supplier with

1       80 percent of the market, because that supplier was  
2       regulated its market power was mitigated and so there was no  
3       way, arguably, under a cost of service regime, that it could  
4       exercise market power or benefitted from coordinated  
5       interaction.

6               After you do the screen and mitigate the entities  
7       with market power, then the screen no longer gives you the  
8       correct indications because you've taken away their ability  
9       to exercise market power.

10              MR. RODGERS:   Jerry?

11              MR. PEDERSON:   Switching for a moment over to  
12       mitigation, Mr. Weishaar, you had commented earlier that in  
13       a region where, perhaps, there is no competition that some  
14       kind of cost-based cap might be applicable for that region.  
15       I was wondering if what you had in mind was a cost cap for  
16       the region itself or would that be on an individual  
17       utility-by-utility basis?

18              MR. WEISHAAR:   I think to the extent you have an  
19       entire region that should be subject to mitigation. I think  
20       it would have to be a unit-by-unit determination as to their  
21       actual costs. How you set up the structures within that  
22       region to price electricity at wholesale, I think, is a  
23       separate issue in terms of mechanics, structure and so  
24       forth. But I think the cost determination will have to be  
25       on unit-specific basis.



1                   MR. PEDERSON: By "unit-specific," you're talking  
2 about each generating unit within that region the cost cap  
3 would be put in.

4                   MR. WEISHAAR: That's correct.

5                   MR. PEDERSON: Is there some other some other way  
6 to come up with some sort of price cap or mitigation for a  
7 region?

8                   MR. WEISHAAR: There may be. We have not given  
9 it a lot of thought.

10                  MR. O'NEILL: If you were a buyer in that region,  
11 and we had individual unit-by-unit cost caps, would you  
12 chose to buy from the unit with the cheapest cost cap, other  
13 things being equal?

14                  MR. WEISHAAR: All else being equal, of course.

15                  MR. O'NEILL: Wouldn't everybody else want to buy  
16 from that unit?

17                  MR. WEISHAAR: Sure.

18                  MR. O'NEILL: Now we have a problem with trying  
19 to figure out how to allocate power from that unit because  
20 more people want it than the ones with the very high prices  
21 no one would want to buy from. So we have to resolve that  
22 dilemma.

23                  MR. WEISHAAR: Yes, you would.

24                  MR. PEDERSON: Also, Mr. Beer, earlier you had  
25 commented, to the extent the utilities failed the screens,

1       that they should have an opportunity to come in and  
2       demonstrate to the Commission that they don't, in fact, have  
3       market power.

4               Currently, there a couple of ways they can do  
5       that. They can do that through the delivered price test  
6       where they come in with historical sales and transmission  
7       data. What is it about that approach that's inadequate and  
8       what other approaches should we consider?

9               MR. BEER: I'm not necessarily saying that it is  
10       inadequate across the board. The problem is, except for the  
11       delivered price test, it's not an inexpensive undertaking to  
12       complete that. If you have a high degree of confidence you  
13       will not be able to satisfy that, then to go through that  
14       exercise would seem to be an exercise in futility. It's not  
15       something that would be efficient to do or economical to do  
16       for anyone. So it's where I get back to this point about  
17       looking at the specifics of every single entity.

18               For example, LG&E, the fact that there simply is  
19       no ability within our control area because we have no  
20       contestable load. No contestable load within our control  
21       area makes it very, very difficult for us, if not  
22       impossible, to actually exercise market power. I guess the  
23       point is that there should be, if I may back up for a minute  
24       -- in going through this process, there still is a period of  
25       time where we would be under -- as I understand it, where we

1 would be under refund liability or the potential for  
2 refunds. It's that lag period that creates the uncertainty  
3 that we would argue is unnecessary and ultimately damaging  
4 to anyone who has to go through that.

5 If we know at the end of the day -- in our  
6 situation we should be able to come and say, you know, we  
7 cannot exercise market power within our control area,  
8 therefore, the measure that was discussed earlier is  
9 something that is certainly one alternative. If we define  
10 our transactions that sink outside of our control area  
11 irrespective of where they originate as not being subject to  
12 any kind of cost-based regime that seems to get us where we  
13 need to be very, very quickly and eliminates that lag period  
14 where we do studies that really are unnecessary because the  
15 conclusion is known at the outset.

16 MR. PEDERSON: Just to be clear on that. A sale  
17 that's going outside the control area -- the situation where  
18 the utility has a market-based rate authority perhaps taken  
19 away in its control area, but it's not not to have market  
20 power in its first tier market -- what you're describing, I  
21 think, is the situation where you have a customer in a first  
22 tier market who has transmission service on that utility  
23 system and they want to make a purchase from that utility,  
24 but they want to do it at the bus of the generator because  
25 they already own the transmission, so they don't want to pay

1       for transmission out to the edge of the control area. Is  
2       that the situation?

3               MR. BEER: That's accurate.

4               MR. PEDERSON: Thanks.

5               MR. O'NEILL: So the analysis would have you as  
6       not controlling that transmission because somebody else had  
7       the rights to it?

8               MR. BEER: Somebody else would have arranged to  
9       either have the rights to it or separately arranged for that  
10      transmission.

11              MR. O'NEILL: So you could make the argument here  
12      that you had no control over the transmission to get to that  
13      customer or that customer had to use to get to the  
14      generator.

15              MR. BEER: I think that's a fair statement.

16              MR. O'NEILL: In a sense, it's a different issue.  
17      If that entity already has firm transmission rights back  
18      into your system.

19              MR. BEER: Correct.

20              MR. O'NEILL: I'm trying to understand. You have  
21      no contestable load?

22              MR. BEER: None.

23              MR. O'NEILL: Meaning there's nobody you sell  
24      power to?

25              MR. BEER: No. Meaning there are eligible

1 competitive wholesale customers right now within our control  
2 area because all of those that are eligible within the  
3 control area are customers of ours under long-term cost-  
4 based service contracts with five-year termination  
5 provisions.

6 MR. O'NEILL: Giving you cost-based rates in your  
7 control area would have no effect.

8 MR. BEER: It depends upon where the transaction  
9 originates. If we sell at the bus, and the transfer of  
10 title occurs at the generation bus, and you say that is a  
11 sale within our control area, even though it sinks outside  
12 of the control area, that is a problem for us.

13 MR. O'NEILL: I guess, if there was a showing  
14 that that entity had firm rights to get out -- firm and  
15 unequivocal rights to get out -- that may be an exception.

16 MR. BEER: That may be.

17 MR. O'NEILL: That's the story you have to tell  
18 if you fail the test.

19 MR. BEER: Right.

20 MR. O'NEILL: It seems like a pretty good story  
21 to me.

22 MR. RODGERS: Julie, I had a question for you.

23 You had mentioned as part of your presentation,  
24 and I'll paraphrase this. Correct me, if I'm wrong. But  
25 the Commission should be cautious in jumping to using cost-

1       based mitigation, even if we were to find that there's  
2       market power concerns. One of the alternatives you  
3       suggested the Commission should use is to set price for that  
4       entity based on the prevailing market prices. But, if that  
5       market-based applicant in this hypothetical itself had  
6       market power, wouldn't that effect the prevailing market  
7       price?

8               MS. SOLOMON: Absolutely. The only way the  
9       proposal works is if there's a reference price that's not  
10      being affected by the "alleged market power." For example,  
11      if there's a liquid market, a liquid hub that's nearby that  
12      you can do a basis differential, perhaps, from -- if there's  
13      an ISO or an RTO next door that has an LMP at a bus, that  
14      makes sense. This is not a solution that necessarily works  
15      in all instances, but it may be an intermediate step before  
16      having to go to cost-based rates.

17             MR. RODGERS: That would be an advantage then of  
18      participants in an RTO or ISO market that there would be  
19      this fall back index available.

20             MS. SOLOMON: That's right. Although, I was  
21      really, in proposing that, I was thinking much more about an  
22      entity that was not in an RTO.

23             MR. RODGERS: What would be the suitable fall  
24      back index or proxy for the market price in the non-RTO/ISO  
25      market?

1 MS. SOLOMON: There are published prices.  
2 Platt's publishes megawatt daily prices every day. Again,  
3 if you are in a control area that's next door from MISO that  
4 is publishing a price when they're operational, and there's  
5 a way of determining a basis differential, that's  
6 potentially a price. There are published data available for  
7 many pricing points in the U.S.

8 MR. RODGERS: You had raised some concerns, too,  
9 about using control areas. But you felt, as I understood  
10 it, that a control area was a good default market. But that  
11 we should let applicants or intervenors define broader  
12 markets. How could the Commission make it easier to define  
13 alternative markets?

14 MS. SOLOMON: Perhaps, I'm more willing to deal  
15 with control areas as the default market because I have to  
16 do them so often. I think what's difficult is that there's  
17 precedent, other than an RTO, for successfully representing  
18 broader geographic market that I'm aware of. As I sit here  
19 today, I can't recall any. It may be that this similar to  
20 what Michael was saying -- a trial balloon. What is the  
21 showing that is required to successfully prove a broader  
22 market? We know what the factors are -- similar prices,  
23 lack of congestion, perhaps, lack of transmission pancaking  
24 and the like, but having been proven or accepted.

25 I do know there are a few places on the bus that

1       it's considered more carefully than in the eastern  
2       interconnect.

3               MR. RODGERS: I think, if I'm reading the  
4       Commission order correctly, the Commission provides that  
5       kind of flexibility right now in the interim screen.

6               MS. SOLOMON: It does. Absolutely. It's there.  
7       I don't know how much its been exercised and I'm not aware,  
8       other than in the West, where it's been agreed upon.

9               MR. RODGERS: Commissioner Kelliher, did you have  
10       some questions?

11               COMMISSIONER KELLIHER: I have to admit some  
12       confusion on the home control area in the view of the  
13       panelists. It seems in Julie's case you're saying it's an  
14       acceptable default. The parties should be able to propose  
15       alternative geographic markets. That's what the  
16       Commission's order provides.

17               So far, though, I can only think of two  
18       applicants that I'm aware of that have sought some  
19       alternative geographic market. One is represented today,  
20       Puget, and Pinnacle West, I believe, even though that  
21       opportunity has been out there, to my knowledge, only two of  
22       the applicants have said, yes, we propose something other  
23       than the home control area.

24               Have there been more than two, Steve?

25               MR. RODGERS: I'm not familiar with any others.



1 MR. PEDERSON: I think that's fair.

2 COMMISSIONER KELLIHER: It looks like Steve's  
3 point that there aren't very many fans of the home control  
4 area as a proper test of the geographic market, but there's  
5 been an invitation out there to propose something else and  
6 only two instances has the invitation been taken up.k

7 I don't think the Commission has rejected those  
8 alternative geographic market definitions.

9 MS. SOLOMON: I think one can't assume that  
10 because nobody has filed one that people haven't been  
11 thinking about it. I also think, if one looks at  
12 precedents, even in the Appendix A analyses under Section  
13 203, there are rare occurrences of any broader geographic  
14 markets being accepted. I know there was one, one time, for  
15 a merger that did not get consummated. But, other than  
16 that, I'm not aware of any. So I think there's a concern  
17 about what the hurdles for a showing is. It's not a matter  
18 of the Commission has denied your ability to make that  
19 representation.

20 COMMISSIONER KELLIHER: Is it the view of other  
21 panelists that we should discard the whole home control area  
22 altogether? And that we, the Commission, should either  
23 pre-define geographic market areas or have no default  
24 whatsoever and leave it up to the individual applicant to  
25 define a geographic market?

1                   MR. MOREY: Let me take a stab at that.

2                   I have been one who's been critical of using the  
3 control area as a default. However, I don't think you  
4 should necessarily abandon that. I think the discussion  
5 this morning, and on this panel, as indicated a recognition  
6 that the control area may well correspond or be a reasonable  
7 proxy where it corresponds well to what you would see as the  
8 transmission limited region. If there were no further  
9 constraints within the limits of that control area, it might  
10 well be a reasonable approximation.

11                  In other cases, again, the area could be larger  
12 for any individual applicant for the authority to come in  
13 with a proposal for a larger area. It's a risky proposition  
14 to go through. So I think they're waiting, perhaps, for the  
15 Commission to make a move. As Julie is suggesting, perhaps,  
16 a kind of test case.

17                  COMMISSIONER KELLIHER: Let me as a question,  
18 Mr. Morey and I think, Mr. Weishaar had a difference of  
19 opinion on, if a certain geographic market or regional  
20 market is deemed non-competitive. Let's assume there is  
21 some number, one or two dominant sellers, and there's other  
22 sellers that are not dominant. I think Mr. Morey said that  
23 the dominant sellers should be denied market-based rate  
24 authorization, but not the non-dominant sellers.

25                  I thought Mr. Weishaar said the reverse. If the

1 market is non-competitive, no one should have market-based  
2 rates in the entire region. Is that your view?

3 MR. MOREY: I think you characterized my view  
4 correctly. I won't speak for Bob.

5 MR. WEISHAAR: I'm not sure, under the legal  
6 precedent, that, if you have a finding that a competitive  
7 market does not exist, you can get to a point of granting  
8 market-based rate authority.

9 COMMISSIONER KELLIHER: We usually look at from  
10 the point of view of an individual seller. Can a seller  
11 charge just and reasonable rates? And the other inquiry is,  
12 can they exercise market power? It's reasonable to look at  
13 it from the seller's point of view, concluding the market  
14 may not be competitive. But the seller can exercise  
15 generation market power.

16 MR. WEISHAAR: I understood your question to  
17 posit a hypothetical of competitive market doesn't exist in  
18 a particular region, can any entity within that region have  
19 market-based rate authority. Under that hypothetical where  
20 a competitive market doesn't exist, I don't think you can  
21 get to the next step of granting market-based rate authority  
22 because of the absence of competitive conditions.

23 COMMISSIONER KELLIHER: Under your scenario,  
24 wouldn't you see less entry into that market -- one of the  
25 conditions that you have laid out as necessary a competitive

1 market? If no one building the power plant can get  
2 market-based rates, wouldn't fewer people build power  
3 plants?

4 MR. WEISHAAR: That issues needs to be  
5 addressed. All I'm saying is that, in our reading of the  
6 appellant precedent, in the absence of a competitive market,  
7 the market-based rate authority is not permissible. How we  
8 deal with new entry, resource adequacy, et cetera, et  
9 cetera, I think all needs to be addressed.

10 Your question regarding the definition of the  
11 relevant market and whether we go ISO, RTO, level or a  
12 control area level, I think, inevitably, as Mr. Franklin  
13 suggested, you get to the issue of load pockets. You may  
14 not get it at the stage of analyzing market-based rate  
15 authority. But, as we've seen over the last two or three  
16 years, you get to those determinations whether it's in the  
17 form of frequently mitigated units or retirement issues or  
18 reliability must run type agreements. Inevitably, you get  
19 to the data.

20 Intensive analysis of load pocket issues -- I  
21 think our position is that because you have the  
22 administrative burden at some point, from a customer  
23 protection perspective, it's better to do it sooner rather  
24 than later.

25 COMMISSIONER KELLIHER: Thank you.

1           I have a question on joint operating agreements  
2           and how the Commission should consider that. If there's a  
3           joint operating agreement between two RTOs, should we  
4           consider the geographic market to be both RTOs?

5           MR. MOREY: Once again, you've got to consider  
6           whether there still exist a seam. There may be a joint  
7           operating agreement, but there still maybe seams, issues and  
8           factors that affect the relevant size of the geographic  
9           market. I don't think that we, by virtue of a joint  
10          operating agreement, say, between PJM and MISO, for example,  
11          that that necessarily eliminates congestion, transmission  
12          constraints or limits the size of the market in a particular  
13          period or season or whatever. I think you still have to  
14          consider those issues within the context of an ISO or RTO,  
15          notwithstanding the joint operating agreements.

16          COMMISSIONER KELLIHER: Two questions for  
17          Mr. Beer.

18          In your statement you said that currently there  
19          is de jure mitigation by state commissions, presumably, of  
20          wholesale power sellers to exercise generation market power.  
21          That the Commission should take account of mitigation that  
22          is imposed by state commissions. And I'm guessing, on  
23          someone's ability to exercise generation market power in the  
24          wholesale markets. I don't understand mitigation could be  
25          imposed by state commissions in those sales.

1           MR. BEER: I guess what I was referring to in  
2           that statement wasn't necessarily the ability to regulate  
3           any aspect of wholesale transactions. but rather the use to  
4           which generation is put by the utility as part of the  
5           integrated resource planning and the least cost planning  
6           process.

7           We construct generation solely for the purpose of  
8           serving native load and that has to be satisfied. The  
9           Commission has to be satisfied that that is the least cost  
10          alternative, vis-a-vis, any other independent alternative to  
11          that generation. So it's a determination that we haven't  
12          been exercising any kind of power to exclude others from  
13          being able to participate in that process. It's that we've  
14          satisfied our commission that this is the least cost  
15          alternative for installing this capacity.

16          COMMISSIONER KELLIHER: It's mitigation that has  
17          nothing to do with your role as a wholesale power seller.

18          MR. BEER: Right.

19          COMMISSIONER KELLIHER: Finally, I'm curious  
20          about your wholesale sales that take place within your home  
21          control area. You said they're under long-term contracts  
22          with five-year terminations clauses. Are those cost-bases  
23          sales?

24          MR. BEER: Those are cost-based contracts.

25          COMMISSIONER KELLIHER: Thank you very much.

1                   MR. RODGERS: Jerry has a few more questions,  
2 then we're going to open the floor up to questions from the  
3 audience. So, if any of you are interested in asking any  
4 questions or making comments, you can come up to the  
5 microphones at either end.

6                   MR. PEDERSON: Peter, actually, I just have an  
7 amendment to statement made a moment ago regarding whether  
8 the Commission had ever approved a market that's larger than  
9 a single control area. On the December 15th agenda, there  
10 was a case by Consumers. My recollection is that Consumers  
11 we used the next control area, which is larger than its  
12 single control area. That was approved by the Commission.  
13 I will verify that later, but that is my recollection.

14                  MR. RODGERS: Are there any questions from the  
15 audience?

16                  Please introduce yourself, say who you're with,  
17 please.

18                  MR. McINTYRE: Kevin McIntyre with Jones Day here  
19 i n Washington -- a question for Mr. Weishaar.

20                  I believe I understood you to say that in a  
21 market where market power is found to exist the only  
22 statutorily permissible mitigation would be the imposition  
23 of cost-based rate caps. Did I get that right.

24                  MR. WEISHAAR: I said you have to get back to  
25 cost. Cost is certainly dispatched. The only totally

1       permissible means of achieving just and reasonable rates --  
2       I'd have to go back and look at my actual statement to  
3       determine whether or not I agree with your characterization.

4               MR. McINTYRE:   Are you able to say whether it's  
5       your view that some other form of mitigation would be  
6       statutorily permissible?

7               MR. WEISHAAR:   My precise statement was market  
8       power mitigation measures must be tied in some way to the  
9       sellers actual cost and that any deviation from cost could  
10      occur, but under the Farmer's Union precedent must be  
11      thoroughly explained and justified and targeted at a level  
12      that is no more than needed.

13              MR. McINTYRE:   So, if I understand you correctly  
14      then, some of the other possible forms of mitigation such  
15      as, for example, the benchmarks discussed by Dr. Solomon and  
16      the use of a price index that's published or some sort of  
17      auction procedures, those types of procedures, if not tied  
18      to actual costs, would statutorily impermissible and  
19      therefore not available to the Commission.

20              MR. WEISHAAR:   As long as they met the Farmer's  
21      Union standard for deviation from cost, I think they would  
22      be permissible.   But that is the relevant standard.

23              MR. McINTYRE:   Thank you.

24              MR. RODGERS:   Are there any other questions from  
25      the audience.   Please come forward.



1                   MR. FOX-PENNER: Peter Fox-Penner from the  
2 Brattle Group. I've done a few of these applications under  
3 both the old and new tests. I just have a comment to make  
4 in response to the Commissioner's questions about control  
5 areas and all of your excellent comments today. There is no  
6 question that the data tended to come in on a control area  
7 basis. I think that makes it the logical locus of  
8 examination in the first instance. But I do believe that  
9 there are ways that we practitioners look for markets  
10 smaller than control areas and look for markets bigger than  
11 them.

12                   I just want to make sure everyone has in their  
13 mind the difference between the fact that there's sort of a  
14 logical default because the data come in that way and the  
15 ability to do analyses to show that the market's bigger or  
16 smaller than control areas, I believe that the Commission  
17 now allows for that. But I hope you will clarify that and  
18 continue to really allow that so that applicants can prove  
19 or intervenors can prove that markets are either bigger or  
20 smaller than control areas and that that's not just an empty  
21 option.

22                   Thank you very much.

23                   COMMISSIONER KELLY: Peter, does it matter  
24 whether it's done at the screening time or afterwards with  
25 the delivered price test.

1                   MR. FOX-PENNER: I would prefer that it be  
2 allowed at the screening stage. If applicants are willing  
3 to put in that amount of work because it's not trivial to  
4 define markets. I'm sure the FTC will agree with us on  
5 that. But I would allow it at the screening stage, provided  
6 that the work is done thoroughly.

7                   COMMISSIONER KELLY: Thank you.

8                   MR. RODGERS: Thank you, Peter. Any other  
9 questions from the audience.

10                  (No response.)

11                  MR. RODGERS: Before we adjourn, I want to  
12 mention that we will reconvene tomorrow morning at 9:00,  
13 contrary to the supplemental notice that went out, which had  
14 the conference ending about 4:30 tomorrow. We're going to  
15 end the conference at 1:00 tomorrow, so there will be a  
16 break mid-morning between the two panels that we're going to  
17 have. One running approximately from 9:00 to 11:00 and  
18 other one running approximately from 11:15, 11:20 until  
19 1:00. The conference will end at 1:00 o'clock tomorrow.  
20 Reconvene at 9:00.

21                  Thank you very much panelists for an excellent  
22 job. We appreciate it.

23                  (Whereupon, at 3:40 p.m., the above-entitled  
24 matter was adjourned, to reconvene at 9:00 a.m. on Friday,  
25 January 28, 2005.)